



2Q17 & 1H17 results

August 1st, 2017



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2Q17: a good illustration of our business model's dynamic

Figures excluding exceptional items

12%

Growth in net revenues for core businesses to €2.3bn, driven primarily by CIB, Insurance and Asset Management

66.5%

Cost/income ratio, improved by 280bps YoY. Below 55% in CIB

31bps

Cost of risk for core businesses, vs. 37bps in 2Q16

€528m

Net income (gs) in 2Q17, up 26% YoY

€0.23

EPS as at end-June 2017, rising 32% YoY

16.1%

ROE for core businesses excluding IFRIC 21, gaining 140bps YoY

11.3%

CET1⁽¹⁾ ratio at end-June 2017 after factoring in dividend

(1) Based on CRR-CRD4 rules as reported on June 26, 2013, including the Danish compromise - without phase-in except for DTAs on tax-loss carryforwards



NATIXIS' RESULTS

1 2Q17 & 1H17 results

Net income up by 28% in 2Q17 and 32% in 1H17

€m	2Q17 reported	2Q17 vs. 2Q16	o/w recurring	o/w exceptional ⁽¹⁾	1H17 reported	1H17 vs. 1H16	o/w recurring	o/w exceptional ⁽¹⁾
Net revenues	2,410	9%	2,458	(49)	4,756	11%	4,816	(60)
<i>o/w core businesses</i>	2,298	12%	2,298	-	4,518	13%	4,518	-
Expenses	(1,594)	5%	(1,584)	(11)	(3,365)	8%	(3,327)	(38)
Gross operating income	815	18%	875	(60)	1,391	21%	1,490	(98)
Provision for credit losses	(67)	(23)%	(67)	-	(138)	(22)%	(138)	-
Pre-tax profit	772	37%	831	(60)	1,294	33%	1,392	(98)
Income tax	(255)	21%	(274)	19	(469)	23%	(501)	32
Minority interest	(29)	<i>nm</i>	(29)	-	(57)	<i>nm</i>	(57)	-
Net income – group share	487	28%	528	(40)	768	32%	834	(66)

(1) See page 6

1 | 2Q17 & 1H17 results

Exceptional items

€m		2Q17	2Q16	1H17	1H16
Exchange rate fluctuations on DSN in currencies (<i>Net revenues</i>)	<i>Corporate center</i>	(49)	8	(60)	(7)
Transformation & Business Efficiency Investment costs (<i>Expenses</i>)	<i>Business lines & Corporate center</i>	(11) ⁽¹⁾		(20) ⁽¹⁾	
Non-recurring additional Corporate Social Solidarity Contribution resulting from agreement with CNP (<i>Expenses</i>)	<i>Insurance</i>			(19)	
Goodwill impairment on Coface (<i>change in value of goodwill</i>)	<i>Financial investments</i>		(75)		(75)
FV adjustment on own senior debt (<i>Net revenues</i>)	<i>Corporate center</i>		(20)		(26)
Impact in income tax		19	4	32	11
Impact in minority interest			44		44
Total impact in net income (gs)		(40)	(39)	(66)	(53)

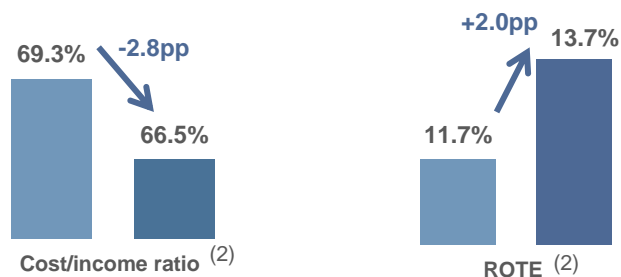
(1) o/w €9m in Corporate center in 2Q17 and €16m in 1H17

2Q17 results

Strong momentum continues in core businesses

Excluding exceptional items ⁽¹⁾ , €m	2Q17	2Q16	2Q17 vs. 2Q16
Net revenues	2,458	2,224	11%
<i>o/w core businesses</i>	2,298	2,060	12%
Expenses	(1,584)	(1,522)	4%
Gross operating income	875	702	25%
Provision for credit losses	(67)	(88)	(23)%
Pre-tax profit	831	651	28%
Income tax	(274)	(215)	28%
Minority interest	(29)	(16)	82%
Net income – (gs) – restated	528	420	26%

€m	2Q17	2Q16	2Q17 vs. 2Q16
Restatement of IFRIC 21 impact	(46)	(20)	
Net income – (gs) – restated excl. IFRIC impact	482	400	20%



■ 2Q16 ■ 2Q17

(1) See page 6 (2) See note on methodology and excluding IFRIC 21 impact

- ▶ Strong momentum for our three core businesses which posted a 12% jump in net revenues to €2.3bn, driven primarily by CIB and Investment Solutions, where net revenues rose 16% and 11% respectively vs. 2Q16
- ▶ Significant improvement in cost/income ratio to 66.5% (-280bps vs. 2Q16) and sound GOI growth which gained 25% YoY to €875m on the back of tight cost control
- ▶ Clear improvement in cost of risk vs. 2Q16, down 23%
- ▶ Natixis' ROTE excluding IFRIC 21 came out at 13.7% (+200bps)
- ▶ ROE for core businesses excluding IFRIC 21 jumped to 16.1%, an increase of 140bps YoY

