

PRESS RELEASE

Paris, May 13, 2009

## **RESULTS FOR THE QUARTER ENDED MARCH 31, 2009**

Good operating and financial results from continuing activities – Underlying net income<sup>1</sup> (group share) of continuing banking activities of €214m<sup>2</sup>

Net loss (group share) of €1.839bn after heavy losses on segregated assets

Improved solvency due to BFBP and CNCE shareholders support – Tier One ratio of 9.4%<sup>3</sup>

- Underlying net income<sup>1</sup> (group share) of continuing banking activities of €214 million<sup>2</sup>, up sharply from Q4 08
  - Solid business performances in CIB and Services
  - Good resistance in Asset Management, with net intake amounting to €5.2 billion
  - Stable contribution from retail banking, despite increased cost of risk
- Net loss (group share) of €1.839 billion after a heavy €1.9 billion loss on the segregated asset holding structure (GAPC), which was caused by the continued deterioration in the economic and financial environment in the first quarter, commercial and residential real estate and credit enhancers.
- The injection of €3.5 billion of fresh tier one capital by the two main shareholders before June 30, 2009 will maintain a solid capital structure tier one ratio of 9.4%<sup>3</sup>:
  - €1.5 billion in the form of shareholder advances
  - €2.0 billion in the form of deeply-subordinated perpetual securities (TSSDIs)

This capital injection is part of the process of setting up the new group. In this respect, the French government has confirmed it will provide € billion of capital funding, including € billion before June 30 in recognition of the state of progress with the merger.

- Benefits of Natixis' transformation plan
  - Expenses down 9% on a constant-structure and currency basis versus Q1 08 (excluding restructuring expenses)
  - €4.6 billion reduction in risk-weighted assets on continuing banking activities versus year-end 2008
  - Reduction in market risks (VaR down 34% relative to year-end 2008)
  - Decrease of assets in the GAPC holding structure (€3.1 billion)
  - International downsizing of CIB well underway

Q1 09 group results	Q1 09 results on continuing activities, excl. CPM
NBI: €106m	NBI: €1.449bn
U/I net income (gp. share): -€1.771bn	GOI: €329m
Net income (gp. share): -€1.839bn	U/I net income (gp. share): €214m
Tier One ratio: 9.4% <sup>3</sup>	Cost of risk CIB Financing: 101bps <sup>4</sup>

Natixis' consolidated accounts were approved by the Board of Directors on May 13, 2009. Unless otherwise stated, all the variations presented in this press release were calculated relative to figures for the corresponding period in 2008 (the first quarter).

<sup>&</sup>lt;sup>1</sup> before restructuring expenses

<sup>&</sup>lt;sup>2</sup> excluding credit portfolio management (CPM)

<sup>&</sup>lt;sup>3</sup> after taking into account the divestment of 35% of CACEIS and the €3.5 billion reinforcement of Tier one capital

<sup>&</sup>lt;sup>4</sup> cost of risk on Financing activities (Corporate and Institutional Relations & Debt and Financing) calculated relative to Basel II average risk-weighted credit assets.



#### **1 – CONSOLIDATED RESULTS**

#### NATIXIS

in millions of euros	Q1-08	Q1-09
NBI	1 366	106
Expenses	-1 258	-1 162
Gross operating income	108	-1 056
Cost of risk	-93	-929
Operating income	15	-1 985
CCIs and other equity methods	107	113
Gains or losses on other assets	9	36
Income before taxes	130	-1 835
Taxes	-5	67
Minority interest	-20	-2
Underlying net income, group share	105	-1 771
Net restructuring income	-37	-68
Net income, group share	69	-1 839

Net banking income amounted to €106 million in the first quarter of 2009.

NBI was heavily impacted by the GAPC holding structure. The main impacts concerned €648 million of writedowns on credit enhancers and CDPC, €151 million of value adjustments on unhedged ABS CDOs with subprime underlyings and €355 million on other illiquid positions.

**Operating expenses** (excluding restructuring costs) were down 8% on the Q1 08 figure and displayed the first significant benefits of measures taken in 2008, specifically the job adaptation plan. On a constant-structure and currency basis, expenses were down 9%. Headcount fell by 553 full-time equivalents (FTEs) compared to a year earlier (-332 FTEs for the quarter).

Gross operating income was negative to the tune of €1.056 billion.

