

Q3-2012 Results

//// November 14, 2012

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Note on methodology:

- Following the reclassification of the deeply-subordinated notes as equity instruments, interest expense on these instruments ceased to be recognized in the income statement as of January 1, 2010.
- The normative allocation of capital to Natixis' businesses is now based on 9% of average risk-weighted assets, vs. 7% in 2011. Moreover, consumption of capital related to securitizations which are deducted from Tier 1 regulatory capital shall be allocated to the business lines. Data are published pro forma of this new allocation.
- As of 2012, Retail Banking income shall be measured on the basis of the contribution to Natixis' results: equity accounting of the networks' results, accretion profit, revaluation adjustment and cost of carrying the CCIs (accounted before in Corporate Center' net revenues).
- P3CI interest expenses in the income statement are recognized in Natixis' net revenues (Corporate Center). Such costs are allocated analytically to the core businesses (Wholesale Banking, Investment Solutions and SFS) and Retail Banking, in proportion to their normative capital as of December 31, 2011. The saving in respect of risk-weighted assets is converted into normative capital equivalent and allocated to the core businesses (Wholesale Banking, Investment Solutions and SFS) and Retail Banking, in proportion to their normative capital as of December 31, 2011.
- The impact of the P3CI value adjustment, linked to a change in the prudential value of the CCIs, is booked to the CCI equity method line (before tax).
- Goodwill is recognized by Natixis under the following balance sheet items : "Goodwill" and "Investment in associates"

Note on organization:

- As part of the reinforcement of Wholesale Banking's "originate-to-distribute" model, skills in respect of active portfolio management have been assembled in Global Structured Credit Solutions ("GSCS"), whose revenues shall be split 50/50 between FIC-T and Structured Financing.
- The residual results of the medium- to long-term Treasury activity, after reallocation to the businesses via internal transfer pricing, shall henceforth be housed in the Corporate Center, and no longer allocated to the Wholesale Banking (FIC-T business line). Corporate Center and Wholesale Banking (FIC-T business) are published pro forma of this new organization.

Increase in Natixis' profit-earning capacity fuelled by commercial momentum in the core businesses

Commercial momentum in the core businesses	<ul style="list-style-type: none"> • Wholesale Banking: Strong rebound in net revenues, up 25% vs. 3Q11 (+18% at constant exchange rates), notably thanks to Fixed Income, in a better market. Good performance in Structured Financing • Investment Solutions: Net revenues increased 16% vs. 3Q11 (+9% at constant exchange rate) fuelled by the US Asset Management business • SFS: Gross operating income rose 11% vs. 3Q11. Continued rollout of services and products in the BPCE retail networks
Good 3Q12 results	<ul style="list-style-type: none"> • Net revenues excluding non-operating items amounted to €1,541m, up 11% vs. 3Q11 (excluding P3CI) • Expenses⁽¹⁾ (excluding tax increase⁽²⁾) up 3% vs. 3Q11 and down 5% vs. 2Q12. wholesale Banking expenses⁽¹⁾ stable vs. 3Q11 and down 8% vs. 2Q12, notably thanks to the Operational Efficiency Program • 3Q12 net income (group share) totaled €298m excluding non-operating items, up 27% vs. 3Q11 (excluding P3CI) and 14% vs. 2Q12 • Reported net income came out at €142m including -€156m from non-operating items
Further reinforcement in financial structure	<ul style="list-style-type: none"> • Core Tier 1 ratio: 11.4% in 3Q12, up 50bps vs. 2Q12, and up 120bps after 9M • The additional measures to reduce scarce-resource consumption announced on November 9, 2011 widely realized at end-September 2012
Operational Efficiency Program	<ul style="list-style-type: none"> • Implementation of the Operational Efficiency Program with a cumulative cost-reduction target of over €300m at end-2014 • Cost-reduction provides additional scope to grow our core businesses

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1. 3Q12 results

2. Financial structure and liquidity

3. Business division results

4. Operational Efficiency Program

5. Conclusion

3Q12 results excluding non-operating items: Improved net income vs. 3Q11 and 2Q12

in €m⁽¹⁾

Net revenues

of which core businesses

Expenses

Gross operating income

Provision for credit losses

Associates (incl. CCI)

Pre-tax profit

Income taxes

Net income (group share)

excl. GAPC

GAPC (after tax)

Net income (group share)

ROTE⁽²⁾

Core Tier 1 ratio

3Q12	3Q11	3Q12 vs. 3Q11		2Q12	3Q12 vs. 2Q12
			Excl. PC3I interest		
1,541	1,446	7%	11%	1,633	(6)%
1,449	1,251	16%		1,509	(4)%
(1,203)	(1,112)	8%		(1,228)	(2)%
338	333	1%	22%	405	(17)%
(97)	(66)	48%		(90)	8%
124	120	4%		104	19%
363	388	(6)%	11%	421	(14)%
(86)	(91)	(5)%		(113)	(23)%
278	290	(4)%	11%	295	(6)%
20	(20)	nm		(32)	nm
298	270	11%	27%	263	14%
8.4%	6.9%			7.4%	
11.4%	8.8%			10.9%	

Specific items impacting the 3Q12 income statement (before tax), in €m

Increase systemic bank tax	(16)
Social levy	(8)
« bi-curve » ⁽³⁾ effect	(30)

(1) Intermediate aggregates down to net income group share excluding GAPC are calculated excluding GAPC

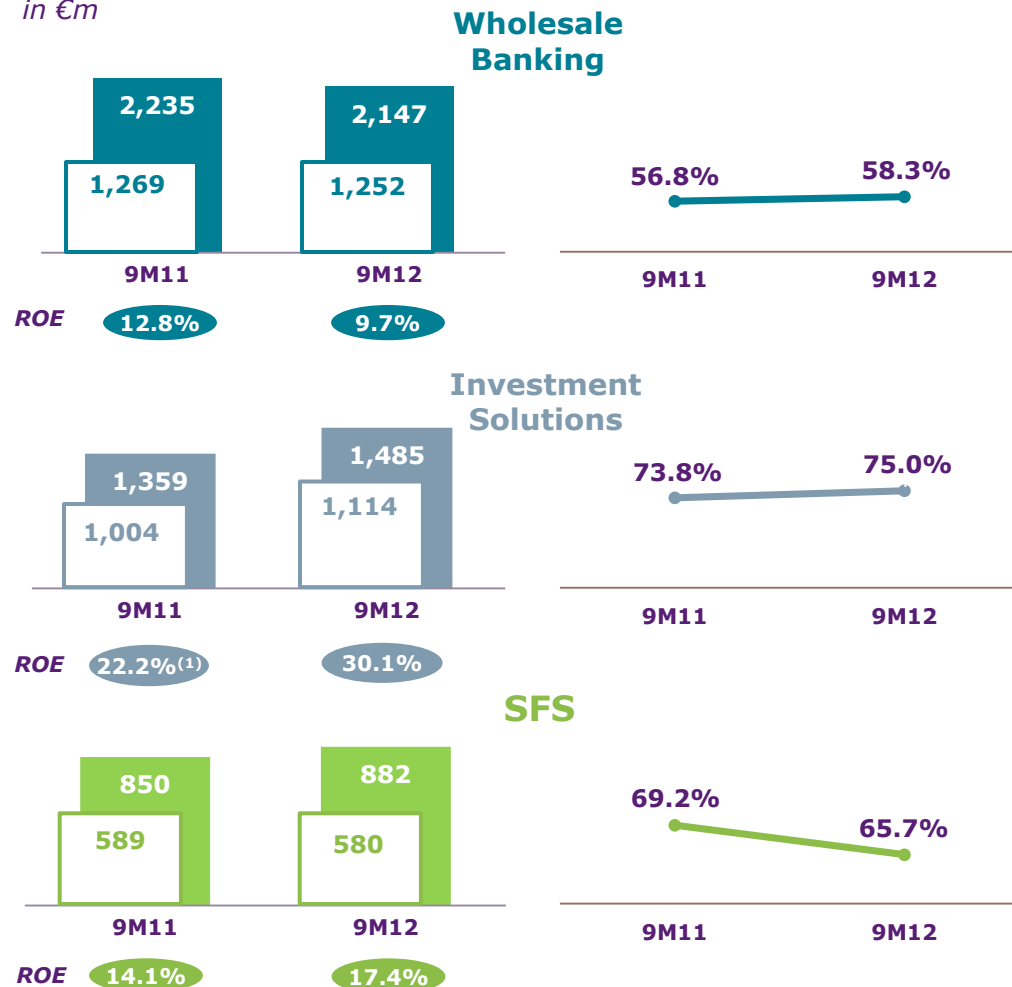
(2) Annualized ROTE : net income (group share) – DSN net interest / average net assets after dividend – hybrid notes – intangible fixed assets – average goodwill

(3) Impact in net revenues of the operational migration of collateralized derivatives on a bi-curve valuation mode

Core businesses make progress despite tough conditions

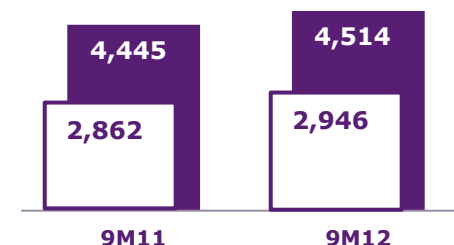
Net revenues and expenses

in €m

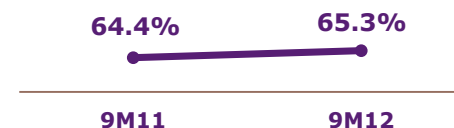


Core businesses

Net revenues and expenses, in €m



Cost/income ratio



✓ Gross operating income from core businesses virtually stable in 9M12 vs. 9M11 despite tough conditions and further selective investments

3Q12 non-operating items⁽¹⁾

<i>In €m</i>	3Q12	3Q11
FV adjustment on own senior debt⁽²⁾ (net revenues)	(181)	+191
P3CI value adjustment (equity method)	(63)	
Greek sovereign debt impairment		(40)
Impairment on Eiffage financial stake		(39)
Total impact before tax	(244)	+112
Total impact after tax	(156)	+73

Launch of the P3CI value adjustment in 3Q12

- Recap on the P3CI guarantee mechanism:

The P3CI bond's redemption value at maturity is adjusted according to the prudential value of the Cooperative Investment Certificates (CCIs), which factors in earnings, dividends payment and changes in gains and losses booked directly to equity.

- In 3Q12, the increase in the prudential value of the CCIs (accounted for by the equity method) generated an adjustment in the repayment value of the P3CI transaction and a negative impact of €63m before tax and €40m after tax, which were booked directly to the income statement under the CCI equity-method line. As a reminder, this adjustment was +€63m before tax in 2Q12

(1) Detail in appendix

(2) Own senior debt fair-value adjustment calculated using a discounted cash-flow model, contract by contract, including parameters such as swaps curve, and spread revaluation (based on BPCE reoffer curve instead of BPCE cash ask curve used in previous statements, without significant impact on the figures disclosed as at June 30, 2012)

3Q12 results (reported data)

in €m⁽¹⁾

Net revenues

of which core businesses

Expenses

Gross operating income

Provision for credit losses

Associates (incl. CCI)

of which P3CI value adjustment (before tax)⁽²⁾

Pre-tax profit

Income taxes

Net income (group share)

excl. GAPC

GAPC (after tax)

Net income (group share)

ROTE⁽³⁾

3Q12	3Q11	3Q12 vs. 3Q11
1,360	1,583	(14)%
1,449	1,236	17%
(1,203)	(1,112)	8%
156	470	(67)%
(97)	(91)	7%
61	120	(49)%
(63)		
119	500	(76)%
2	(129)	nm
122	364	(66)%
20	(20)	nm
142	344	(59)%
3.7%	9.2%	

3Q12 vs. 3Q11	
constant exchange rates	Excl. P3CI interest
(17)%	(10)%
(70)%	(52)%

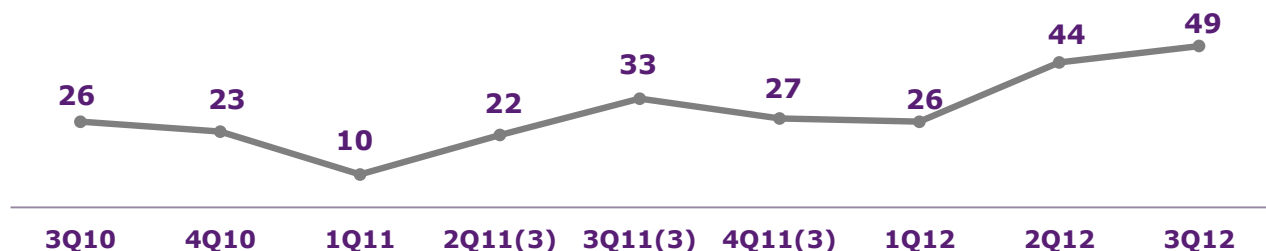
(1) Intermediate aggregates down to net income group share excluding GAPC are calculated excluding GAPC

(2) P3CI value adjustment of -€40m after tax

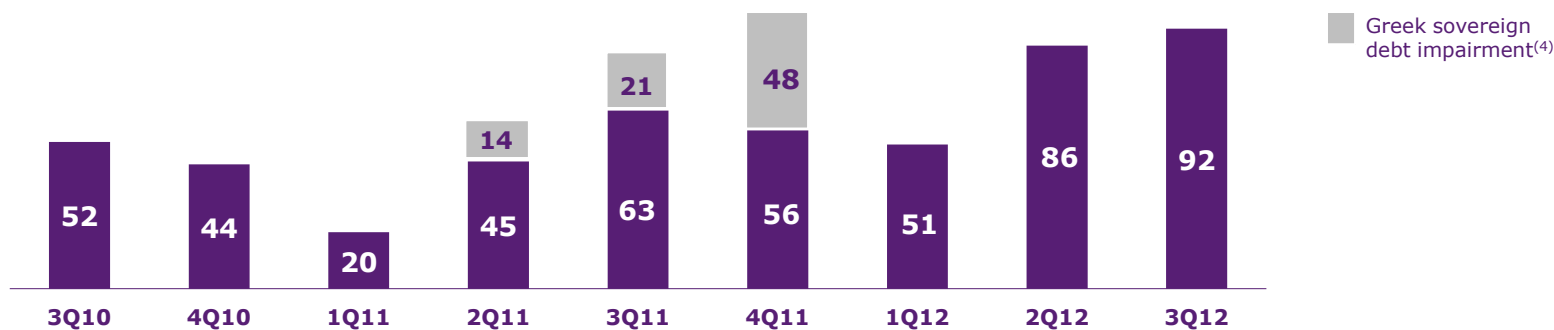
(3) Annualized ROTE : net income (group share) – DSN net interest / average net assets after dividend – hybrid notes – intangible – average goodwill