20%
RISE IN EARNINGS CAPACITY TO
€482M

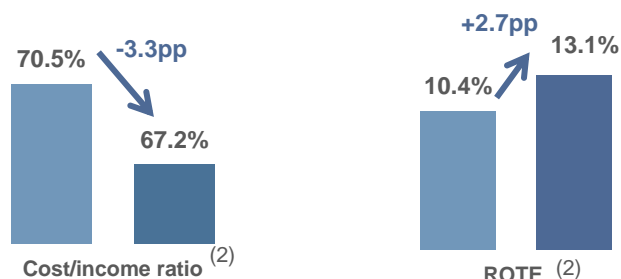
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1H17 results

Earnings capacity up 29% to €917m in 1H17 vs. 1H16

Excluding exceptional items ⁽¹⁾ , €m	1H17	1H16	1H17 vs. 1H16
Net revenues	4,816	4,307	12%
o/w core businesses	4,518	4,009	13%
Expenses	(3,327)	(3,127)	6%
Gross operating income	1,490	1,180	26%
Provision for credit losses	(138)	(176)	(22)%
Pre-tax profit	1,392	1,078	29%
Income tax	(501)	(395)	27%
Minority interest	(57)	(50)	14%
Net income – (gs) – restated	834	633	32%

€m	1H17	1H16	1H17 vs. 1H16
Restatement of IFRIC 21 impact	83	78	
Net income – (gs) – restated excl. IFRIC impact	917	711	29%



■ 1H16 ■ 1H17

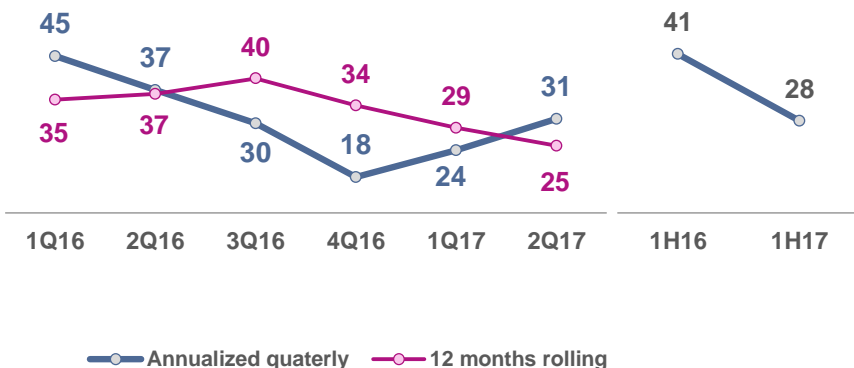
- ▶ Net revenues came out at €4.8bn in 1H17, characterized by strong Global markets activities, a confirmed recovery in Asset management, and sustained growth in Insurance
- ▶ Operating expenses rose 6% YoY with an increase in fixed costs limited to 4%
- ▶ 26% YoY increase in gross operating income allowed by positive jaws
- ▶ Pre-tax profit for core businesses up 23% YoY to €1.6bn and 29% increase for Natixis as a whole to €1.4bn including loan loss provisioning down 22%
- ▶ 1H17 ROTE excluding IFRIC 21 rose by 270bps to 13.1% vs. 1H16
- ▶ 1H17 EPS came out at €0.23, +32% vs. 1H16

(1) See page 6 (2) See note on methodology and excluding IFRIC 21 impact

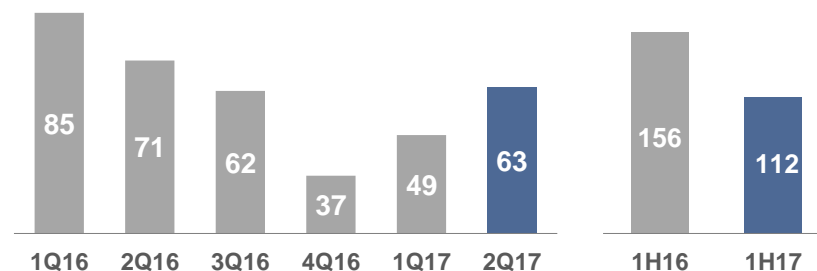
1 Cost of risk

Improvement continues YoY to 31bps

Cost of risk⁽¹⁾ for core businesses
expressed in bps of loans outstanding



Cost of risk for core businesses
in €m



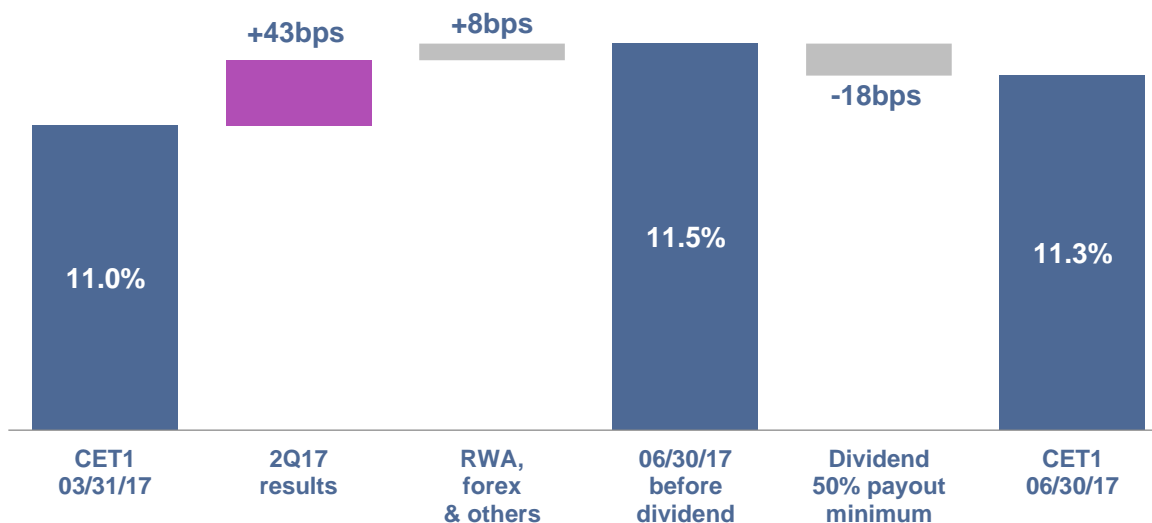
- ▶ Cost of risk for core businesses came to 31bps in 2Q17 and 28bps in 1H17, displaying a significant improvement YoY, helped in particular by a sharp drop for CIB
- ▶ No deterioration in credit quality for the Energy and Commodities sector in 2Q17
- ▶ Confirmation of average cost of risk of 30-35bps through the cycle