**Cost of risk** totalled €929 million. This included €740 million linked to the GAPC structure (and especially €400 million of collective provisions on monolines and CDPC, and €148 million of provisions on reclassified – primarily CLO and RMBS – portfolios). The stock of collective provisions was increased by 46% to €1.4 billion in the three months to the end of March.

The contribution from **equity associates** totalled €113 million and mainly comprised the 20% of earnings from the Groupe Banque Populaire and Groupe Caisse d'Epargne networks consolidated via CCIs.

After factoring in a 67 million tax gain and deducting 2 million of minority interests, the **underlying net loss (group share)** amounted to  $\Huge{1}.771$  billion.

After taking into account €68 million of restructuring expenses net of tax, the **net loss (group share)** worked out to €1.839 billion.



#### **NATIXIS - CONTINUING ACTIVITIES**

in millions of euros	Q1-08	Q1-09	Variation
NBI, excluding CPM	1 528	1 449	-5%
NBI	1 655	1 293	-22%
Expenses	-1 214	-1 120	-8%
Gross operating income, excluding CPM	314	329	5%
Gross operating income	441	173	-61%
Cost of risk	-80	-189	
Operating income	360	-16	
CCIs and other equity methods	107	113	
Gains or losses on other assets	9	36	
Income before taxes, excluding CPM	349	290	
Income before taxes	476	133	-72%
Taxes	-96	-26	
Minority interests	-20	-2	
U/I net income, group share, excl. CPM	270	214	-21%
Underlying net income, group share	359	105	-71%

NBI from continuing activities amounted to €1.293 billion, down 22% relative to Q1 08. Excluding CPM, NBI was 5% below the Q1 08 figure and 21% higher than that in Q4 08.

Gross operating income excluding CPM rose 5%.

The cost of risk reached €189 million and was fuelled by the financing segment.

Underlying net income (group share) of continuing activities, excluding CPM, stood at €214 million, down 21% relative to Q1 08, and up relative to Q4 08.



## 2 – Analysis by division

#### "New" CIB

"New" CIB (in millions of euros)	Q1-08	Q4-08	Q1-09	Variation Q1-09/Q1-08
Net banking income	686	879	689	0%
NBI, excluding CPM	559	519	845	51%
Expenses	-485	-370	-393	-19%
Gross operating income	201	508	296	47%
Cost of risk	-75	-270	-171	
Income before taxes	126	222	142	12%
U/I net income, group share, excl. CPM	-3	-99	209	
Underlying net income, group share	86	153	99	15%

"New" CIB posted €689 million in NBI for Q1 09, after taking into account a €156 million negative impact from CPM. Excluding CPM, NBI rose 51% relative to Q1 08 and 63% relative to Q4 08.

Expenses declined 19%, thanks to a sharp reduction in variable compensation and the accelerating benefits from the job adaptation plan.

The cost of risk amounted to €71 million. The cost of risk on Financing activities (Corporate and Institutional Relations & Debt and Financing) equated to 101 basis points of Basel II average risk-weighted credit assets.

Underlying net income (group share) came out at €99 million, up 15% relative to Q1 08. Excluding CPM, the figure was €209 million.

"New" CIB as a whole continued to record healthy levels of business.

NBI from *Corporate and Institutional Relations* totalled €137 million, up 9% relative to Q1 08. NBI from straight financing advanced 11%, with interest income and restructuring fees on French corporates both progressing and with risk-weighted assets under control.

NBI from *Debt and Financing* amounted to €263 million, an 18% increase on a constant-dollar basis relative to Q1 08.

Revenues from structured finance and commodities made progress. Interest income continued to grow (up 12% relative to a year earlier), and outstripped the increase in average outstandings.

NBI from *Capital Markets* reached €500 million and more than doubled relative to Q1 08, i.e a rise of 133% relative to Q4 08.

Fixed Income enjoyed a robust upturn in business, particularly in the interest-rate and credit segments. Equity Derivatives & Arbitrage made a low, but positive contribution relative to notable losses in Q4 08. NBI from CPM fell sharply due to tighter spreads and was negative to the tune of €156 million.