Provisioning policy adapted to a difficult environment

Cost of risk⁽¹⁾ of core businesses^(2,3) expressed in bps of loans outstanding



Provisions for credit losses of core businesses⁽²⁾, in €m



⁽¹⁾ Annualized quarterly cost of risk on total amount of loans outstanding (excluding credit institutions), beginning of period

⁽²⁾ Core businesses: Wholesale Banking, Investment Solutions & SFS - excluding credit institutions / ⁽³⁾ Excluding Greek sovereign debt impairment

⁽⁴⁾ Greek impact booked to cost of risk; CEGC: €6m impact booked to cost of risk in 2Q11, but reclassified in net revenues in 3Q11

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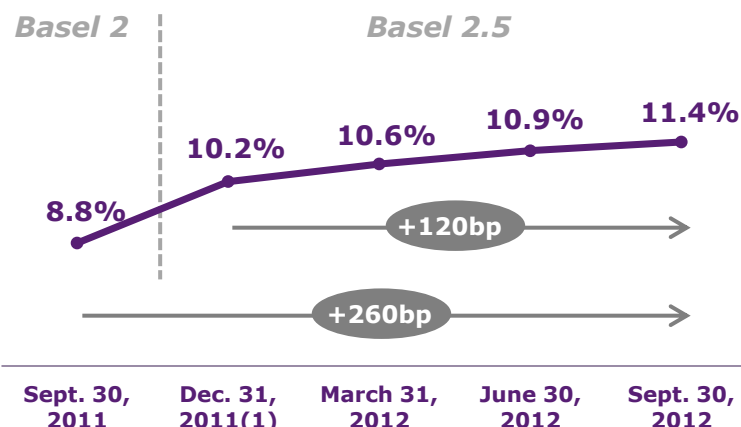
4. Operational Efficiency Program

5. Conclusion

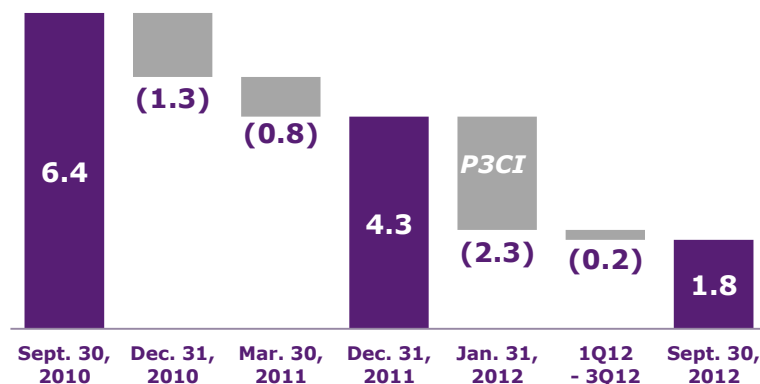
Financial structure: Core Tier 1 ratio of 11.4% at end-September 2012, confirming Basel 3 trajectory

- Core Tier 1 ratio: 11.4% at end-September 2012 under Basel 2.5 (CRD3), i.e. 50-bp organic improvement in 3Q12
- Further reinforcement in Core Tier 1 capital notably thanks to quarterly net income (net of dividend and cost of DSNs)
- 71% reduction in outstanding DSN and preferred shares in two years

Change in Core Tier 1 ratio



Outstanding DSN and preferred shares, in €bn



Book value per share⁽²⁾

in €	September 30, 2012 ⁽²⁾
Book value per share	5.62
Tangible book value per share	4.40

(1) Including the impact of the P3CI transaction, launched on January 6, 2012

(2) Calculated on the basis of 3,080,445,916 shares and excluding company-owned shares (total number of shares of 3,086,214,794 as at September 30, 2012)

/ Tangible book value= book value-goodwill-intangible fixed assets

Additional measures to reduce scarce-resource consumption⁽¹⁾ largely implemented

- The additional measures⁽²⁾ to reduce scarce-resource consumption announced in November 2011 are near completion:

- ✓ Wholesale Banking & GAPC assets to be refinanced: over €14bn reduction at constant exchange rates since end-September 2011

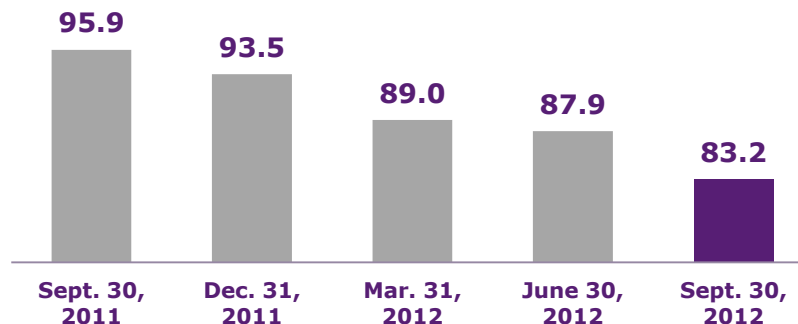
- ✓ RWA: €9bn-plus reduction at constant exchange rates since end-September 2011 (excl. CRD3, CCI and P3CI)

- €1.4bn and €2.6bn of asset disposals in Wholesale Banking and in GAPC, respectively, in the first nine months, with limited P&L impact

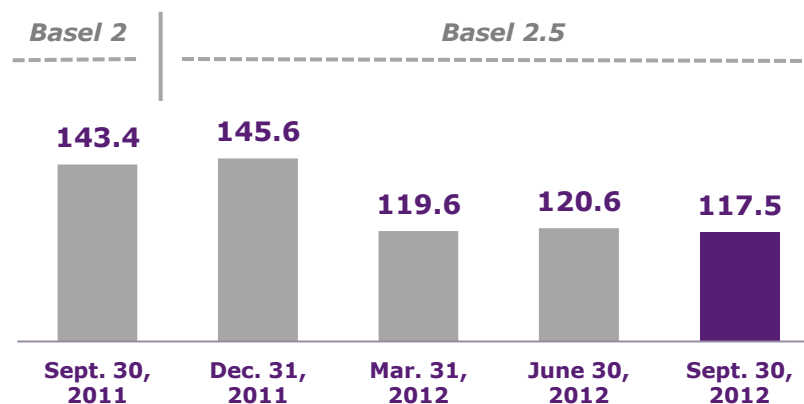
- Additional target for reducing liquidity needs to €15bn/€20bn widely achieved one year ahead the schedule

- Further reduction in RWA with the launch of the "Originate-to-Distribute" model

Assets to be refinanced (ST & LT) in Wholesale Banking and GAPC, in €bn (current exchange rates)



Change in RWA, in €bn (current exchange rates)



(1) Capital and liquidity

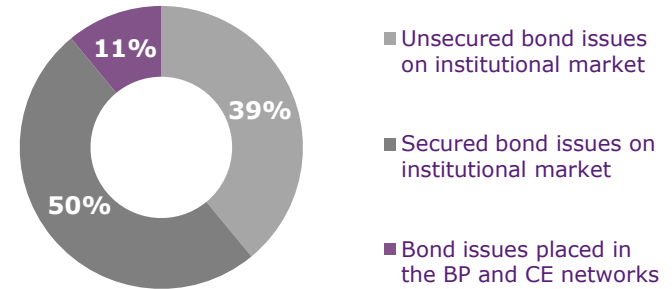
(2) Additional reductions targeted of €10bn in RWA and €15-20bn in assets to be refinanced by end-2013

Groupe BPCE's MLT refinancing⁽¹⁾: 2012 program achieved / average maturity of 6.8 years

MLT refinancing 2012

- **MLT funding pool for BPCE**
 - ✓ 100% of the €18bn program completed
 - ✓ €18.0bn raised with an average maturity of 5.7 years
- **MLT funding pool for CFF**
 - ✓ 123% of the €6.5bn revised program completed
 - ✓ €8.0bn raised with an average maturity of 9.3 years
- **€26.0bn raised via the 2 funding pools / good balance between unsecured and covered bonds**
 - ✓ Senior unsecured bond issues: €13.1bn (including €2.9bn raised through the networks)
 - ✓ Covered bond issues: €12.9bn
- **€21bn wholesale funding program completed at a rate of 110% and 83% of the retail banking networks program completed, revised to a new total of €3.5bn**
- **Average maturity of the issue: 6.8 years against 4.7 years for the first 10 months of 2011**
- **At an average mid-swap rate of +135 bp**

MLT Refinancing realized by 11/9/12



ST refinancing

- **€117bn⁽²⁾ ST refinancing outstanding at end-September 2012**
- **€150bn of liquidity reserves at end-September 2012 (vs. €133bn at end-June 2012)**
 - ✓ €105bn of available assets eligible for central bank refinancing at end-September 2012
 - ✓ €45bn of liquid assets placed with central banks at end-September 2012

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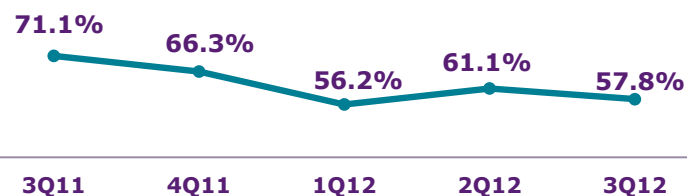
3Q12 results fuelled by Fixed Income and Structured Financing

Wholesale
Banking

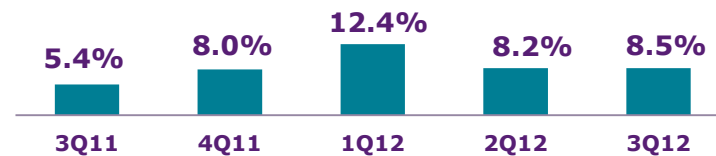
- Net revenues up 25% in 3Q12 vs. 3Q11 (18% at constant exchange rates) in a better environment, and down only 2% vs. 2Q12 despite seasonal effects on client activity
- 9M12 net revenues down slightly by 4% vs. 9M11, with a high basis of comparison
- Expenses decreased 1% in 9M12 vs. 9M11 and 7% in 3Q12 vs. 2Q12
- Increased cost of risk⁽¹⁾ reflected the economic slowdown: 56 bps in 3Q12 vs. 44 bps in 2Q12

in €m	3Q12	3Q11	3Q12 vs. 3Q11	2Q12	3Q12 vs. 2Q12	9M12	9M12 vs. 9M11
Net revenues	686	550	25%	701	(2)%	2,147	(4)%
Expenses	(397)	(391)	1%	(428)	(7)%	(1,252)	(1)%
Gross operating income	289	159	82%	272	6%	895	(7)%
Provision for credit losses	(79)	(41)	94%	(65)	23%	(180)	nm
Net operating income	210	118	78%	208	1%	715	(20)%

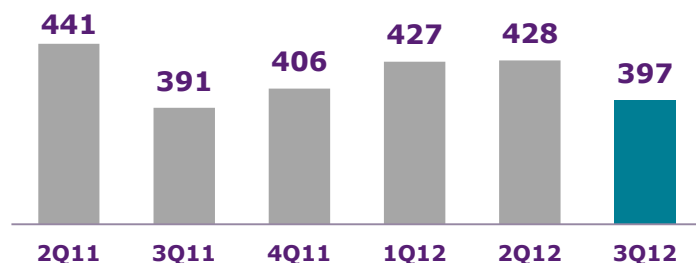
Cost/Income ratio



ROE after tax⁽²⁾



Change in expenses, in €m



(1) In bps of customer loans outstanding - Annualized cost of risk on total wholesale Banking customer loans outstanding (excluding credit institutions), beginning of period

(2) Normative capital allocation methodology based on 9% of average RWA

Strong rebound in Capital Market business vs. 3Q11

Wholesale
Banking

Financing Activities

• Commercial Banking

- ✓ Net revenues down 17% in 3Q12 vs. 3Q11 with average outstandings 17% lower than in the year-earlier period (€200m of asset sales in 3Q12)
- ✓ Focus on strategic activities: dynamic business with corporate clients in France: net revenues up 14% in 3Q12 vs. 3Q11

• Structured Financing

- ✓ All activities resisted well in 9M12 vs. 9M11 against a backdrop of measures to reduce scarce-resource consumption
- ✓ Revenues improved in 3Q12 vs. 2Q12 fuelled by Infrastructure & Project and Global Energy & Commodities

Capital Markets

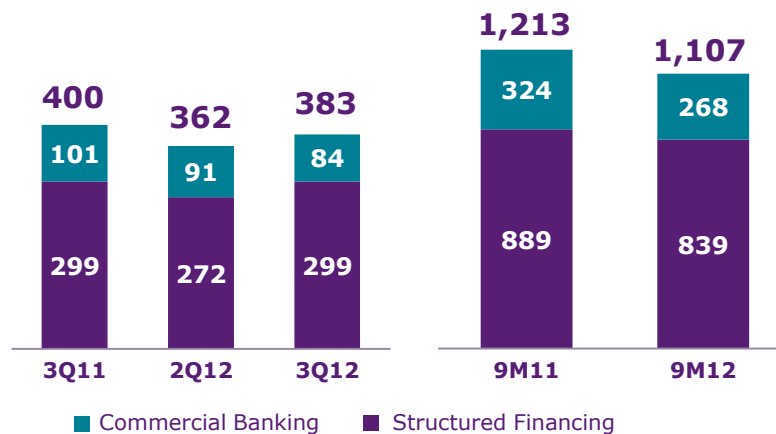
• Interest Rate, Foreign Exchange, Commodities and Treasury