(1) Annualized quarterly cost of risk on total amount of loans outstanding (excluding credit institutions), beginning of period

1

Financial structure

CET1 ratio⁽¹⁾ of 11.5% at June 30, 2017 before dividend



€12.8bn

CET1 CAPITAL⁽¹⁾
END-JUNE 2017

11.0%

CET1 FL
END-JUNE 2017 VS.
10.6% END-MARCH 2017

>4%

LEVERAGE RATIO⁽²⁾
END-JUNE 2017

€112.6bn

RISK-WEIGHTED ASSETS UNDER BASEL 3



CONTINUED STRICT MANAGEMENT OF RWA
(-1% vs. end-March 2017 and -2.5% YTD)

>100%

LCR
END-JUNE 2017

(1) Based on CRR-CRD4 rules as reported on June 26, 2013, including the Danish compromise - without phase-in except for DTAs on tax-loss carryforwards (2) See note on methodology



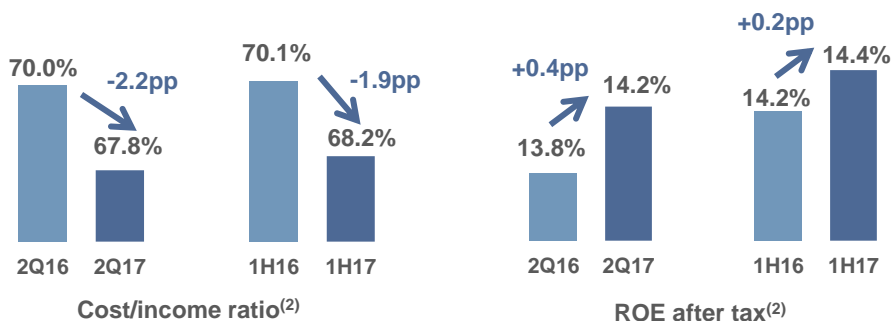
BUSINESS DIVISION RESULTS

2 Investment Solutions

AM confirms its rebound & Insurance maintains dynamic trend

Figures excluding exceptional items⁽¹⁾

€m	2Q17	2Q16	2Q17 vs. 2Q16	1H17	1H17 vs. 1H16	1H17 vs. 1H16 Constant exchange rate
Net revenues	920	832	11%	1,811	9%	8%
o/w Asset management	696	623	12%	1,363	9%	7%
o/w Insurance	177	156	13%	364	13%	
o/w Private Banking	30	33	(9)%	64	(6)%	
Expenses	(619)	(579)	7%	(1,244)	6%	5%
Gross operating income	301	253	19%	566	16%	14%
Provision for credit losses	0	0		0		
Gain or loss on other assets	0	(1)		9		
Pre-tax profit	303	253	20%	582	14%	13%



- Pre-tax profit up 20% YoY in 2Q17, on the back of the confirmed recovery in Asset management and sustained growth in Insurance
- Cost/income ratio down by 2.2pp to 67.8% and profitability up to 14.2% in 2Q17, despite 5% increase in allocated capital

INSURANCE: overall turnover of €6.4bn in 1H17, up 81% YoY (excluding reinsurance agreement with CNP)

► Life insurance (excluding reinsurance agreement with CNP):

- Life insurance turnover more than doubled in 2Q17 and 1H17 YoY
- Net inflows of €3.5bn in 1H17 vs. €1bn in 1H16
- Share of unit-linked policies representing nearly half of net inflows (+11pp YoY) in 1H17 reflecting the successful launch of new product offerings
- AuM stood at €52bn at end-June 2017 (+14% YoY) o/w 21% unit-linked (+3pp YoY)

► Personal protection and borrower's insurance: 10% growth in turnover in 1H17 vs. 1H16

► P&C:

- Turnover up 9% in 1H17 with number of policies in portfolio increasing steadily in both Groupe BPCE retail networks
- Combined ratio slightly down YoY to 92.4% in 1H17

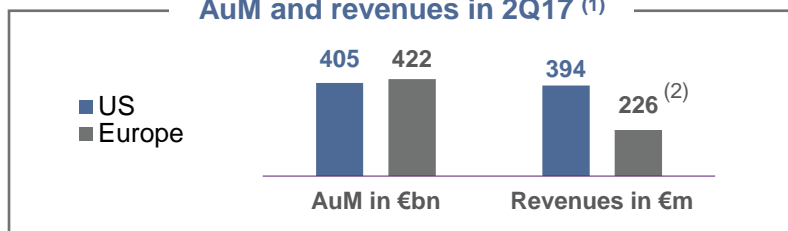
(1) See note on methodology (2) See note on methodology and excluding IFRIC 21 impact