## **Asset Management**

Asset Management (in millions of euros)	Q1-08	Q4-08	Q1-09	Variation Q1-09/Q1-08
Net banking income	317	330	299	-6%
Operating expenses	-240	-233	-225	-6%
Gross operating income	77	97	74	-4%
Cost of risk	-1	-20	0	
Income before taxes	78	67	75	-4%
Underlying net income, group share	49	49	46	-5%
Cost-income ratio	76 %	71 %	75 %	
Annualized ROE (after taxes)	88 %	91 %	78 %	

Asset Management recorded €299 million in NBI during the quarter, down 6% (and 14% on a constantcurrency basis). The decline stemmed from lower management fees relative to the contraction in average assets under management (-26 % versus Q1 08). Performance-related fees rose slightly.

Expenses were kept well under control and fell 6% as a result of cost-cutting measures on operating expenses (-4% vs. Q1 08), of limited hires since September 2008 and the continued contraction in variable compensation.

Gross operating income eased by 4% to €74 million. The cost-income ratio improved by 1 point to 75%.

Divisional profitability was safeguarded despite the harsh market conditions during the quarter. Underlying net income (group share) dipped only 5%, relative to both Q1 08 and Q4 08.

Assets under management at end-March 2009 amounted to  $\leq$ 447.7 billion and were virtually unchanged from the end-December 2008 figure (-1.7% on a constant-currency basis). Net intake of  $\leq$ 5.2 billion was more than offset by a negative market effect of  $\leq$ 13 billion.

In Europe, assets under management inched up to €294.8 billion from €294.0 billion at year-end 2008. Net new money remained comfortably positive at €6.5 billion, with the bulk of net intake concerning money-market funds, which increased their proportion of assets under management in Europe to 27%. The market effect was negative to the tune of €5.6 billion.

In the U.S., assets under management totalled \$202.6 billion, down 5.4% on year-end 2008. The net outflow was restricted to \$1.8 billion. The market effect was a negative \$9.8 billion. The product-mix continued to evolve, with bonds increasing their share of assets under management to 50%.



## **Private Equity and Private Banking**

Private Equity and Private Banking (in millions of euros)	Q1-08	Q4-08	Q1-09	Variation Q1-09/Q1-08
Net banking income	90	-52	-30	
Operating expenses	-43	-43	-40	-8%
Gross operating income	46	-94	-70	
Cost of risk	0	-1	0	
Income before taxes	46	-94	-70	
Underlying net income, group share	33	-68	-54	
Cost-income ratio	48 %			
Annualized ROE (after taxes)	42 %			

**Private Equity and Private Banking** recorded negative NBI of €30 million during the first quarter. This negative result was due to Private Equity.

**Private Equity** reported negative NBI of €52 million. Realized capital gains totalled €18.8 million, provisions were increased to €33.3 million and unrealized capital gains decreased by €33.2 million.

Investments amounted to €50 million during the quarter, of which €34 million was on behalf of third parties.

The stock of unrealized capital gains stood at €236 million at March 31, 2009 (down €31 million on the yearend 2008 level).

The amounts invested (own account) stood at €1.2 billion for a commitment of €1.9 billion.

**Private Banking** generated €22 million of NBI, a decrease of 20%. NBI was adversely affected by poor market conditions which caused portfolio-related fees to decline, and by a change in the product mix that reflected a preference for less risky products.

Assets under management amounted to €13.1 billion, down 3% relative to year-end 2008. Despite a good showing from the wealth management business in France, Private Banking recorded a net outflow during the quarter.



### Services

Services (in millions of euros)	Q1-08	Q4-08	Q1-09	Variation Q1-09/Q1-08
Net banking income	383	350	331	-14%
Operating expenses	-243	-239	-233	-4%
Gross operating income	139	112	98	-30%
Cost of risk	-1	-7	-7	
Income before taxes	149	104	92	-38%
Underlying net income, group share	102	71	61	-40%
Cost-income ratio	64 %	68 %	71 %	
Annualized ROE (after taxes)	21 %	14 %	13 %	

All Services businesses maintained healthy levels of business.

In the Insurance business, Life Insurance revenues rebounded 58% relative to Q4 08. The overall portfolio of €31.2 billion was stable relative to a year earlier and 1% higher than at year-end 2008. An increase in the non unit-linked side offset a decline on the unit-linked side. In the Provident insurance segment, premium income advanced 33% relative to a year earlier.

The average Leasing portfolio grew 10% to 7.9 billion relative to Q1 08.

Consumer Finance enjoyed healthy levels of business momentum linked to increased product penetration with our shareholders' banking customers, with new revolving credit issuance rising 15% relative to Q1 08, in a market down 6% (source: ASF).