- ✓ FIC-T's revenues, essentially generated by client business, display good stability from quarter to quarter: €321m in 1Q12, €247m in 2Q12 and €240m in 3Q12
- ✓ Natixis climbed to 3rd in the league table of «All agencies bonds in Euros » vs 14th in 2011 (as of end-Sept. 30, 2012, in volume, source Dealogic)

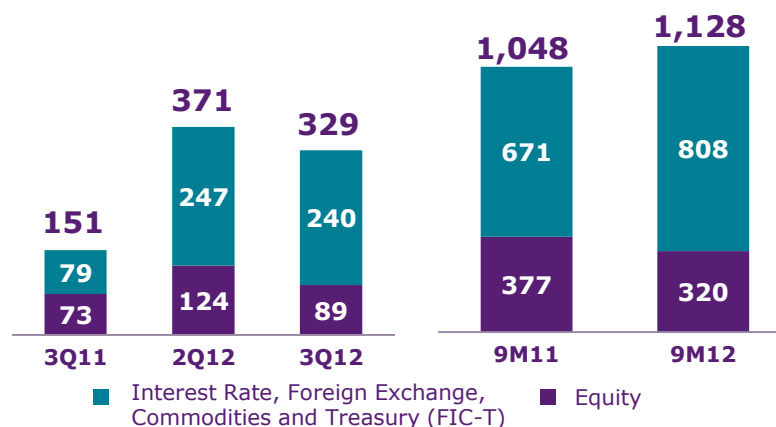
• Equity

- ✓ 22% improvement in net revenues in 3Q12 vs. 3Q11, notably fuelled by stronger derivatives activity

Net revenues, in €m



Net revenues, in €m



The “Originate to Distribute” business model in force in early 2013

Wholesale
Banking

“Originate to distribute”

• **Reorganization of Wholesale Banking**

- ✓ Creation of a value chain animated by a portfolio management team focused on actively managing the balance sheet (optimizing balance-sheet rotation and use of scarce resources)
- ✓ Reinforcement of syndication and distribution teams
- ✓ Improvement in client service and development of new distribution methods geared to institutional investor needs

• **Partnership with Ageas**

- ✓ Ageas to invest in infrastructure financings originated by Natixis and fulfilling certain criteria
- ✓ Ageas to build a €2bn portfolio in 2-3 years
- ✓ Natixis to retain a pre-defined share of each loan and servicing the portfolio

Improved performance in Debt Capital Markets

- “Best euro lead manager for covered bonds in 2012” ⁽¹⁾
- #1 bookrunner on the euro primary covered bond market^(2,3)
- #2 bookrunner on the euro primary bond market for French corporate issuers⁽²⁾
- #8 bookrunner on the euro primary bond market in terms of number of deals⁽³⁾

GDF SUEZ	
Fixed Rate Notes Dual Tranche	
EUR 1,500,000,000	
1.5% & 2.625%	
Due 2017 & 2022	
Joint bookrunner	
July 2012	

Aircraft Finance	
European & US Export Credits	
USD 1,800,000,000	
Asia, Latin America, Middle-East	
95% distributed to outside investors	
January - October 2012	

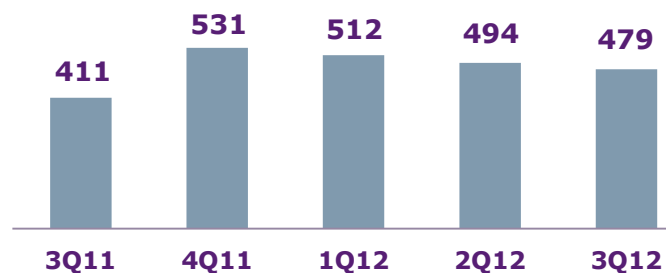
Improved net revenues and profitability in 3Q12 and 9M12

Investment
Solutions

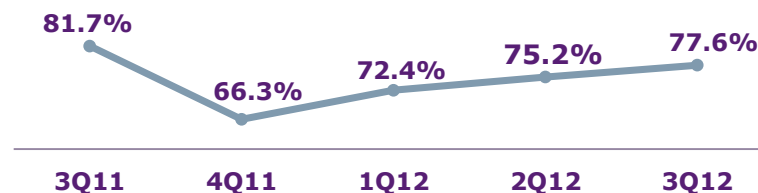
- Net revenues climbed 16% to €479m in 3Q12 vs. 3Q11 (+9% on constant exchange rates), spurred by US Asset Management business
- Decline in net revenues in 3Q12 vs. 2Q12 due to lower contribution from Private Equity (€9m in 3Q12 vs. €27m in 2Q12)
- Gross operating income up 42% in 3Q12 vs. 3Q11 (30% on constant exchange rates)
- Back to lower cost of risk level after Greek sovereign debt impairments in 2011 for the insurance business
- Much-improved profitability in 3Q12 and 9M12

<i>in €m</i>	3Q12	3Q11	3Q12 vs. 3Q11	constant exch. rate	9M12	9M12 vs. 9M11	constant exch. rate
Net Revenues	479	411	16%	9%	1,485	9%	4%
Expenses	(372)	(336)	11%	4%	(1,114)	11%	6%
Gross operating income	107	75	42%	30%	371	4%	(1)%
Provision for credit losses	2	(32)	nm	nm	(2)	nm	nm
Net operating income	109	44	nm	nm	370	19%	12%

Quarterly net revenues, *in €m*



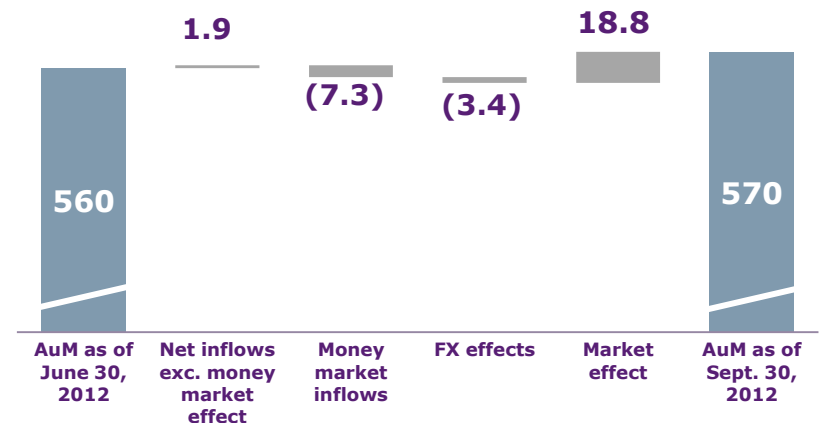
Cost/Income ratio



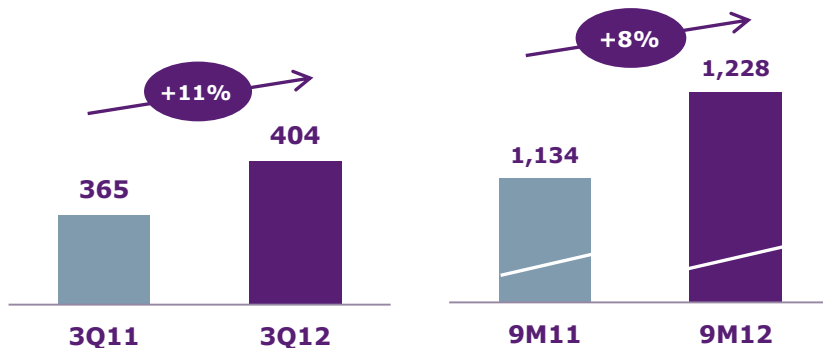
Sharp increase in Asset Management net revenues

- Net revenues up 20% to €411m in 3Q12 vs. 3Q11 (+11% on constant exchange rates), boosted by an improved business mix
- Development of expertise in the Fixed Income and municipal bond area in the US with the ongoing acquisition of McDonnell
- €1.9bn net inflow excluding money-market products in 3Q12, fuelled by US affiliates (€3.2bn in 3Q12) and especially Loomis & Sayles
- Net operating income up 51% to €110m in 3Q12 vs. 3Q11 (+38% on constant exchange rates)

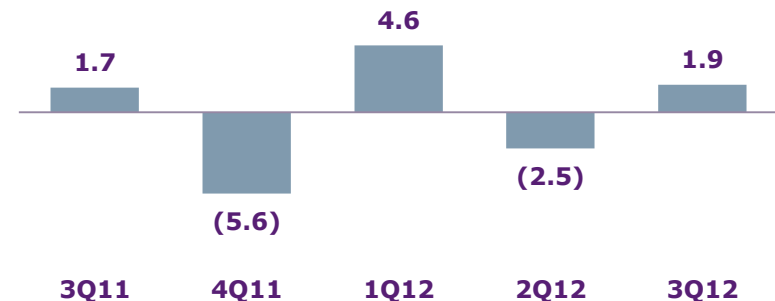
Assets under management, in €bn



Net revenues at constant exchange rates, in €m



Net inflows exc. money market funds, in €bn



Still-difficult environment for Life Insurance, but solid growth from other business lines

Investment
Solutions

Natixis Assurances

- Life-insurance turnover dropped 43% in 3Q12 vs 3Q11, largely due to the re-orientation of savings intake in the BP network toward on-balance sheet products
- Strong growth in Personal Protection and Borrower Insurance (turnover up 32% in 3Q12 vs. 3Q11), propelled by the BPCE networks
- Assets under management held steady at €37.7bn despite tough inflow conditions

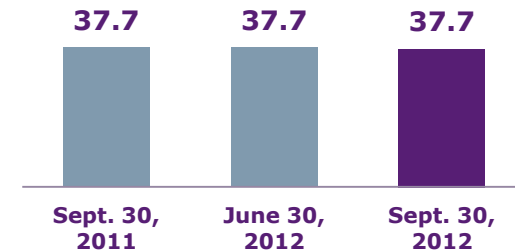
Private Banking

- €0.2bn net inflows in 3Q12 notably thanks to the BPCE networks and international business
- Dynamic commercial momentum in 3Q12

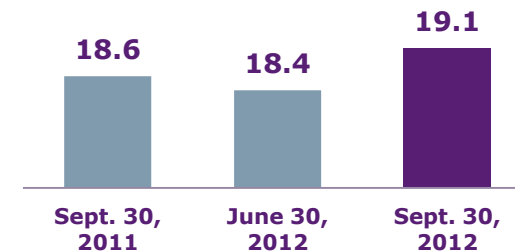
Private Equity

- Funds under management up 26% to €3.5bn in 3Q12 vs. 3Q11
- Natixis' stake represented 27% of funds under management at end-September 2012 vs. 32% at end-September 2011

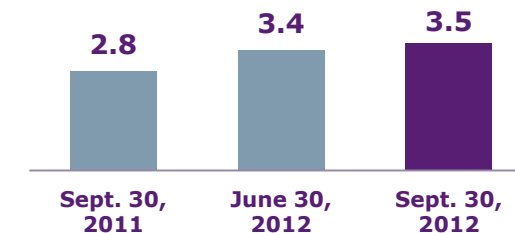
Assets under Management, in €bn



Assets under Management, in €bn



Funds under Management, in €bn



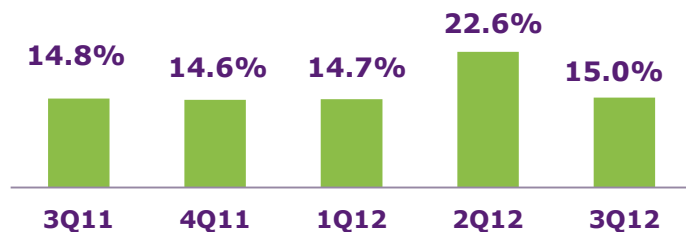
Improved gross operating income despite a harder economic conditions

SFS

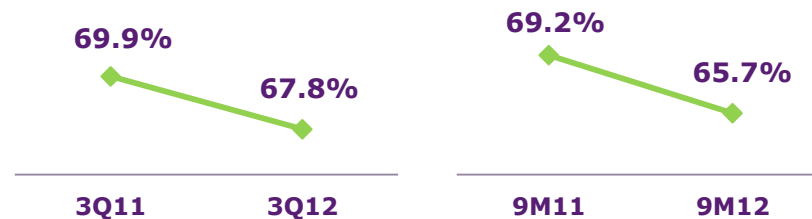
- Net revenues increased 4% in 9M12 vs. 9M11 notably fuelled by the continued rollout of Consumer Finance solutions in the Banques Populaires network
- Expenses decreased 2% in 9M12 vs. 9M11
- Gross operating income rose 16% in 9M12 vs. 9M11
- Cost of risk under control in 3Q12 and 9M12

in €m	3Q12	3Q11	3Q12 vs. 3Q11	9M12	9M12 vs. 9M11
Net revenues	284	274	3%	882	4%
Specialized Financing	158	145	9%	470	6%
Financial Services	126	130	(3)%	412	1%
Expenses	(193)	(192)	stable	(580)	(2)%
Gross operating income	91	83	11%	302	16%
Provision for credit losses	(15)	(6)	nm	(54)	11%
Net operating income	76	77	(1)%	249	17%

Change in ROE after tax⁽¹⁾



Cost/Income ratio

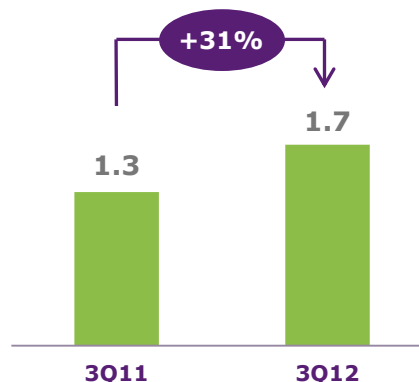


Strong business momentum in 3Q12

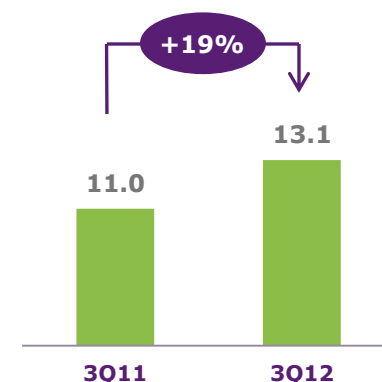
Consumer Credit: healthy growth in production *(Personal Loans and revolving credit)*