2 Investment Solutions

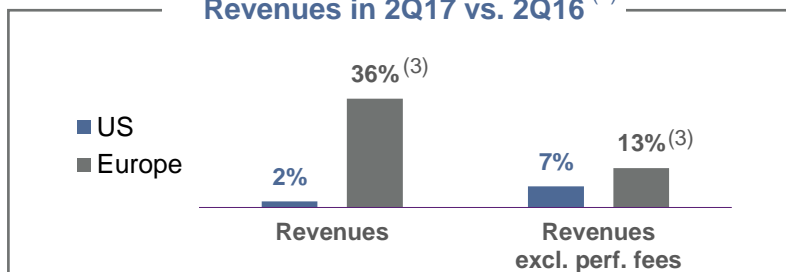
AM: very sound performances in 2Q17

€m	2Q17	2Q16	2Q17 vs. 2Q16	1H17	1H17 vs. 1H16	1H17 vs. 1H16 constant exchange rate
Net revenues	696	623	12%	1,363	9%	7%
o/w Perf. fees	55	30	85%	82	69%	
Expenses	(484)	(456)	6%	(965)	6%	4%
Gross operating income	212	167	27%	398	17%	15%
Provision for credit losses	0	0		0		
Gain or loss on other assets	0	(1)		(1)		
Pre-tax profit	211	166	27%	397	11%	9%

AuM and revenues in 2Q17 ⁽¹⁾

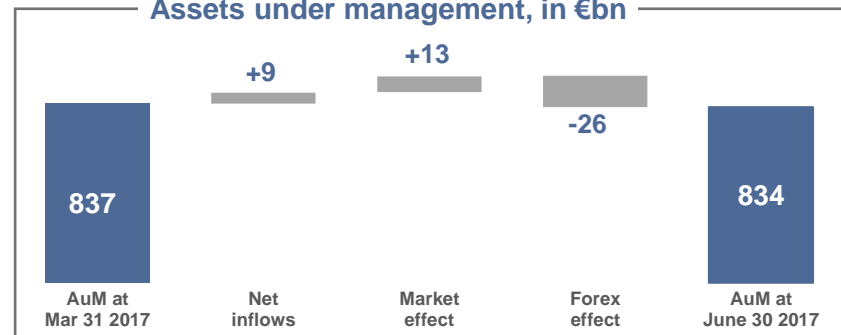


Revenues in 2Q17 vs. 2Q16 ⁽¹⁾



- ▶ Net revenues up 12% in 2Q17 and 9% in 1H17 led by higher asset-based fees (US and Europe) and performance fees (Europe)
- ▶ In Europe, revenues rose 21% in 2Q17 to €201m and 16% in 1H17 to €384m. Underlying revenues⁽²⁾ were up 36% in 2Q17 to €226m
- ▶ Very strong growth in PBT in 2Q17 (+27% to €211m) and 1H17 (+11% to €397m) illustrating an acceleration compared to 1Q17. Underlying growth in 1H17 stood at 18% to €422m
- ▶ Fee rate excl. perf fees came to 38.5bps in US and 13bps in Europe in 1H17. Overall fee rate in 1H17 at 28.3bps

Assets under management, in €bn



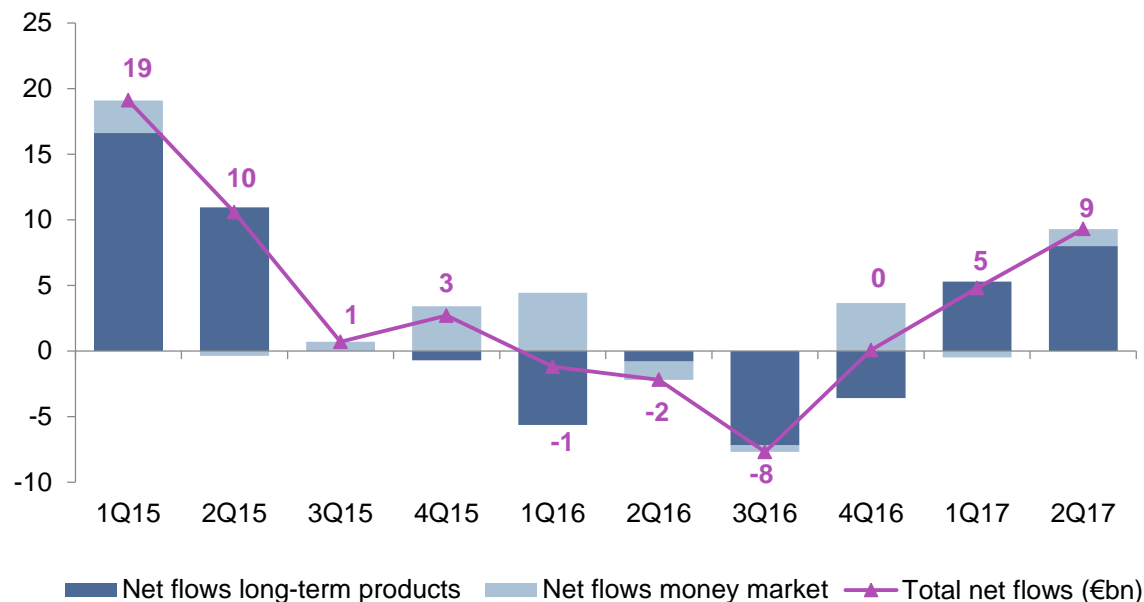
⁽¹⁾ Per asset manager, excluding distribution platform and Holding ⁽²⁾ Underlying revenues refer to revenues excluding €25m provision in 2Q17 related to AMF fine on formula-based funds