In the Employee Benefits Planning business, Natixis Interépargne continued to attract new clients. The number of employee clients rose 10% and the number of employee accounts under management increased 11% relative to a year earlier.

In the Payments business, the number of cards in circulation grew 1% and NBI from payment services advanced 14% relative to Q1 08.

Securities Services completed the transfer of institutional business to CACEIS. Work to pool retail processing channels has begun with completion targeted for the first quarter of 2011.

In the international arena, Services lifted revenues by 39% relative to Q1 08.

Falling equity markets impacted results, especially in Insurance (NBI –33% versus Q1 08 and –4% versus Q4 08) and Securities Services (NBI –10% on a constant-structure basis versus Q1 08 and –1% versus Q4 08). Despite a very unfavourable context, rises in loss rates were contained in Sureties and Financial Guarantees (NBI –25% versus Q1 08 and –22% versus Q4 08\*), Leasing (NBI –22% versus Q1 08 and –9% versus Q4 08) and Consumer Finance (net income +4% versus Q1 08 and +16% versus Q4 08).

All in all, **Services** division revenues amounted to €331 million (–11% on a constant-structure basis versus Q1 08 and –5% versus Q4 08).

Expenses were unchanged on a constant-structure basis.

Gross operating income was €98 million.

All Services business contributed positively to underlying net income (group share) of €61 million (-15% relative to Q4 08).

Also, the divestment process of 35% of CACEIS which is underway is expected to happen by June 30, 2009. The contribution of CACEIS for the first quarter of 2009 was €99 million to NBI, €31 million to GOI, and €21 million to U/I net income.

\* not comparable due to exceptional items in Q4 08.



## **Receivables Management**

Receivables Management (in millions of euros)	Q1-08	Q4-08	Q1-09	Variation Q1-09/Q1-08
Net banking income	244	116	111	-54%
Operating expenses	-176	-180	-179	2%
Gross operating income	68	-64	-68	
Cost of risk	-4	-4	-9	
Income before taxes	66	-52	-56	
Underlying net income, group share	45	-29	-38	
Cost-income ratio	72 %			
Annualized ROE (after taxes)	15%			

**Receivables Management** recorded solid revenue growth (+5.3% on a constant-structure and currency basis), fuelled by credit insurance (+7.8%) and services (+3.6%). Revenues from factoring declined due to the sharp economic downturn in France.

Credit insurance was, nevertheless, adversely affected by a strong increase in loss rates. The loss ratio remained at a very high 109%.

The result was a 54% decline in divisional NBI to €111 million in the continuity of Q4 08.

Operating expenses were held in check and inched up 3% on a constant-structure and currency basis, which was slower than the pace of revenue growth.

Services and factoring contributed positively to earnings, but credit insurance incurred a €68 million loss.

All in all, Receivables Management registered a €38m underlying net loss.



## **Retail Banking Contribution**

Combined accounts for the retail networks (in millions of euros)	Q1-08	Q4-08	Q1-09	Variation Q1-09/Q1-08
Equity accounted income	87	60	86	- 1 %
Accretion profit	26	19	25	
Revaluation surplus	-14	-20	-3	
Contribution to equity-accounted income line	99	58	108	+ 9 %
of which Banques Populaires	34	20	41	
of which Caisses d'Epargne	65	38	67	
Taxes on CCIs	-16	-15	-15	
Contribution to Natixis net income	84	43	93	+ 11 %

The two networks contributed €93 million to Natixis' net income (before analytical restatements) in the first quarter of 2009. This was an 11% increase relative to Q1 08 and a doubling of the Q4 08 figure.

### **Regional Banques Populaires (cumulative)**

Banques Populaires (in millions of euros)	Q1-08	Q4-08	T1-09	Variation Q1-09/Q1-08
Net banking income	1,335	1,349	1,422	+ 6 %
Operating expenses	-927	-984	-966	+4%
Gross operating income	409	365	456	+ 12 %
Cost of risk	-100	-187	-167	
Income before taxes	312	179	296	- 5 %
Net income	207	137	192	- 7 %
Cost-income ratio	69 %	73 %	68 %	

Net banking income progressed by 6.4% to €1.422 billion (+7.9% excluding PEL/CEL home-purchase savings accounts).

Expenses were stable on a constant-structure basis. The cost-income ratio improved by 1.5 points to 68%.

The cost of risk amounted to €167 million. The increase relative to Q1 08 was due to the deterioration in economic and financial conditions.