- Personal Loan issuance climbed 38% in 3Q12 vs. 3Q11 and new Revolving Credit rose 2%
- The personal loan portfolio advanced 21% to €11.4bn at end-September vs. a year earlier, fuelled by the rollout of personal loan solutions in the Banques Populaires network. The revolving credit book was also up 7% relative to end-September 2011.
- Overall new lending was up 31% in 3Q12 vs. 3Q11

New global production, in €bn



Overall outstanding – end of period, in €bn

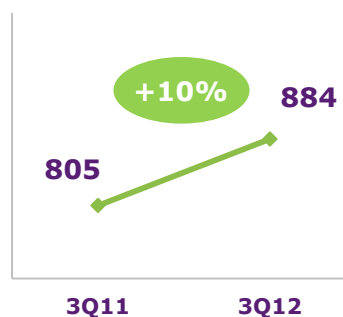


Payments business makes progress

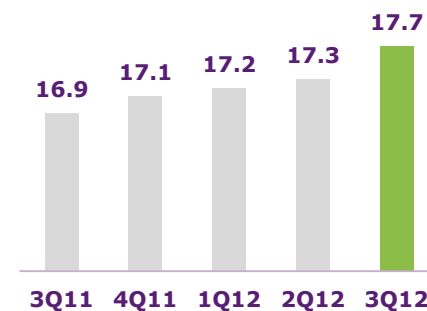
- 10% increase in cleared transactions in 3Q12 vs. 3Q11
- 17.7 million cards in issue at end-September 2012
- 24% market share in France end-December 2011

Change in number of cleared transactions

in million of transactions



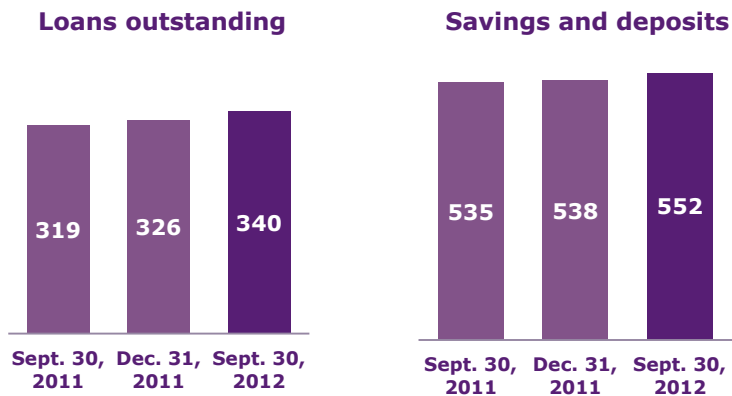
Change in number of credit cards, in million



Groupe BPCE retail networks: commercial momentum in 3Q12

Retail

Business indicators, in €bn



Contribution to Natixis' net income

- Equity-accounted income from the BPCE networks amounted to €107m in 3Q12, unchanged vs. 3Q11
- The P3CI value adjustment had a -€63m pre-tax impact in 3Q12 (-€40m after tax) versus a +€63m pre-tax impact in 2Q12
- Overall, equity affiliates contributed €57m in 3Q12 or €120m excluding the P3CI value adjustment

Operating performance⁽¹⁾

- The Caisses d'Epargne network showed dynamism in activating clients, while the Banques Populaires network posted a significant increase in on-balance sheet savings
- The BPCE networks' combined net revenues rose 1% in 3Q12 vs. 3Q11 and declined 1% in 9M12 vs. 9M11, due to the deteriorating economic environment
- Excluding tax increase⁽²⁾, expenses up 2% in 3Q12 vs. 3Q11
- Combined cost of risk⁽³⁾ was 28bps in 3Q12 vs. 34bps in 2Q12 and 28bps in 3Q11
- Combined net income from the BPCE networks was €535m in 3Q12, stable vs. 3Q11, and €1.554bn in 9M12, down 17% vs. 9M11.

(1) Combined accounts for CE and BP

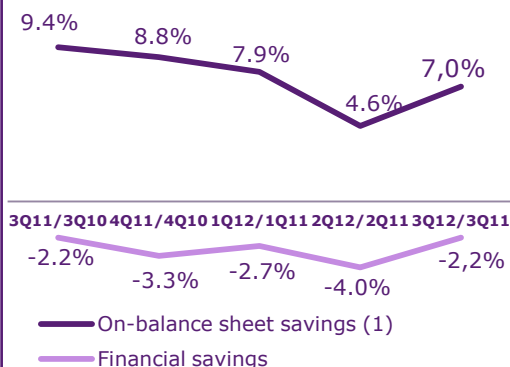
(2) Increase in systemic bank tax and social levy

(3) Expressed in annualized basis point relative to gross amount of customer loans outstanding beginning of period - (excluding non recurring provision in 3Q11 and provisions on a specific items in 4Q11, 1Q12 and 2Q12)

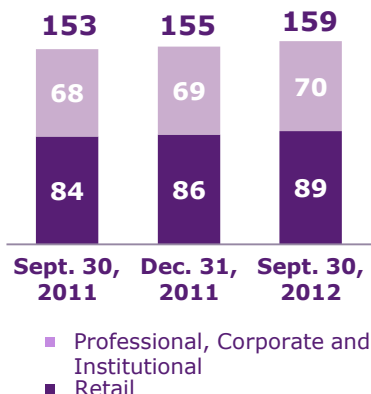
Retail banking networks: dynamic growth in on-balance sheet savings

Retail

Annual growth rate of savings, in %



Total loans outstanding, in €bn



Banques Populaires

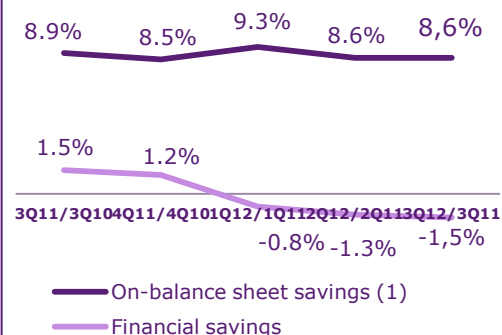
• **On-balance sheet savings: +7.0%**
(excluding centralized savings)

- **Livret: +13.8%**
- **Term deposits: +6.6%**

• **Loans outstanding: +4.1%**

- **Mortgage: +4.8%**
- **Consumer finance: +4.5% on production**
- **Equipment loans: -18.8% on production in a slowdown demand context**

Annual growth rate of savings, in %



Total loans outstanding, in €bn



Caisses d'Epargne

• **On-balance sheet savings: +8.6%**
(excluding centralized savings)

- **Livret: +6.0%**
- **Sight deposit: +8.9%**

• **Loans outstanding: +8.7%**

- **Mortgage: +8.7%**
- **Consumer finance: +1.8%**
- **Equipment loans: +12.3%**

BPCE retail networks

<i>in €m</i>	3Q12	3Q11	3Q12 vs. 3Q11	9M12	9M11	9M12 vs. 9M11
Net revenues	3,172	3,144	1%	9,742	9,845	(1)%
<i>Caisses d'Epargne</i>	1,668	1,613	3%	5,120	5,085	1%
<i>Banques Populaires</i>	1,504	1,531	(2)%	4,622	4,760	(3)%
Expenses	(2,136)	(2,038)	5%	(6,463)	(6,289)	3%
Gross operating income	1,036	1,106	(6)%	3,279	3,556	(8)%
Provision for credit losses	(234)	(318)	(26)%	(932)	(760)	23%
Pre-tax profit	811	795	2%	2,363	2,819	(16)%
Net Income, group share	535	537	stable	1,554	1,875	(17)%

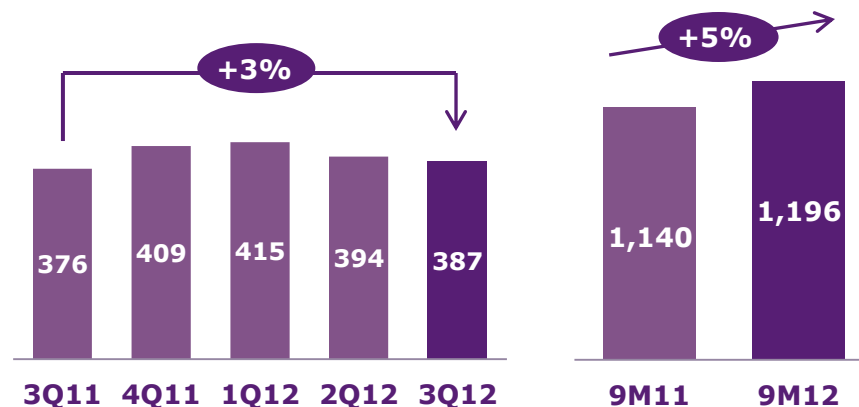
<i>in €m</i>	3Q12	3Q11	3Q12 vs. 3Q11	9M12	9M11	9M12 vs. 9M11
20% of the networks' net income	107	107	stable	311	375	(17)%
Accretion profit	14	10	43%	43	67	(36)%
Revaluation adjustment	(2)	(2)	(30)%	(5)	(7)	(26)%
P3CI value adjustment	(63)			0		
Equity method	57	115	nm	348	435	(20)%

Coface core: improved turnover and profitability in 9M12

Financial
Investments

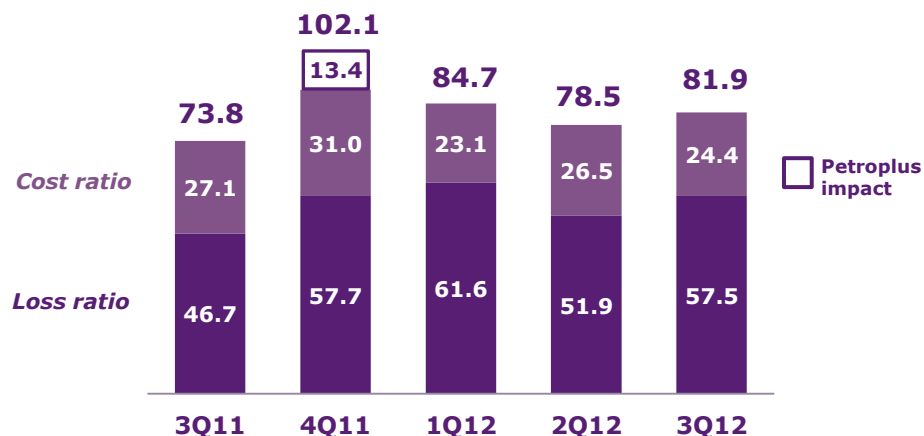
- Credit Insurance turnover up 5% in 3Q12 vs. 3Q11 and 6% in 9M12 vs. 9M11, to €1.135m
- Slowdown in Factoring activity in Germany and Poland
- Net revenues increased 3% to €551m in 9M12 vs. 9M11
- Pre-tax profit improved 4% to €127m in 9M12 vs. 9M11

Turnover, in €m



- Loss ratio under control in 3Q12 at 57.5% in a harder environment 3Q12, vs. 51.9% in 2Q12 which included a reinsurance positive impact
- Combined ratio of 81.9% with a normalized loss ratio in 3Q12 vs. 78.5% in 2Q12
- Cost ratio decreased by 2.1pp in 3Q12 vs. 2Q12
- 9M12 loss ratio of 57.0%, in line with the annual target

Combined ratio⁽¹⁾, in %



Financial Investments (incl. Coface)

Financial
Investments

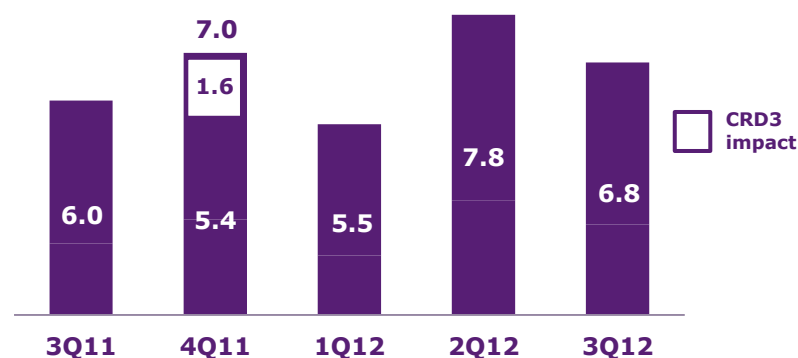
<i>in €m</i>	3Q12	3Q11	3Q12 vs. 3Q11	9M12	9M11	9M12 vs. 9M11
Net revenues	224	224	stable	700	665	5%
<i>Coface core</i>	180	198	(9)%	551	538	3%
<i>Coface non core</i>	25	30	(15)%	94	104	(10)%
<i>Others</i>	18	(4)	<i>nm</i>	54	23	<i>nm</i>
Expenses	(181)	(180)	1%	(555)	(541)	3%
Gross operating income	42	45	(5)%	145	124	17%
Provision for credit losses	(3)	(8)	(59)%	(11)	(38)	(72)%
Pre-tax profit	40	39	2%	134	86	55%

GAPC: de-leveraging program on track

- **Progress in asset disposal program: €0.6bn divested in 3Q12 and €2.6bn in 9M12 with limited discount**
- **Improved asset valuations in 3Q12, notably in the US**
- **€1.0bn decrease in RWA in 3Q12 after BPCE guaranty**

<i>in €m</i>	3Q11	4Q11	1Q12	2Q12	3Q12
Impact excluding the guarantee	(15)	(41)	(46)	(8)	71
Impact of the guarantee ⁽¹⁾	17	14	(1)	(5)	(3)
Operating expenses	(31)	(33)	(30)	(39)	(28)
Pre-tax profit	(29)	(60)	(77)	(51)	35
Net income	(20)	(42)	(49)	(32)	20

RWA after BPCE guaranty, in €bn



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3. Business division results

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5. Conclusion

Operational Efficiency Program



New Deal strategy involves an in-depth transformation of our business model around our three core businesses



Natixis' Operational Efficiency Program aims to optimize the business model in difficult and unstable economic, financial and regulatory environment