⁽³⁾ Underlying growth rate

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Investment Solutions

AM: strong recovery in net inflows with €13bn on LT products in 1H17

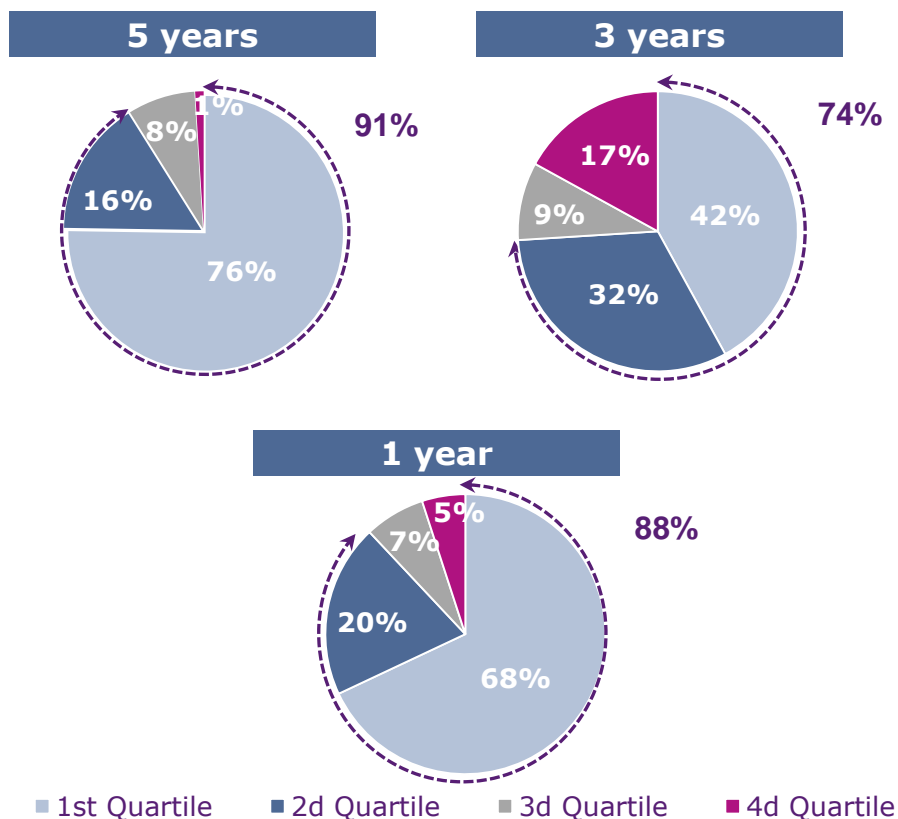


- ▶ €9bn net inflows in 2Q17 (o/w €8bn in LT products) with positive flows in Europe and in the US
- ▶ Growth maintained through a broad range of products and geographical presence:
 - ✓ Loomis: \$5.2bn in net flows in 1H17 driven by retail/institutional mandates and diversification efforts with flows into equity and FI
 - ✓ Harris: \$4.1bn in net flows in 1H17 primarily due to mutual fund net new money mainly into the Oakmark International fund
 - ✓ Europe: strong momentum in alternative strategies: DNCA, H2O and Mirova
 - ✓ The centralized global distribution platform continued to act as the main inflow driver for affiliates

2 Investment Solutions

AM: superior investment performance

Mutual Funds: Morningstar ranking by AuM as at June 2017



► Rated funds: 143 funds accounting for €210bn of AuM (total NGAM funds are > €260bn)

► 91% of the funds rated on five-year performance in 1st and 2nd quartile

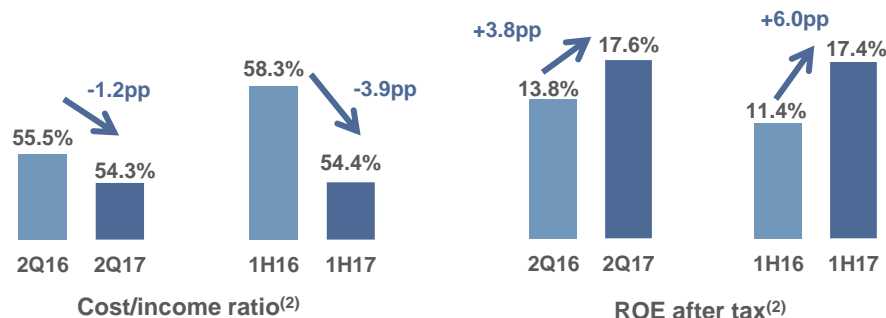
(1) Not all funds have 1, 3 & 5 year track records

2 Corporate & Investment Banking

Significant rise in revenues and profitability

Figures excluding exceptional items⁽¹⁾

€m	2Q17	2Q16	2Q17 vs. 2Q16	1H17	1H17 vs. 1H16
Net revenues	1,032	887	16%	2,016	21%
Net revenues excl. CVA/DVA	1,045	854	22%	1,994	21%
Expenses	(552)	(482)	14%	(1,114)	12%
Gross operating income	481	405	19%	902	34%
Provision for credit losses	(48)	(53)	(8)%	(78)	(37)%
Pre-tax profit	435	356	22%	829	49%