Net income came out at €192 million. This was down only 7% relative to Q1 08 and up a sizeable 40% relative to Q4 08.

The Banques Populaires' loan book amounted to €138.3 billion at end-March 2009, a 10% rise on the yearearlier level.

The overall savings portfolio totalled €169.6 billion at end-March 2009, an increase of 7.5% relative to a year-earlier, driven by a 10% rise in on-balance sheet savings.



## Caisses d'Epargne (cumulative)

Results (in millions of euros)	Q1-08	Q4-08	Q1-09	Variation Q1-09/Q1-08
Net banking income	1,390	1,477	1,481	+7%
Operating expenses	-1,100	-1,220	-1,129	+3%
Gross operating income	290	257	352	+ 21 %
Cost of risk	-34	-215	-84	
Income before taxes	258	54	267	+ 4 %
Net income	228	162	239	+ 5 %
Cost-income ratio	79 %	83 %	76 %	

Net banking income rose 7% (+11% excluding PEL/CEL home-purchase savings accounts) to €1.481 billion. The increase came from higher interest income and a less adverse impact from financial conditions, especially as regards refinancing costs.

The cost-income ratio improved by 3 points to 76%.

The cost of risk amounted to €84 million. This figure remains low in relative value terms, at 23bps of Basel I average risk-weighted credit assets.

Net income (group share) came out at €239 million, up 5% relative to Q1 08 and 48% higher than in Q4 08.

The loan book expanded to €128.3 billion at end-March, a 6% increase on a year earlier.

The overall savings portfolio reached €324.4 billion at end-March 2009, a 4.5% increase on a year earlier.



# 3 - GAPC

The following table displays the scope of the GAPC structure at March 31, 2009. The total of risk-weighted assets was €33.7 billion, on the rise relative to December 31, 2008 due to a general rating downgrade of some underlying assets.

Type of assets (nature of portfolios)	Notional €on (net of provisions)	VaR In €m	RWA in €bn	AAA-AA	Investment Grade
ABS CDOs <sup>(1)</sup>	0.95			35%	38%
Other CDOs	3.63			78%	86%
RMBS and Covered Bonds	10.69		16.30	83%	90%
CMBS	0.92			88%	98%
Other ABS	1.03			73%	95%
Hedge assets	24.61			81%	86%
Corporate credit portfolio	6.38		2.90	75%	96%
Complex derivatives (credit) <sup>(2)</sup>		10.5	7.10		
Complex derivatives (interest rate)		7.3	1.90		
Complex derivatives (equity)		3.0	1.60		
Funds-linked structured products	4.4 <sup>(3)</sup>		3.90		
TOTAL			33.7		

(1) ABS CDOs with unhedged subprime underlyings

(2) includes a counterparty risk on CDPC: notional amount of €8.3 billion

(3) Corresponds to Cash at Risk

The portfolio of segregated assets contracted during the quarter due to accelerated amortization of fundlinked structured transactions (cash at risk reduced by €3.2 billion in Q4 08 and €1.1 billion in Q1 09).

Credit asset reductions amounted to €1.8 billion in Q4 08 and €2.0 billion in Q1 09.

Losses on complex equity and interest-rate derivatives due to be run off were sharply reduced in the first quarter of 2009 relative to a very high fourth-quarter 2008 level. Most of the positions concerned were closed or hedged.



GAPC (in millions of euros)	Q1-08	Q4-08	Q1-09	Variation Q1-09/Q1-08
Net banking income	-289	-1,335	-1,187	
Operating expenses	-44	-44	-42	-4%
Gross operating income	-333	-1,378	-1,229	
Cost of risk	-13	-612	-740	
Income before taxes	-346	-1,990	-1,969	
Underlying net income, group share	-254	-1,613	-1,876	

The GAPC structure bears the bulk of the impact from the crisis, reflecting the portfolios it comprises.

NBI was negative to the tune of €1.187 billion in Q1 09. This figure resulted from several adverse impacts: €446 million of writedowns on monolines, €202 million of writedowns on CDPC, €151 million of value adjustments on unhedged ABS CDOs with subprime underlyings and a €355 million negative impact from other illiquid positions. The revaluation of the issuer spread amounted to €144 million.

The cost of risk amounted to €740 million. This comprised collective provisions on monolines and CDPC of €200 million each, together with €148 million of provisions on reclassified portfolios (including a collective provision of €81 million) and a €189 million provision on other assets.