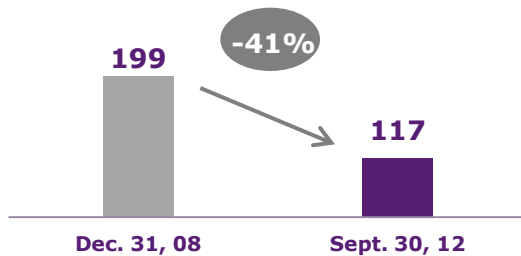
An ambitious collective process involving all of Natixis' businesses and channels:

- **Cumulative reduction in expenses of over €300m by end-2014**
- **Several projects launched to optimize cost structure**
- **Additional room for maneuver to develop core businesses**

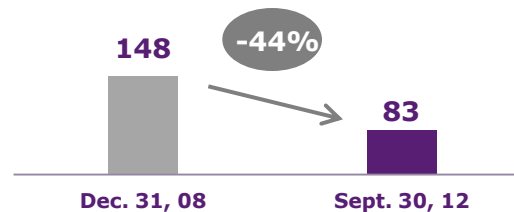
The New Deal strategy involves an in-depth transformation of our business model around our three core businesses

Significant reduction in risk profile and in scarce-resource consumption (capital and liquidity) since end-2008

Risk Weighted Assets⁽¹⁾, in €bn

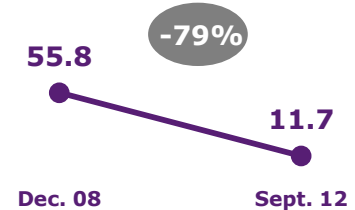


Assets to be refinanced (ST & LT) in Wholesale Banking and GAPC, in €bn



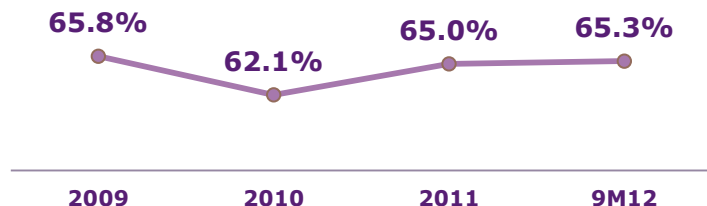
Natixis VaR⁽²⁾

in €bn, before BPCE guarantee in Dec. 08



Cost/income ratio under control in core businesses despite a difficult environment and a continued selective approach to investments

Core Businesses' cost/income ratio⁽³⁾



- ✓ **Wholesale Banking:** investments in key activities (bond issuance, debt platform, etc.) and in international areas
- ✓ **Asset Management:** expanded international distribution (~+100 Full-Time Equivalent staff in one year) and targeted acquisitions (IDFC, Darius, McDonnell)
- ✓ **SFS:** integration of the leasing and payments activities recouped from Groupe BPCE

(1) Pro forma of the prudential treatment of CCIs as risk-weighted-assets (370% of their equity method value)

(2) Trading portfolio

(3) Pro forma of a normative capital allocation to 9% of RWA from 2009

Operational Efficiency Program: main measures to reduce expenses and rationalize structures

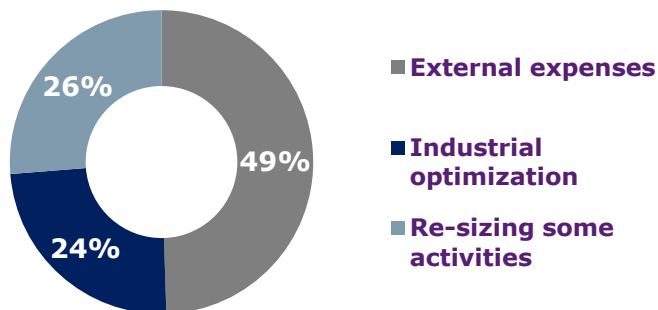
External expenses

- Reduced use of external service providers solutions (advisors, IT, etc.)
- Purchase optimization and pooling (contracts and volumes, etc.)
- Reduction in operation expenses

Industrial optimization

- Infrastructure and IT rationalization
- Optimization of buildings occupation
- Pooling of industrial platforms (securities services, payments)

Global target breakdown by type



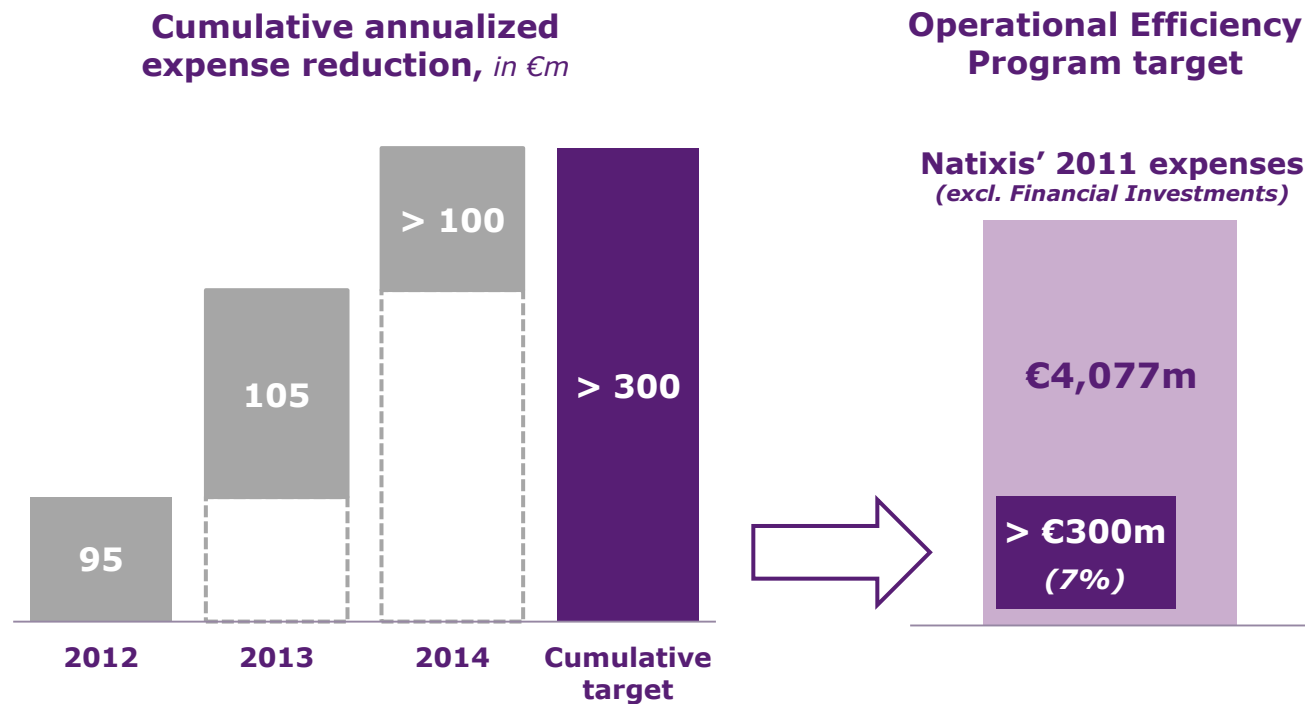
Re-sizing some activities

- Implementation of the adaptation plan at Wholesale Banking (Discontinuation of Commodity broking, shipping finance, Asian real estate, Australia, etc.)

Introduction of a more efficient, high-volume organization geared to serving the growth of Natixis' core businesses

Operational Efficiency Program: Cumulative reduction in expenses of over €300m by end-2014

Cumulative reduction in expenses of over €300m by end-2014, 7% of the 2011 cost basis (excl. Financial Investments)



The Operational Efficiency Program creates additional room for maneuver to grow the core businesses

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Conclusion

- **Successful adaptation of the business model:**

- ✓ Targets for reducing RWA and liquidity requirements virtually attained one year ahead of schedule
- ✓ Continued improvement in solvency that confirms progress toward Basel 3
- ✓ Cost/income ratio under control thanks to the launch of the Operational Efficiency Program

- **Continued growth in client-focused business in the three core businesses. Market-share gains**

- **Implementation of Wholesale Banking's "Originate to Distribute" model**

A **Appendix – Detailed Results (3Q12)**

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Comments on methodology

Note on methodology:

- Following the reclassification of the deeply subordinated notes as equity instruments, interest expense on these instruments ceased to be recognized in the income statement as of January 1st, 2010.
- The normative allocation of capital to Natixis' businesses shall henceforth be based on 9% of average risk-weighted assets, vs. 7% in 2011. Moreover, consumption of capital related to securitizations which are deducted from Tier 1 regulatory capital shall be allocated to the businesses. Data are published pro forma of this new allocation.
- As of 2012, Retail Banking income shall be measured on the basis of the contribution to Natixis' results: equity accounting of the networks' results, accretion profit, revaluation adjustment and cost of carrying the CCIs (accounted before in Corporate Center' net revenues).
- P3CI interest expenses in the income statement are recognized in Natixis' net revenues (Corporate Center). Such cost shall be allocated analytically to the core businesses (Wholesale Banking, Investment Solutions and SFS) and Retail Banking, in proportion to their normative capital as of December 31, 2011. The saving in respect of risk-weighted assets is converted into normative capital equivalent and allocated to the core businesses (Wholesale Banking, Investment Solutions and SFS) and Retail Banking, in proportion to their normative capital as of December 31, 2011.
- The impact of the P3CI value adjustment, linked to a change in the prudential value of the CCIs, is recorded to the CCI equity method line (before tax).
- Goodwills are those recognized by Natixis under the following balance sheet items: "Goodwills" and "Investment in associates"

Note on organization:

- As part of the reinforcement of the "originate-to-distribute" model of the Wholesale Banking, skills in respect of active portfolio management have been assembled in Global Structured Credit Solutions ("GSCS"), whose revenues shall be split 50/50 between FIC-T and Structured Financing.
- The residual results of the medium-to long-term Treasury activity, after reallocation to the businesses via internal transfer pricing, shall henceforth be housed in the Corporate Center, and no longer allocated to the Wholesale Banking (FIC-T business line). Corporate Center and Wholesale Banking (FIC-T business) are published pro forma of this new organization.

9M12 results excluding non-operating items

in €m⁽¹⁾

	9M12	9M11	9M12 vs. 9M11	9M12 vs. 9M11 Excl. P3CI
Net revenues	4,843	4,965	(2)%	2%
<i>of which core businesses</i>	4,516	4,460	1%	
Expenses	(3,641)	(3,488)	4%	
Gross operating income	1,202	1,477	(19)%	(5)%
Provision for credit losses	(250)	(186)	34%	
Associates (incl. CCI)	345	450	(23)%	
Pre-tax profit	1,293	1,736	(26)%	
Income taxes	(343)	(427)	(20)%	
Net income (group share) excl. GAPC, discontinued operations and restructuring costs	931	1,294	(28)%	
GAPC, discontinued operations and restructuring costs (after tax)	(31)	(27)	14%	
Net income (group share)	900	1,267	(29)%	
ROTE ⁽²⁾	8.6%	11.7%		

9M12 results (published data)

in €m⁽¹⁾

Net revenues

of which core businesses

Expenses

Gross operating income

Provision for credit losses

Associates (incl. CCI)

Pre-tax profit

Income taxes

Net income (group share)

excl. GAPC, discontinued operations and restructuring costs

GAPC, discontinued operations and restructuring costs (after tax)

Net income (group share)

ROTE⁽²⁾

9M12	9M11	9M12 vs. 9M11
4,601	4,979	(8)%
4,514	4,445	2%
(3,641)	(3,488)	4%
959	1,491	(36)%
(267)	(211)	27%
362	450	(19)%
1,051	1,725	(39)%
(249)	(423)	(41)%
783	1,287	(39)%
(62)	(27)	nm
721	1,260	(43)%
6.8%	11.6%	

9M12 vs. 9M11	
constant exchange rate	Excl. P3CI interest
(10)%	(4)%
(39)%	(22)%

(1) Intermediate aggregates down to net income group share excluding GAPC are calculated excluding GAPC, discontinued operations and restructuring costs

(2) Annualized ROTE : net income (gs) – DSN net interest / average net assets after dividend – hybrids notes – intangibles – average goodwill

Natixis – Consolidated

in €m ⁽¹⁾	1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12	3Q12 vs. 3Q11	9M11	9M12	9M12 vs. 9M11
Net revenues	1 621	1 831	1 560	1 747	1 420	1 824	1 416	(9%)	5 012	4 660	(7%)
Expenses	(1 219)	(1 230)	(1 143)	(1 245)	(1 241)	(1 266)	(1 231)	8%	(3 592)	(3 738)	4%
Gross operating income	403	601	417	502	179	558	185	(56%)	1 420	922	(35%)
Provision for credit losses	(20)	(107)	(66)	(173)	(81)	(151)	(85)	30%	(193)	(317)	64%
Associates (including CCIs)	153	177	120	144	134	167	61	(49%)	450	362	(19%)
Gain or loss on other assets	(4)	(1)	1	14	0	2	(7)		(4)	(4)	0%
Change in value of goodwill	0	0	(0)	(43)	(5)	0	0		(0)	(5)	
Pre-tax profit	532	670	471	443	228	576	154	(67%)	1 672	958	(43%)
Tax	(126)	(161)	(121)	(118)	(37)	(168)	(13)	(89%)	(407)	(218)	(47%)
Minority interest	(4)	(4)	(7)	(24)	(7)	(14)	1		(15)	(19)	28%
Net income (group share) excl. discontinued operations and restructuring costs	402	505	344	302	185	394	142	(59%)	1 250	721	(42%)
Net income from discontinued activities	22	0	0	0	0	0	0		22	0	
Net restructuring costs	(12)	(0)	0	(0)	0	0	(0)		(12)	(0)	(100%)
Net income (group share)	412	505	344	302	185	394	142	(59%)	1 260	721	(43%)

⁽¹⁾ Intermediate aggregates down to net income (Group share) excluding discontinued operations and restructuring costs are calculated before taking into account net income from discontinued operations and net restructuring costs .