- Robust growth in net revenues excluding CVA/DVA (+22% vs. 2Q16 and +21% vs. 1H16), driven in particular by Global markets and Investment banking
- Greater contribution from international platforms to CIB revenues: 57% in 1H17 vs. 52% in 1H16, on the back of significant growth supported by APAC platform (+73% vs. 1H16)
- Operating expenses well under control with fixed costs increasing by only 5% YoY in 1H17. Strong improvement in gross operating income allowed by positive jaws: +19% vs. 2Q16 and +34% vs. 1H16
- Pre-tax profit gained 22% vs. 2Q16, buoyed by a normalization in the cost of risk
- ROE gained 380bps to 17.6% in 2Q17 confirming the outlook for finishing above the target set in the New Frontier plan (17.4% in 1H17: +600bps)
- Strict management of RWA, down 11% YoY to €61.3bn
- O2D strategy: clear improvement in RWA profitability with net revenues/RWA⁽³⁾ ratio of 6.6% in 1H17 vs. 4.9% in 1H16

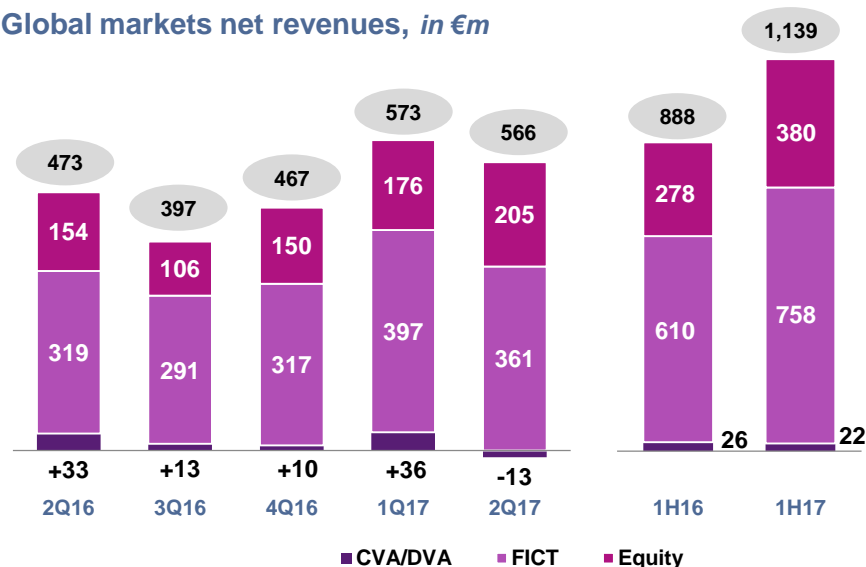
(1) See note on methodology (2) See note on methodology and excluding IFRIC 21 impact (3) 1H17 net revenues annualized on RWA end of period. Excluding CVA/DVA desk: 6.5% in 1H17 and 4.8% in 1H16

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Corporate & Investment Banking

Strong commercial momentum across all activities

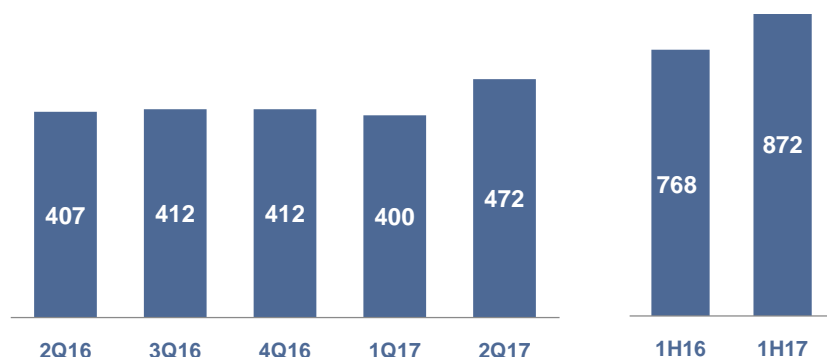
Global markets net revenues, in €m



X

Global markets net revenues excl. CVA/DVA

Global finance & Investment banking net revenues, in €m



(1) Excl. CVA/DVA desk (2) Merger of the Fixed income and Treasury businesses' repo and collateral management activities

GLOBAL MARKETS⁽¹⁾ NET REVENUES: +20%/2Q16

- FICT: 2Q17 net revenues gained 13% YoY to €361m driven by strong client activity for Rates (+26%), SFG⁽²⁾ (+37%) and GSCS (+17%)
- Robust momentum in FICT on Americas & APAC platforms in 2Q17, with 64% growth in net revenues YoY
- Equity: significant expansion in net revenues for Derivatives (+34% vs. 2Q16 and +40% vs. 1H16) primarily buoyed by the Solutions business, on the back of innovation and international development of client franchises

GLOBAL FINANCE & IB NET REVENUES: +16%/2Q16

- Global finance origination: revenues gained 24% YoY, buoyed by dynamic new loan production over the quarter on structured financing (+11%) especially in Real Estate Finance and Aviation, Export & Infrastructure
- Investment banking: remarkable performance from Acquisition & Strategic Finance (revenues almost doubled vs. 2Q16) in a very active market with many deals/Jumbo operations and sound investor debt appetite
- Proportion of revenues generated from service fees came to 40% in 1H17 vs. 38% in 1H16
- M&A: €66m in net revenues in 1H17 ahead of guidance (run rate > €100m over full year)