The GAPC structure incurred an underlying net loss (group share) of €1.876 billion.



### 4 – CAPITAL STRUCTURE

Equity capital (group share) totalled €13.5 billion at end-March 2009.

According to Basel II rules, Tier One regulatory capital amounted to €11.1billion at end-March 2009.

**Risk-weighted assets** declined 1.2% to €161.2 billion during the quarter, despite a positive dollar-effect of €2.4 billion and a negative impact from significant rating downgrades affecting GAPC counterparties. The breakdown of risk-weighted assets was as follows: €126.1 billion of credit risks (foundation method), €26.7 billion of market risks and €3.4 billion of operational risks (standard method).

Market risks declined 19%, thanks to a mixture of position management and reduced volatility. Active management of risk-weighted assets led to a 3.5% reduction for continuing banking activities relative to year-end 2008.

The divisional breakdown of risk-weighted assets was as follows: €98.9 billion for "New" CIB, €33.7 billion for the GAPC structure, €4.0 billion for Asset Management, €6.1 billion for Private Equity and Private Banking, €10.6 billion for Services, €6.5 billion for Receivables Management and €1.4 billion for the Corporate Center.

The **Tier One ratio** worked out to 6.9% at end-March 2009, the **Core Tier One ratio** to 4.6% and the **overall ratio** to 8.7%.

Core Tier One capital will be reinforced before June 30, 2009 by €1.5 billion of shareholder advances from CNCE and BFBP.

Tier One capital will also be boosted by €2 billion of deeply-subordinated perpetual securities (TSSDI). After taking into account this fresh capital and the divestment of 35% of Caceis, the **proforma Tier One ratio** works out to 9.4%, the **proforma Core Tier One ratio** to 6.0% and the **proforma overall ratio** to 11.2%.

**Book value per share** equates to €4.68, based on 2,908,137,693 shares (including 12,764,700 of company-owned shares).



## APPENDICES Quarterly Series

### **Consolidated income statement**

	CONSOLIDATED RESULTS						
M EUR	Q1-08	Q2-08	Q3-08	Q4-08	Q1-09		
NET BANKING INCOME	1,366	186	1,154	228	106		
NBI of bUsiness division	1,430	282	1,230	288	213		
Expenses	-1,258	-1,238	-1,098	-1,094	-1,162		
GROSS OPERATING INCOME	108	-1,052	56	-866	-1,056		
Cost of risk	-93	-281	-454	-988	-929		
OPERATING INCOME	15	-1,332	-399	-1,854	-1,985		
Equity method	107	193	116	68	113		
Gains or losses on other assets	9	2	-1	-15	36		
Change in value of goodwill	-	1	-1	-72	-		
INCOME BEFORE TAXES	130	-1,136	-285	-1,872	-1,835		
Income taxes	-5	209	87	323	67		
Minority interest	-20	-36	-23	6	-2		
NET UNDERLYING INCOME (GP SHARE)	105	-964	-221	-1,543	-1,771		
Net restructuring income	-	70	-	-	-		
Net restructuring expenses	-37	-123	-13	-74	-68		
NET INCOME (GROUP SHARE)	69	-1,017	-234	-1,617	-1,839		
Cost-income ratio	92%	-	95%	-	-		
Underlying ROE (after taxes)	2,6%	-	-	-	-		

## Divisional contributions to Q1 09 consolidated underlying net income

	Contribution of divisions to Q1-09 underlying net income						
MEUR	NBI Expenses		GOI	Cost of risk	Underlying net income		
CIB	689	-393	296	-171	99		
Asset management	299	-225	74	0	46		
PEPB	-30	-40	-70	0	-54		
Services	331	-233	98	-7	61		
Receivables management	111	-179	-68	-9	-38		
GAPC	-1,187	-42	-1,229	-740	-1,876		
Corporate center	-107	-50	-157	-1	-79		
Retail banking					69		
GROUP	106	-1,162	-1,056	-929	-1,771		

#### **CONSOLIDATED RESULTS**



CIB

	'New' CIB					
M EUR	Q1-08	Q2-08	Q3-08	Q4-08	Q1-09	
NET BANKING INCOME	686	731	562	879	689	
Coverage	125	131	122	142	137	
Debt and Financing	210	214	277	275	263	
Capital Markets	228	434	141	215	500	
CPM and other	123	-49	21	246	-211	
Expenses	-485	-475	-327	-370	-393	
GROSS OPERATING INCOME	201	256	235	508	296	
Cost of risk	-75	-43	-265	-270	-171	
INCOME BEFORE TAXES	126	213	-31	222	142	
NET UNDERLYING INCOME (GP SHARE)	86	143	-12	153	99	