Natixis excluding GAPC, discontinued operations and restructuring costs

<i>in €m</i>	1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12	3Q12 vs. 3Q11	9M11	9M12	9M12 vs. 9M11
Net revenues	1 632	1 765	1 583	1 726	1 465	1 776	1 360	(14%)	4 979	4 601	(8%)
Expenses	(1 184)	(1 192)	(1 112)	(1 213)	(1 210)	(1 228)	(1 203)	8%	(3 488)	(3 641)	4%
Gross operating income	448	573	470	513	255	548	156	(67%)	1 491	959	(36%)
Provision for credit losses	(44)	(76)	(91)	(124)	(80)	(90)	(97)	7%	(211)	(267)	27%
Associates (including CCIs)	153	177	120	144	134	167	61	(49%)	450	362	(19%)
Gain or loss on other assets	(4)	(1)	1	14	0	2	(1)		(4)	1	
Change in value of goodwill	0	0	(0)	(43)	(5)	0	0		(0)	(5)	
Pre-tax profit	553	672	500	503	305	627	119	(76%)	1 725	1 051	(39%)
Tax	(132)	(161)	(129)	(136)	(64)	(187)	2		(423)	(249)	(41%)
Minority interest	(4)	(4)	(7)	(24)	(7)	(14)	1		(15)	(19)	28%
Net income (group share) excl. GAPC, discontinued operations and restructuring costs	417	507	364	344	234	427	122	(66%)	1 287	783	(39%)
Net income from GAPC	(15)	(2)	(20)	(42)	(49)	(32)	20		(37)	(62)	66%
Net income from discontinued activities	22	0	0	0	0	0	0		22	0	
Net restructuring costs	(12)	(0)	0	(0)	0	0	(0)		(12)	(0)	(100%)
Net income (group share)	412	505	344	302	185	394	142	(59%)	1 260	721	(43%)

Natixis – Breakdown by Business division

3Q12

<i>in €m</i>	Whole sale Banking	Invest. Solutions	SFS	Fin. Invests.	Retail Banking	Corp. Center	Natixis excl. GAPC		GAPC	Natixis – Consolidated
Net revenues	686	479	284	224	(64)	(249)	1 360		57	1 416
Expenses	(397)	(372)	(193)	(181)		(61)	(1 203)		(28)	(1 231)
Gross operating income	289	107	91	42	(64)	(310)	156		29	185
Provision for credit losses	(79)	2	(15)	(3)		(1)	(97)		12	(85)
Net operating income	210	109	76	39	(64)	(311)	59		40	99
Associates	0	3	0	1	57	0	61		0	61
Other items	(0)	(2)	(0)	(1)		1	(1)		(6)	(7)
P3CI contribution	(35)	(8)	(8)	0	(18)	68	0		0	0
Pre-tax profit	175	103	69	40	(25)	(241)	119		35	154

Tax	2		(15)	(13)
Minority interest	1		0	1
Net income (gs) excl. GAPC	122	Net income (gs)	20	142
GAPC net of tax	20			
Net income (gs)	142			

Natixis – Breakdown by Business division

9M12

<i>in €m</i>	Whole sale Banking	Invest. Solutions	SFS	Fin. Invests.	Retail Banking	Corp. Center	Natixis excl. GAPC		GAPC	Natixis – Consolidated
Net revenues	2 147	1 485	882	700	(194)	(420)	4 601		59	4 660
Expenses	(1 252)	(1 114)	(580)	(555)		(141)	(3 641)		(97)	(3 738)
Gross operating income	895	371	302	145	(194)	(561)	959		(37)	922
Provision for credit losses	(180)	(2)	(54)	(11)		(21)	(267)		(50)	(317)
Net operating income	715	370	249	134	(194)	(581)	692		(88)	605
Associates	0	11	0	3	348	0	362		0	362
Other items	0	(4)	(0)	(4)		4	(3)		(6)	(9)
P3CI contribution	(104)	(23)	(23)	0	(54)	204	0		0	0
Pre-tax profit	610	353	226	133	101	(373)	1 051		(93)	958
					Tax		(249)		32	(218)
					Minority interest		(19)		0	(19)
					Net income (gs) excl. GAPC		783	Net income (gs)	(62)	721
					GAPC net of tax		(62)			
					Net income (gs)		721			

From Natixis income statements excluding non-operating items⁽¹⁾ to reported income statements⁽¹⁾

<i>In €m</i>	3Q12 excluding non operating items	FV on own debt	P3CI value adjustment	Reported 3Q12
Net revenues	1,541	(181)		1,360
<i>of which core businesses</i>	1,449			1,449
Expenses	(1,203)			(1,203)
Gross operating income	338	(181)		156
Provision for credit losses	(97)			(97)
Associates (incl. CCI)	124		(63)	61
Pre-tax profit	363	(181)	(63)	119
Income taxes	(86)	65	23	2
Minority interests	1			1
Net income (gs) excl. GAPC	278	(116)	(40)	122
GAPC net of tax	20			20
Net income (gs)	298	(116)	(40)	142

<i>In €m</i>	9M12 excluding non operating items	FV on own debt	Impairment on Greek sovereign debt	Recovery of penalty from French Competition Authority	Commutation MBIA	Reported 9M12
Net revenues	4,843	(240)	(2)			4,601
<i>of which core businesses</i>	4,516		(2)			4,514
Expenses	(3,641)					(3,641)
Gross operating income	1,202	(240)	(2)			959
Provision for credit losses	(250)		(17)			(267)
Associates (incl. CCI)	345			18		362
Pre-tax profit	1,293	(240)	(19)	18		1,051
Income taxes	(343)	86	7			(249)
Minority interests	(19)					(19)
Net income (gs) excl. GAPC	931	(154)	(12)	18		783
GAPC net of tax	(31)				(31)	(62)
Net income (gs)	900	(154)	(12)	18	(31)	721

Natixis – Non-operating items

in €m			1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12
Natixis pre-tax profit⁽¹⁾			553	672	500	503	305	627	119
FV gain / (losses) on own debt (senior debt)	Corporate Center	Net revenues	(108)	(15)	191	171	(202)	143	(181)
Greek sovereign debt impairment on Insurance	Investments Solutions	Cost of risk			(27)	(48)			
Greek sovereign debt impairment on Sureties and Financial Guarantees	SFS	Net revenues			(15)	(6)	(2)		
Greek sovereign debt impairment on Sureties and Financial Guarantees	SFS	Cost of risk			6				
Greek sovereign debt impairment on Coface	Financial Investments	Cost of risk			(4)	(2)	(1)		
Greek sovereign debt impairment on Natixis	Corporate Center	Cost of risk				(14)	(16)		
Impact on Eiffage financial stake	Corporate Center	Net revenues			(39)	(18)			
Gain on assets disposals	Corporate Center					16			
Coface impairments	Financial Investments	Net revenues				(9)			
		Expenses				(2)			
		Cost of risk				(3)			
		Non operating items				(43)			
Recovery of penalty from French Competition Authority	Retail	Associates					18		
P3CI value adjustment	Retail	Associates						63	(63)
Non-operating items pre-tax impact⁽¹⁾			(108)	(15)	112	42	(204)	206	(244)
Natixis pre-tax profit excluding non-operating items⁽¹⁾			661	687	388	461	509	421	363
MBIA (impact after guarantee)	GAPC	Net revenues					(48)		
Natixis net income excluding non-operating items			483	515	270	284	339	263	298

Wholesale Banking

<i>in €m</i>	1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12	3Q12 vs. 3Q11	9M11	9M12	9M12 vs. 9M11
Net revenues	852	833	550	613	760	701	686	25%	2 235	2 147	(4%)
Commercial Banking	114	108	101	92	93	91	84	(17%)	324	268	(17%)
Structured Financing	278	312	299	285	269	272	299	0%	889	839	(6%)
Capital Markets	474	422	151	238	428	371	329	118%	1 048	1 128	8%
Fixed Income & Treasury	333	259	79	186	321	247	240		671	808	20%
Equity	141	163	73	52	107	124	89	22%	377	320	(15%)
CPM	0	(4)	23	0	(5)	(2)	(0)		19	(8)	
Other	(15)	(6)	(24)	(2)	(24)	(31)	(26)	10%	(45)	(81)	81%
Expenses	(437)	(441)	(391)	(406)	(427)	(428)	(397)	1%	(1 269)	(1 252)	(1%)
Gross operating income	415	392	159	207	333	272	289	82%	966	895	(7%)
Provision for credit losses	(2)	(32)	(41)	(31)	(36)	(65)	(79)	94%	(75)	(180)	140%
Net operating income	413	360	118	175	297	208	210	78%	891	715	(20%)
Associates	0	0	0	0	0	0	0		0	0	
Other items	(0)	(0)	(1)	1	(0)	0	(0)	(99%)	(1)	0	
P3CI Contribution	0	0	0	0	(35)	(35)	(35)		0	(104)	
Pre-tax profit	413	360	117	177	262	173	175	50%	890	610	(31%)
Cost/Income ratio	51.3%	53.0%	71.1%	66.3%	56.2%	61.1%	57.8%		56.8%	58.3%	
RWA (in €bn)	70.0	65.0	66.6	71.8	71.8	70.7	69.3	4 %	66.6	69.3	4 %
Normative capital allocation	6 774	6 568	6 080	6 218	5 420	5 402	5 278	(13%)	6 474	5 367	(17%)
ROE after tax ⁽¹⁾	17.1%	15.3%	5.4%	8.0%	12.4%	8.2%	8.5%		12.8%	9.7%	

Investment Solutions

<i>in €m</i>	1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12	3Q12 vs. 3Q11	9M11	9M12	9M12 vs. 9M11
Net revenues	474	474	411	531	512	494	479	16%	1 359	1 485	9%
Asset Management	366	357	342	375	411	407	411	20%	1 065	1 228	15%
Insurance	71	69	31	93	60	32	34	10%	171	127	(26%)
Private Banking	25	26	24	24	26	28	25	4%	76	79	5%
Private Equity	12	22	14	38	15	27	9	(41%)	48	51	6%
Expenses	(328)	(339)	(336)	(352)	(370)	(372)	(372)	11%	(1 004)	(1 114)	11%
Gross operating income	145	135	75	179	141	123	107	42%	356	371	4%
Provision for credit losses	(0)	(12)	(32)	(56)	(0)	(3)	2		(44)	(2)	(96%)
Net operating income	145	123	44	123	141	119	109	150%	312	370	19%
Associates	3	5	3	2	4	4	3	2%	11	11	(3%)
Other items	(2)	(1)	(2)	(2)	(0)	(2)	(2)	0%	(5)	(4)	(21%)
P3CI Contribution	0	0	0	0	(8)	(8)	(8)		0	(23)	
Pre-tax profit	147	126	45	124	137	114	103	128%	318	353	11%

Cost/Income ratio	69.3%	71.6%	81.7%	66.3%	72.4%	75.2%	77.6%		73.8%	75.0%	
RWA (in €bn)	7.3	7.7	7.8	8.3	8.1	8.3	8.1	3 %	7.8	8.1	3 %
Normative capital allocation	1 445	1 394	1 428	1 435	1 218	1 204	1 219	(15%)	1 423	1 214	(15%)
ROE after tax ⁽¹⁾	30.4%	27.9%	8.2%	14.7%	34.5%	30.4%	25.6%		22.2%	30.1%	

Specialized Financial Services

in €m	1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12	3Q12 vs. 3Q11	9M11	9M12	9M12 vs. 9M11
Net revenues	273	303	274	287	285	314	284	3%	850	882	4%
Specialized Financing	143	155	145	153	154	158	158	9%	443	470	6%
Factoring	31	35	33	34	32	35	34	2%	99	101	1%
Sureties & Financial Guarantees	26	26	24	22	29	29	30	27%	75	88	17%
Leasing	41	50	42	53	47	46	44	6%	132	137	4%
Consumer Financing	42	41	42	39	43	45	46	8%	125	134	7%
Film Industry Financing	3	3	4	4	4	4	4	(2%)	10	11	6%
Financial Services	130	148	130	135	131	156	126	(3%)	408	412	1%
Employee Savings Scheme	25	32	23	29	27	32	24	5%	80	84	5%
Payments	72	73	74	73	73	75	76	3%	219	223	2%
Securities Services	33	43	33	33	30	49	25	(22%)	109	104	(4%)
Expenses	(196)	(202)	(192)	(202)	(190)	(198)	(193)	0%	(589)	(580)	(2%)
Gross operating income	77	102	83	85	95	116	91	11%	262	302	16%
Provision for credit losses	(20)	(22)	(6)	(12)	(20)	(18)	(15)	154%	(48)	(54)	11%
Net operating income	58	79	77	73	75	98	76	(1%)	213	249	17%
Associates	0	0	0	0	0	0	0		0	0	
Other items	0	(0)	0	2	(0)	(0)	(0)		1	(0)	
P3CI Contribution	0	0	0	0	(8)	(8)	(8)		0	(23)	
Pre-tax profit	58	79	77	75	67	90	69	(11%)	214	226	6%

Cost/Income ratio	71.6%	66.5%	69.9%	70.3%	66.6%	63.0%	67.8%		69.2%	65.7%	
RWA (in €bn)	12.4	12.7	12.5	13.0	12.7	13.0	12.0	(4)%	12.5	12.0	(4)%
Normative capital allocation	1 326	1 358	1 378	1 363	1 171	1 146	1 167	(15%)	1 354	1 161	(14%)
ROE after tax ⁽¹⁾	11.5%	15.9%	14.8%	14.6%	14.7%	22.6%	15.0%		14.1%	17.4%	

Business metrics – SFS in 3Q12

	3Q12	3Q11	
Consumer Finance			
<i>Loans Outstanding in €bn (period-end)</i>	13.1	11.0	+19%
Leasing			
<i>Loans Outstanding in €bn (period-end)</i>	11.6	11.6	(0.1)%
Factoring			
<i>Loans Outstanding in €bn in France (period-end)</i>	3.8	3.2	+18%
Sureties and Financial Guarantees			
<i>Gross premiums issued in €m</i>	54.7	60.2	(9)%