2

Corporate & Investment Banking

APAC highlights in 2Q17

 <p>CLO</p>  <p>Insurance Deal of the Year in Asia</p> <p> 17Q2 </p>	 <p>Aviation</p> <p>USD 52m</p> <p>1-yr Pre-Delivery Payment Financing for 3 B787-9</p> <p>Mandated Lead Arranger</p> <p> 17Q2 </p>	 <p>Sinochem Hongrun</p> <p>Energy & Commodity</p> <p>USD 270m</p> <p>3-yr Chinese Local Pre-financing</p> <p>Initial Mandated Lead Arranger & Facility Agent, Sole Bookrunner</p> <p> 17Q2</p>	 <p>Infrastructure</p> <p>AUD 5.9bn</p> <p>Bridge & 5/7-yr Acquisition Financing Endeavour Energy Privatisation</p> <p>Mandated Lead Arranger, Underwriter, Bookrunner</p> <p> 17Q2</p>	 <p>GSCS</p> <p>HKD 1,512m</p> <p>Committed Warehouse Facility</p> <p>Sole Lead Arranger & Structuring Agent</p> <p> 17Q2</p>
<p>ZEPHYR</p> <p>Equity Finance</p>  <p>Deal of the Year in Asia</p> <p> 17Q2 </p>	 <p>M&A</p> <p>Advisor of Eurazeo and its portfolio company Fintrax in the acquisition of a significant minority stake in CUBE Refund (Lotte)</p> <p> 17Q2 </p>	 <p>Acquisition Financing DCM</p> <p>USD 12.7bn / USD 600m</p> <p>1-yr Bridge Loan Syngenta acquisition</p> <p>Senior guaranteed Reg S Joint Bookrunner, Mandated Lead Arranger Bookrunner</p> <p> 17Q2</p>	 <p>DCM</p> <p>USD 500m</p> <p>3-yr senior unsecured Floating Rate Note</p> <p>Joint Bookrunner</p> <p> 17Q2</p>	 <p>China Three Gorges</p> <p>DCM</p> <p>EUR 650m</p> <p>7-yr senior unsecured Green Bond</p> <p>Joint Bookrunner</p> <p> 17Q2</p>

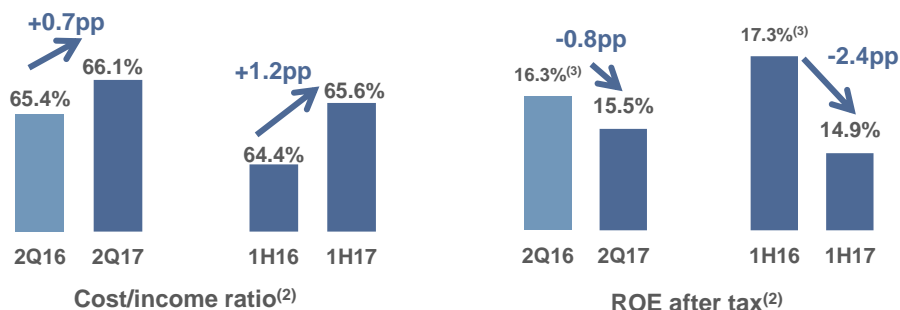
2 Specialized Financial Services

Good performances in Specialized financing in 2Q17

Figures excluding exceptional items⁽¹⁾

€m	2Q17	2Q16	2Q17 vs. 2Q16	1H17	1H17 vs. 1H16
Net revenues	347	341	2%	691	1%
Specialized financing	217	211	3%	436	3%
Financial services	129	130	flat	254	(2)%
Expenses	(227)	(220)	3%	(458)	3%
Gross operating income	120	121	(1)%	233	(2)%
Provision for credit losses	(14)	(17)	(15)%	(35)	20%
Gain or loss on other assets	0	31		0	
Pre-tax profit	106	135	(22)%	197	(18)%

- Net revenues for Specialized financing gained 3% YoY in 2Q17 driven by Sureties & financial guarantees (+7%) and Leasing (+3%)
- 2Q17 expenses well under control (+1% YoY) excluding the integration of Groupe BPCE payment structures into Natixis
- Normalization of cost of risk in 2Q17: down 15% YoY and 33% QoQ (deterioration in 1Q17 mainly due to Leasing and Consumer financing)
- Pre-tax profit up 2% YoY in 2Q17, excluding real estate capital gain for CEGC in 2Q16
- Robust ROE of 15.5% in 2Q17, up 1.2pp vs. 1Q17



(1) See note on methodology (2) See note on methodology and excluding IFRIC 21 impact (3) Excluding real estate capital gains for CEGC in 2Q16