## Asset Management

	ASSET MANAGEMENT					
M EUR	Q1-08	Q2-08	Q3-08	Q4-08	Q1-09	
NET BANKING INCOME	317	371	340	330	299	
Expenses	-240	-261	-232	-233	-225	
GROSS OPERATING INCOME	77	110	108	97	74	
Cost of risk	-1	4	-38	-20	0	
INCOME BEFORE TAXES	78	117	73	67	75	
NET UNDERLYING INCOME (GP SHARE)	49	67	44	49	46	
Cost-income ratio	76%	70%	68%	71%	75%	
Allocated capital	222	215	204	215	238	
Underlying ROE (after taxes)	88%	125%	86%	91%	78%	



# Private Equity and Private Banking

	PRIVATE EQUITY & PRIVATE BANKING						
M EUR	Q1-08	Q2-08	Q3-08	Q4-08	Q1-09		
NET BANKING INCOME	90	94	59	-52	-30		
Private Equity	62	63	33	- 78	-52		
Private Banking	28	31	25	26	22		
Expenses	-43	-43	-41	-43	-40		
GROSS OPERATING INCOME	46	5 <i>2</i>	18	-94	-70		
Cost of risk	0	-1	-11	-1	0		
INCOME BEFORE TAXES	46	51	6	-94	-70		
NET UNDERLYING INCOME (GP SHARE)	33	28	-3	-68	-54		
Cost-income ratio	48%	45%	70%	-	-		
Allocated capital	316	384	357	404	382		
Underlying ROE (after tax)	42%	29%	-	-	-		
Own funds							
Investments	99	161	159	19	16		
Transfer at sale price	38	200	160	26	39		
Assets under management	1,701	1,964	1,966	1,942	1,937		
Third-party funds							
Investments	86	70	97	87	34		
Transfer at sale price	28	48	67	35	12		
Assets under management	1,933	2,124	2,124	2,099	2,099		

#### Services

	SERVICES					
MEUR	Q1-08	Q2-08	Q3-08	Q4-08	Q1-09	
NET BANKING INCOME	383	405	339	350	331	
Insurance and sureties	92	108	77	72	64	
Specialized finance	48	54	55	50	48	
Employee benefits planning	24	30	19	27	22	
Payments	43	39	41	45	42	
Securities	167	165	139	144	143	
International services	8	10	10	11	12	
Expenses	-243	-247	-227	-239	-233	
GROSS OPERATING INCOME	139	158	113	112	98	
Cost of risk	-1	-5	-7	-7	-7	
INCOME BEFORE TAXES	149	155	108	104	92	
NET UNDERLYING INCOME (GP SHARE)	102	99	70	71	61	
Cost-income ratio	64%	61%	67%	68%	71%	
Allocated capital	1,959	1,946	2,012	1,996	1,843	
Underlying ROE (after taxes)	21%	20%	14%	14%	13%	



# **Receivables Management**

	RECEIVABLES MANAGEMENT						
M EUR	Q1-08	Q2-08	Q3-08	Q4-08	Q1-09		
NET BANKING INCOME	244	229	211	116	111		
Credit insurance	127	111	89	-12	- 1		
Factoring	55	59	69	64	51		
Information and receivables management	46	40	37	48	44		
Public procedures	16	19	16	16	17		
Expenses	-176	-170	-169	-180	-179		
GROSS OPERATING INCOME	68	59	42	-64	-68		
Cost of risk	-4	-4	-16	-4	-9		
INCOME BEFORE TAXES	66	58	30	-52	-56		
NET UNDERLYING INCOME (GP SHARE)	45	40	15	-29	-38		
Cost-income ratio	72%	74%	80%	156%	161%		
Allocated capital	1,180	1,225	1,234	1,263	1,314		
Underlying ROE (after taxes)	15%	13%	5%	-	-		