	3Q12	3Q11	
Payments			
<i>Transactions in millions (estimated)</i>	884	805	+10%
Securities Services			
<i>Transactions in millions</i>	2.1	2.8	(22)%
Employee Savings Scheme			
<i>Assets under management in €bn (period-end)</i>	19.1	17.6	+9%

Retail banking via CCI

<i>in €m</i>	1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12	3Q12 vs. 3Q11	9M11	9M12	9M12 vs. 9M11
20% of the networks' net income	130	138	107	122	116	88	107	(0%)	375	311	(17%)
Accretion profit	22	35	10	21	16	13	14	43%	67	43	(36%)
Revaluation adjustment	(2)	(3)	(2)	(2)	(2)	(2)	(2)	(30%)	(7)	(5)	(26%)
P3CI value adjustment	0	0	0	0	0	63	(63)		0	0	
Equity method	149	170	115	141	130	161	57	(50%)	435	348	(20%)
o/w Banques Populaires	67	81	47	51	50	66	14	(70%)	195	130	(33%)
o/w Caisses d'Epargne	82	89	68	90	80	96	43	(37%)	240	218	(9%)
P3CI Contribution	0	0	0	0	(18)	(18)	(18)		0	(54)	
CCI cost of carry (in Net revenues)	(65)	(64)	(64)	(64)	(65)	(64)	(64)	(0%)	(194)	(194)	(0%)
Economic contribution to Natixis' pre-tax profit	84	106	51	76	47	79	(25)		241	101	(58%)

Financial Investments

<i>in €m</i>	1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12	3Q12 vs. 3Q11	9M11	9M12	9M12 vs. 9M11
Net revenues	213	228	224	205	234	243	224	(0%)	665	700	5%
<i>Coface core</i>	162	178	198	161	180	192	180	(9%)	538	551	3%
<i>Coface non core</i>	39	35	30	37	34	34	25	(15%)	104	94	(10%)
<i>Proprietary Private Equity</i>	2	1	(16)	(7)	6	2	2		(13)	10	
<i>Others</i>	10	13	12	14	14	15	16	32%	35	44	25%
Charges	(183)	(179)	(180)	(220)	(188)	(185)	(181)	1%	(541)	(555)	3%
Gross operating income	30	49	45	(15)	45	57	42	(5%)	124	145	17%
Provision for credit losses	(15)	(15)	(8)	(17)	(5)	(2)	(3)	(59%)	(38)	(11)	(72%)
Net operating income	15	34	37	(32)	40	55	39	6%	86	134	57%
Associates	1	2	1	1	1	1	1	(20%)	4	3	(28%)
Other items	(5)	0	1	(2)	(5)	2	(1)		(4)	(4)	2%
Pre-tax profit	12	35	39	(32)	36	58	40	2%	86	133	55%

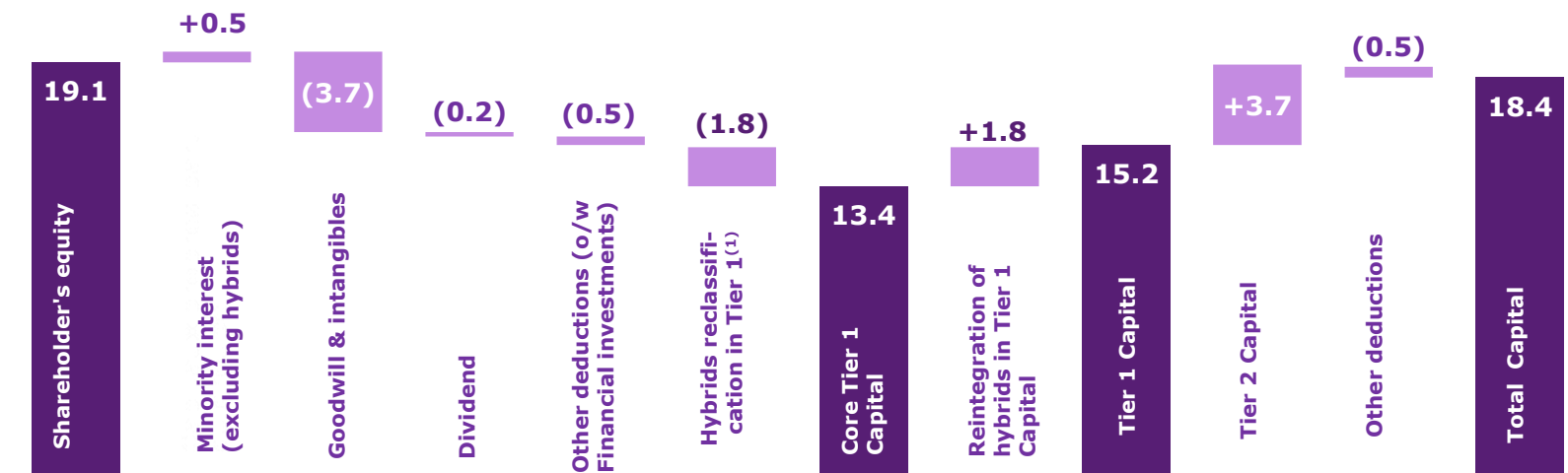
Corporate center

<i>in €m</i>	1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12	3Q12 vs. 3Q11	9M11	9M12	9M12 vs. 9M11
Net revenues	(115)	(9)	187	154	(260)	89	(249)		64	(420)	
<i>of which P3CI impact</i>					(64)	(68)	(68)		0	(200)	
Expenses	(40)	(32)	(14)	(33)	(35)	(45)	(61)		(86)	(141)	64%
Gross operating income	(155)	(40)	173	121	(295)	44	(310)		(22)	(561)	
Provision for credit losses	(7)	6	(4)	(9)	(18)	(2)	(1)	(72%)	(5)	(21)	
Net operating income	(162)	(35)	169	112	(313)	42	(311)		(28)	(581)	
Associates	(0)	0	0	(0)	0	0	0	(27%)	(0)	0	
Other items	1	1	3	(29)	1	2	1	(48%)	5	4	(4%)
P3CI Contribution	0	0	0	0	68	68	68		0	204	
Pre-tax profit	(161)	(34)	171	83	(244)	112	(241)		(23)	(373)	

<i>in €m</i>	1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12	3Q12 vs. 3Q11	9M11	9M12	9M12 vs. 9M11
Net revenues	(10)	66	(23)	22	(46)	48	57		33	59	81%
Expenses	(35)	(38)	(31)	(33)	(30)	(39)	(28)	(9%)	(104)	(97)	(6%)
Gross operating income	(45)	28	(54)	(11)	(76)	10	29		(71)	(37)	(47%)
Provision for credit losses	24	(31)	25	(49)	(1)	(61)	12	(53%)	18	(50)	
Gain or loss on other assets	0	0	0	0	0	0	(6)		0	(6)	
Pre-tax profit	(22)	(3)	(29)	(60)	(77)	(51)	35		(53)	(93)	75%
Net income	(15)	(2)	(20)	(42)	(49)	(32)	20		(37)	(62)	66%

Regulatory capital in 3Q12 & financial structure

In €bn



In €bn	1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12
Tier 1 Ratio	11.0%	11.6%	11.8%	11.3%	12.2%	12.5%	13.0%
Solvency Ratio	15.0%	15.6%	15.6%	15.1%	15.9%	16.0%	15.7%
Tier 1 capital	15.9	16.5	16.9	16.4	14.6	15.1	15.2
Equity group share	20.3	20.6	20.8	20.7	18.8	19.0	19.1
RWA⁽²⁾	144.9	143.0	143.4	145.6	119.6	120.6	117.5
Total assets	458	453	507	508	542	562	552

(1) Including capital gain following reclassification of hybrids as equity instruments

(2) Prudential treatment of CCIs as risk-weighted assets (370% of their equity method value) applied since December 31, 2010

Normative capital allocation

Normative capital allocation and RWA breakdown in 3Q12

<i>in €bn</i>	RWA (end of period in 3Q12)	Allocation of RWA reduction linked to P3CI	Capital allocation ⁽¹⁾ (on RWA beginning of period) and after allocation of RWA reduction linked to P3CI	in % of the total	ROE After tax
Wholesale Banking	69.3	(13.1)	5.3	41%	8.5%
Investment Solutions	8.1	(2.9)	1.2	9%	25.6%
SFS	12.0	(2.8)	1.2	9%	15.0%
Retail Banking via CCI	40.4	(6.7)	2.9	22%	1.5%
Financial Investments	5.3	-	1.5	12%	6.8%
GAPC	6.8	-	0.9	7%	-
TOTAL (excl. Corporate Center)	141.9	(25.6)	13.0	100%	-

**Net tangible⁽²⁾ book value, as at Sept.
30, 2012 in €bn**

13.5

**Natixis Core Tier 1 capital, as at Sept.
30, 2012 in €bn**

13.4

DSN interest after tax⁽³⁾

Earnings per share⁽⁴⁾

ROE

<i>in €m</i>	3Q12	9M12
Natixis	18	59

<i>in €</i>	9M12
Natixis	0.21

<i>in %</i>	9M12	3Q12
Natixis	4.7	2.6

(1) Normative capital allocation methodology based on 9% of the average RWA and specific allocation for insurance companies

(2) Net tangible book value= Book value-goodwill-intangible assets

(3) Including interest expenses on preferred shares

(4) Calculated on the basis of 3,077,333,694 shares, excluding company-owned shares (total number of shares of 3,083,136,613 as at September 30, 2012)

Balance sheet

Assets (in €bn)	12/31/11	09/30/12
Cash and balances with central banks	5.6	18.0
Financial assets at fair value through profit and loss	245.6	271.7
Available-for-sale financial assets	35.1	38.8
Loans and receivables	160.4	160.9
Held-to-maturity financial assets	4.0	3.8
Accruals and other assets	40.7	41.8
Investments in associates	10.8	11.6
Tangible and intangible assets	2.7	2.6
Goodwill	2.8	2.8
Total	507.7	552.0

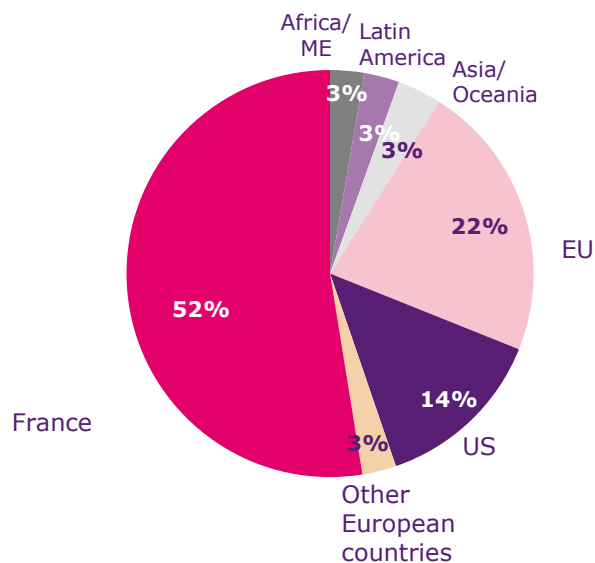
Liabilities and equity (in €bn)	12/31/11	09/30/12
Due to central banks	0.0	0.0
Financial liabilities at fair value through profit and loss	232.2	243.4
Customer deposits and deposits from financial institutions	153.1	167.2
Debt securities	25.9	44.9
Accruals and other liabilities	26.9	29.1
Insurance companies' technical reserves	40.9	42.3
Contingency reserves	1.3	1.3
Subordinated debt	6.2	4.2
Equity attributable to equity holders of the parent	20.7	19.1
Minority interests	0.5	0.5
Total	507.7	552.0

European sovereign exposures as of September 30, 2012, based on the EBA methodology used for stress tests at October, 2012 (banking and trading book – excluding Insurance activities)

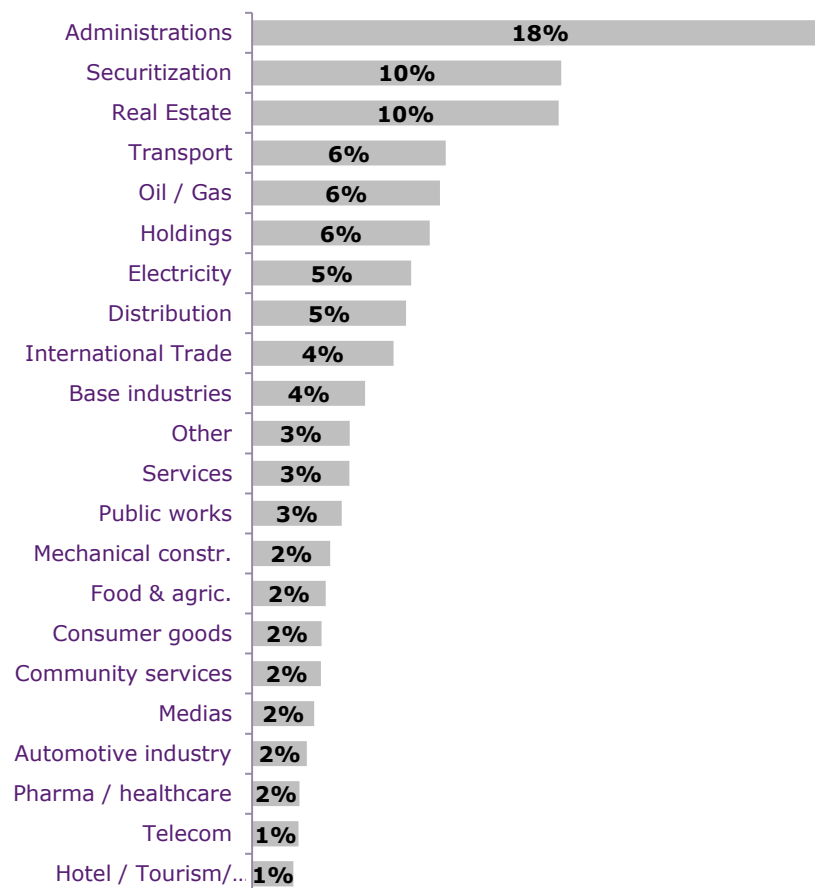
European Economic Area	GROSS EXPOSURE	NET EXPOSURE				DIRECT EXPOSURE TO DERIVATIVES	INDIRECT EXPOSURE
<i>in €m</i>			Of which AFS banking book	Of which banking book	Of which trading book ⁽¹⁾		Trading book
Austria	67	(6)	0	0	(6)	0	(24)
Belgium	913	(251)	0	6	(263)	38	(24)
Bulgaria	0	0	0	0	0	0	(15)
Cyprus	0	0	0	0	0	1	0
Czech Republic	0	0	0	0	0	0	0
Denmark	0	0	0	0	0	(65)	(23)
Estonia	0	0	0	0	0	0	0
Finland	120	94	0	0	94	(10)	(23)
France	13,636	(2,286)	1,355	37	(5,016)	770	(10)
Germany	7,325	(3,076)	0	0	(3,077)	136	(23)
Greece	4	4	0	4	0	0	0
Hungary	29	13	10	6	(4)	0	(8)
Iceland	0	0	0	0	0	0	0
Ireland	0	(2)	0	0	(2)	0	(20)
Italy	4,561	129	0	10	119	15	(25)
Latvia	4	2	0	0	2	(0)	0
Liechtenstein	0	0	0	0	0	0	0
Lithuania	38	38	0	0	38	(44)	(48)
Luxembourg	0	0	0	0	0	0	0
Malta	0	0	0	0	0	(0)	0
Netherlands	2,582	323	0	0	323	(444)	(61)
Norway	0	0	0	0	0	0	(23)
Poland	56	10	0	1	9	0	(2)
Portugal	28	(53)	0	10	(63)	0	(14)
Romania	0	0	0	0	0	0	(0)
Slovakia	0	0	0	0	0	0	0
Slovenia	0	0	0	0	0	0	0
Spain	1,215	240	0	2	238	0	(21)
Sweden	0	0	0	0	0	0	(23)
United Kingdom	0	0	0	0	0	0	(24)
TOTAL EEA 30	30,580	(4,821)	1,365	76	(7,608)	398	(412)

EAD (Exposure at Default) at September 30, 2012

Regional breakdown⁽¹⁾



Sector breakdown⁽²⁾



VaR⁽¹⁾



- 3Q12 average VaR of €14.8m vs €12.3m in 2Q12

GAPC – Detailed exposure as of September 30, 2012

Guaranteed portfolios (Financial Guarantee & TRS)

Type of assets (nature of portfolios)	Notional <i>in €bn</i>	Net value <i>in €bn</i>	Discount rate	RWA before guarantee <i>in €bn</i>
ABS CDOs	1.4	0.7	53%	10.6
Other CDO	4.5	4.1	10%	
RMBS	1.4	1.0	31%	
Covered bonds	0.0	0.0	0%	
CMBS	0.4	0.4	14%	
Other ABS	0.5	0.4	9%	
Hedged assets	6.6	6.2	6%	
Corporate credit portfolio	3.5	3.5	0%	
Total	18.4	16.2		
o/w non-guaranteed RMBS agencies	0.0	0.0		
Total guaranteed (85%)	18.4	16.2		

Others portfolios

Type of assets (nature of portfolios)	RWA <i>in €bn</i> 09/30/12	VaR 3Q12 <i>in €m</i>
Complex derivatives (credit)	0.3	0.5
Complex derivatives (interest rate)	2.8	7.8
Complex derivatives (equity)	0.0	0.1
Fund-linked structured products	0.5	0.2

Doubtful loans (inc. financial institutions)

<i>in €bn</i>	1Q11	2Q11	3Q11	4Q11	1Q12	2Q12	3Q12
Doubtful loans ⁽¹⁾	3.6	3.5	3.9	4.1	4.2	4.2	4.2
Collateral relating to loans written-down ⁽¹⁾	(0.6)	(0.6)	(0.9)	(1.2)	(1.2)	(1.2)	(1.2)
Provisionable commitments ⁽¹⁾	3.0	2.8	2.9	2.9	2.9	3.0	3.0
Specific provisions ⁽¹⁾	(1.8)	(1.8)	(1.9)	(1.9)	(2.0)	(2.0)	(2.1)
Portfolio-based provisions ⁽¹⁾	(0.8)	(0.7)	(0.6)	(0.5)	(0.5)	(0.5)	(0.5)

<i>Provisionable commitments⁽¹⁾ / Gross debt</i>	2.8%	2.7%	2.5%	2.5%	2.0%	2.1%	2.4%
<i>Specific provisions/Provisionable commitments⁽¹⁾</i>	61%	64%	65%	67%	67%	68%	70%
Overall provisions/Provisionable commitments⁽¹⁾	87%	87%	87%	85%	84%	85%	86%

(1) Excluding GAPC and impairment on Greek sovereign debt

B Appendix – Specific information on exposures (FSB Recommendation)

Non-hedged ABS CDOs

(exposed to US housing market)

<i>in €m</i>	#1	#2	#7	#15	#18	#17
3Q12 Value adjustment	(0.1)	0.0	1.1	(3.3)	(0.4)	(11.2)
Net exposure (09/30/2012)	0.0	0.2	23.3	34.2	3.1	80.0
Discount rate	99.8%	99.5%	83.8%	52.2%	98.1%	73.9%
Nominal exposure	27	34	144	72	166	307
Change in value - total	(27.0)	(34.0)	(120.3)	(37.3)	(163.1)	(226.6)
Bracket	S. Senior	Mezz.	S. Senior	Mezz.	Senior	Senior
Underlying	Mezz.	Mezz.	Mezz.	Mezz.	Mezz.	Mezz.
Attachment point	0.0%	0.0%	0.02%	0% / 56.63%	0.0%	0.0%
Prime	1.99%	17.0%	5.60%	15.90%	12.24%	21.49%
Alt-A	0%	9.4%	1.23%	35.18%	24.05%	14.29%
Subprime (2005 and before)	30.36%	20.7%	49.31%	39.84%	4.62%	0.0%
Subprime (2006 & 2007)	56.45%	26.0%	5.06%	1.81%	36.42%	0.0%



**Non-diversified
structure**

**Discount
rate: 81%**

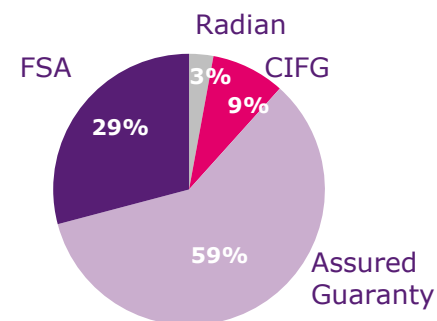
Protection

Protection purchased from Monoline

<i>in €m</i>	Gross notional amount of purchased instrument	Exposure before 3Q12 value adjustment and hedging	Exposure before 2Q12 value adjustment and hedging
Protection for CDOs (housing market)	0	0	0
Protection for CLO	2,881	96	109
Protection for RMBS	144	30	33
Protection for CMBS	105	5	8
Other risks	5,336	701	700
TOTAL	8,466	832	850

Value adjustment	(411)	(413)
Residual exposure to counterparty risk	421	436
Discount rate	49%	49%

Residual exposure to counterparty risk



Protection purchased from CDPC

- Exposure before value adjustment: €352m as of 09/30/2012 (Gross notional amount: €8.6bn)
- Value adjustment: -€74m

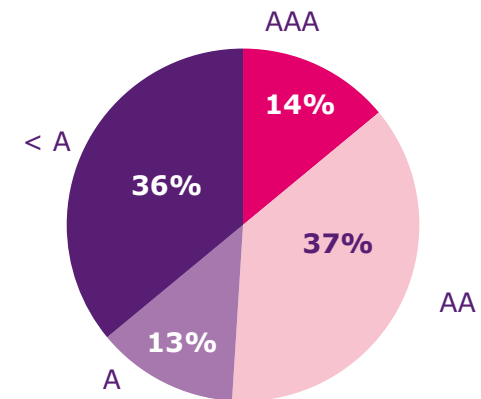
Other non-hedged CDOs

(not exposed to US housing market)

CDO not exposed to US housing market

- Value adjustment 3Q12: -€27m
- Residual exposure: €3,508m

Residual exposure



o/w CRE CDO

in €m	Net exposure 06/30/12	Gain/Loss in value 3Q12	Other changes 3Q12	Net exposure 09/30/12	Gross exposure 09/30/12
FV through P&L	597	3	(53)	547	596
FV through equity	0	0	0	0	6
Loans & receivables	34	2	(2)	34	47
TOTAL	631	5	(55)	581	649

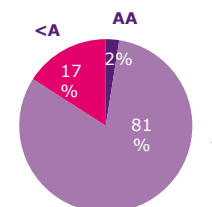
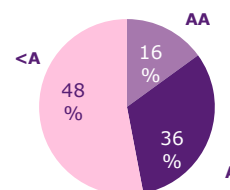
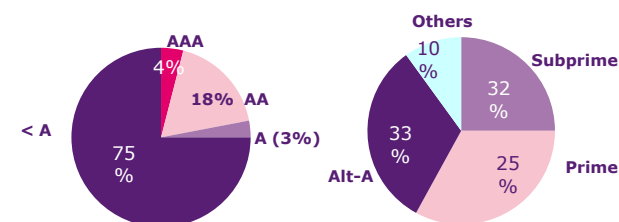
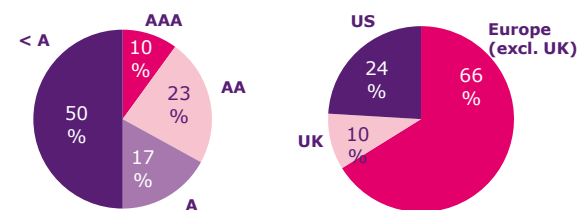
Non-hedged Mortgage Backed Securities

CMBS in €m	Net exposure 06/30/12	Gain/Loss in value 3Q12	Other changes 3Q12	Net exposure 09/30/12	Gross exposure 09/30/12
FV through P&L	22	(1)	(5)	15	17
FV through equity	76	(2)	(11)	64	94
Loans & receivables	46	0	(17)	29	31
TOTAL	144	(3)	(33)	109	143

RMBS US in €m	Net exposure 06/30/12	Gain/Loss in value 3Q12	Other changes 3Q12	Net exposure 09/30/12	Gross exposure 09/30/12
FV through P&L	17	0	(1)	16	57
Agencies	190	0	(189)	1	7
Wrapped RMBS	207	0	(18)	189	190
Loans & receivables	678	(5)	(42)	630	851
TOTAL	1,092	(5)	(250)	837	1,105

RMBS UK in €m	Net exposure 06/30/12	Gain/Loss in value 3Q12	Other changes 3Q12	Net exposure 09/30/12	Gross exposure 09/30/12
FV through P&L	15	0	(1)	14	17
FV through equity	95	(10)	(7)	77	96
Loans & receivables	47	0	0	47	47
TOTAL	158	(11)	(8)	139	160

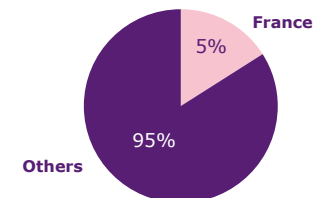
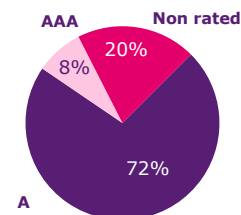
RMBS Spain in €m	Net exposure 06/30/12	Gain/Loss in value 3Q12	Other changes 3Q12	Net exposure 09/30/12	Gross exposure 09/30/12
FV through P&L	9	1	(1)	9	16
FV through equity	7	(2)	1	7	15
Loans & receivables	208	0	(5)	203	203
TOTAL	225	(1)	(5)	219	233



Sponsored Conduits

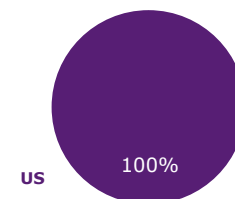
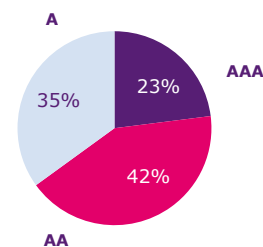
MAGENTA – conduits sponsored by Natixis, in €m

Country of issuance	France	Automobile loans	16%
Amount of asset financed	926	Business loans	84%
Liquidity line extended	1,370	Equipment loans	
Age of assets:		Consumer credit	
0 – 6 months	8%	Non US RMBS	
6 – 12 months	5%	CDO / CLO	
> à 12 months	87%	Other	



VERSAILLES – conduits sponsored by Natixis, in €m

Country of issuance	US	Automobile loans	6%
Amount of asset financed	1,863	Business loans	5%
Liquidity line extended	3,456	Equipment loans	4%
Age of assets:		Consumer credit	17%
0 – 6 months	1%	Non US RMBS	
6 – 12 months	4%	CDO / CLO	24%
> à 12 months	95%	Other	45%



Non-hedged ABS CDOs & Monoline

Assumptions for valuation

Non-hedged ABS CDOs

Methodology

- Loss rates for subprime assets stand at:

	< 2005	2005	2006	2007
06/30/2012	7.3%	17.6%	33.3%	59.1%
09/30/2012	7.3%	17.7%	33.8%	59.6%

- Cash flow based valuation of RMBS, CLOs underlying in ABS
- Allocation of a 97% loss to transactions integrated in collaterals when rated CCC+ or below, except for underlying assets initially rated AAA for which discount has been set at 70% (for first rank securitization only)
- Valuation of other non-subprime underlying assets based upon write-down grid including the type, rating and vintage of the transactions

Monoline

Fair value of protection before value adjustments

- Economic exposure of ABS CDOs including subprime determined using the same method
- Economic exposure of other types of assets was determined based on Mark-to-Market or Mark-to-Model

Value adjustment

- Four groups of monoline are identified based on their creditworthiness. They are allocated a probability of default (PD) as follows

PD	Monoline
15%	Assured guaranty, FSA
95%	Radian*
100%	Ambac, CIFG, FGIC

- In all cases, Recovery in case of default (R) is set at 10%
- The specific provision is defined as the amount of Mark-to-Market (or Mark-to-Model) multiplied by the expected loss (Expected loss = $PD \times (1-R)$) for each monoline