# Retail banking (economic contribution)

	RETAIL BANKING					
M EUR	Q1-08	Q2-08	Q3-08	Q4-08	Q1-09	
EQUITY METHOD ACCOUNTING (20%)	87	156	86	60	86	
Accretion profit	26	32	27	19	25	
Revaluation surplus	-14	-5	-4	-20	-3	
CONTRIBUTION EQUITY METHOD	99	183	108	58	108	
BANQUES POPULAIRES	34	100	49	20	41	
CAISSES D'EPARGNE	65	83	59	38	67	
Taxes on CCIs	-16	-21	-16	-15	-15	
Restatement	-23	-27	-24	-23	-24	
CONTRIBUTION TO NATIXIS NET INCOME	61	135	69	20	69	

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# **Corporate Center**

	CORPORATE CENTER				
M EUR	Q1-08	Q2-08	Q3-08	Q4-08	Q1-09
NET BANKING INCOME	-64	-96	-76	-60	-107
Expenses	-27	1	-59	15	-50
GROSS OPERATING INCOME	-91	-95	-135	-46	-157
Cost of risk	1	-70	-56	-74	-1
INCOME BEFORE TAXES	-54	-119	-158	-152	-121
NET UNDERLYING INCOME (GROUP SHAF	-16	-58	-79	-127	-79



## **Details on methodology**

All the 2008 data in this document were restated for:

The creation of a Workout Portfolio Management Structure (GAPC) to manage on a run off basis CIB's nontargeted activities, i.e. mostly structured credit, interest-rate and equity complex derivative products and structured derivative funds. Because the implementation of the GAPC reclassified activities were finalized in accounting and analytical management at end 2008, pro forma figures have been prepared to rebuild the income statement of this business on the one hand, and of the "New" CIB on the other for 2008 (year end and quarterly) and 2007 (year end only). The pro forma was prepared as follows:

- The NBI of GAPC represents the economic income of the books relating to the activities transferred to the structure (especially proprietary credit activities, ABS portfolios, equity and interest-rate arbitrage, complex equity and interest-rate derivatives), plus the issuer spread. The "New" CIB NBI is the result of the books not transferred to GAPC.
- 2008 expenses correspond to direct expenses related to the teams dedicated to GAPC or the "New" CIB, plus indirect expenses broken down between GAPC and the "New" CIB, depending on activity inducers. The GAPC quarterly expenses for 2008 were obtained by breaking down the expenses for the year evenly over the four quarters. The "New" CIB quarterly expenses are the difference between CIB total expenses and GAPC expenses.
- In 2008, a normative tax rate of 30% was applied to income before taxes from CIB continuing activities, with the difference with total tax applied to the GAPC.
- The reclassification of Leasing and International Services (Natixis Pramex International and Natixis Algérie) from the CIB division to the Services division (first application on 6/30/08)
- The adjustment of analytical conventions relating to returns on allocated capital and to the assignment of overheads (first application on 6/30/08)
- The allocation of normative capital according to Basel II rules (first application on 3/31/08)
- Rules for allocating capital:
  - Retail Banking: 75% of amount deducted from Tier One capital in respect of ownership of CCIs (recognition of hybrid capital)
  - Insurance (Services): 75% of the end-of-quarter solvency margin requirement
  - Credit Insurance (Receivables Management): 100% of net earned premium income
  - Services, Public Procedures (Receivables Management): 25% of annual expenses
  - Other business lines: 6% of Basel II risk-weighted assets at the start of the quarter and 75% of the amount deducted from Tier One capital in respect of shares in securitizations rated lower than BB-.

## **Definitions:**

- Group ROE: Net Income (Group Share) / Average Equity Capital
- Business Line ROE: Underlying Net Income / Average Normative Equity Capital
- Core Tier One: The Core Tier One ratio numerator excludes hybrid capital included in the Tier One ratio. CCIs are deducted from the Core Tier One numerator in proportion to non-hybrid capital.
- Net Exposure: exposure after taking into account writedowns and/or value adjustment.



## Disclaimer

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The accounting principles and methods used to prepare the March 31, 2009 consolidated accounting data were identical to those used to prepare the consolidated accounts for the fiscal year ended December 31, 2007 which were established in accordance with IFRS as adopted in the European Union.

Specific information on exposures (recommendations of the FSF) appears in the presentation of results as of March 31, 2009 (available at <u>www.natixis.com</u> in the "Shareholders and Investors" section).

The analysts' conference call to be held at 11.00am Paris time on February 26, 2009 will be broadcast on <u>www.natixis.com</u> in the "Shareholders and Investors" section.

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