2 Specialized Financial Services

Strategic rationale for Dalenys acquisition

Deal overview	<ul style="list-style-type: none"> ▶ Signature of an agreement on June 26, 2017 to acquire 50.04% of the capital of Dalenys (equating to 58.09% of its voting rights) from Saint-Georges Finance and Jean-Baptiste Descroix-Vernier at a price of €9 per share ▶ Completion of the transaction is subject to several conditions precedent, in particular authorization from the regulatory authorities. Dalenys' telecoms operations will be divested prior to the closing of the transaction ▶ In accordance with Belgian stockmarket regulation, once the transaction is completed, a public bid will be launched for Dalenys' remaining capital, listed on the Euronext stock exchanges in Brussels and Paris
Consolidate NPS' positioning on the PSP ⁽¹⁾ segment	<ul style="list-style-type: none"> ▶ Dalenys is a recognized player in e-merchant solutions, and this acquisition would be a significant step for Natixis Payment Solutions (NPS) in strengthening its position on the French market, against a backdrop of increasing competition, while enabling it to broaden its European footprint
Achieve strategic positioning in the electronic/mobile commerce segment	<ul style="list-style-type: none"> ▶ Dalenys, with its well-established portfolio of Tier 2 clients (1,200 active clients) in the e-commerce sector with an increasing number of Tier 1 references, would enable NPS to gain additional market share (2.5% in 2016) in the fast-growing electronic and mobile payment segment (€500bn market, +12% in Europe in 2015) ▶ This acquisition would dovetail neatly with PayPlug in terms of target client base, commercial approach and solutions range
Build a full set of PSP ⁽¹⁾ expertise	<ul style="list-style-type: none"> ▶ Dalenys would add a full range of services to NPS, with a comprehensive range of expertise in innovative payment services (multi-channel acceptance services, digital solutions, fraud management tools) and the ongoing development of data analysis and fraud management tools
Accelerate NPS' growth and broaden international footprint	<ul style="list-style-type: none"> ▶ Dalenys would significantly accelerate NPS' growth potential based on the Dalenys "Puissance 5" strategic plan: <ul style="list-style-type: none"> ▪ 2020 aim to reach €8bn run rate volume target ▪ Ability to develop new services for customer activation based on client activity datapoints (data management) ▪ Upside potential for Dalenys' business plan via the development of international PSP clients and marketplaces ▪ Potential for value creation via revenue synergies (cross-border, KYC/KYB, migration of BPCE clients to Dalenys payment processing platform)

(1) PSP: Payment Service Providers

2 Specialized Financial Services

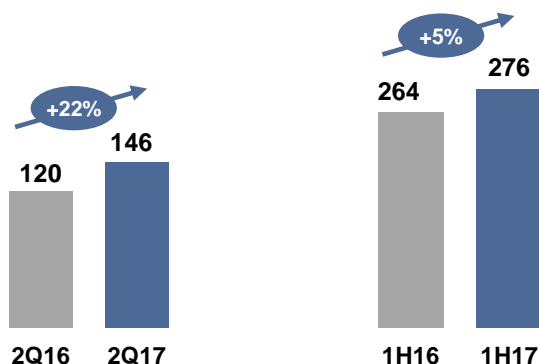
Consolidation of a single payment business



CUSTOMER TYPE				
	<ul style="list-style-type: none"> Financial Institutions PSP 	<ul style="list-style-type: none"> Retailers PSP Associations 	<ul style="list-style-type: none"> Local authorities Key accounts 	<ul style="list-style-type: none"> BPCE network banks Bank customers Group with large individual client base

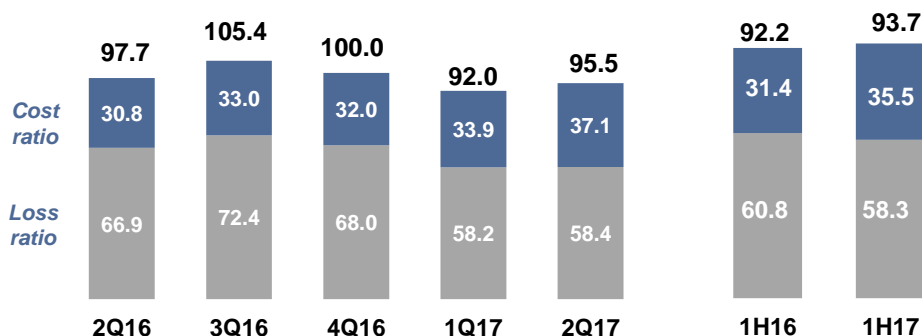
Risk action plans clearly paying off on the back of improving economy

Net revenues⁽¹⁾, in €m



- ▶ 2Q17 net revenues⁽¹⁾ gained 22% YoY and 5% in 1H17 driven by client activity and lower claims expenses
- ▶ €5.4m in cost savings year-to-date, slightly ahead of target for the year (€10m)

Credit insurance, ratios – net of reinsurance, in %



- ▶ Cost ratio of 35.5% in 1H17 impacted by 1.4pp one-off item in Italy vs. 34.4% in 1H16 excluding the state guarantees business
- ▶ 2.5pp improvement in loss ratio vs. 1H16 to 58.3%, mainly driven by Asia and North America
- ▶ **Guidance upgraded: 2017 net loss ratio below 58% (vs. 61% previously)**
- ▶ Excluding the state guarantees business, gain of 1.5pp in combined ratio to 93.7% in 1H17 vs. 95.2% in 1H16, buoyed by lower losses

(1) At constant exchange rate and scope (transfer of state guarantees to BPiFrance)



CONCLUSION

3 Conclusion

Natixis successfully delivers New Frontier plan

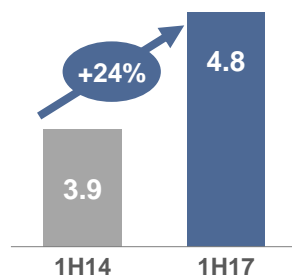
NATIXIS IS AHEAD OF ITS STRATEGIC PLAN THANKS TO STRONG COMMERCIAL MOMENTUM FOR ALL BUSINESSES

- ▶ **AM:** €14bn of net new money in 1H17 and €63bn since beginning of 2014, fuelled by all geographical markets and expertise
- ▶ **Insurance:** double-digit growth for revenues across each year of the strategic plan buoyed by Groupe BPCE retail networks
- ▶ **CIB:** acceleration in international development and strong start for our new-profile Investment banking business with ASF and M&A
- ▶ **SFS:** sustained profitability at ~15% with the roll-out of SFS products in the retail networks and the development of new digital initiatives
- ▶ **€397m revenue synergies with BPCE** retail networks at end-June 2017, above the linearized target in the New Frontier plan

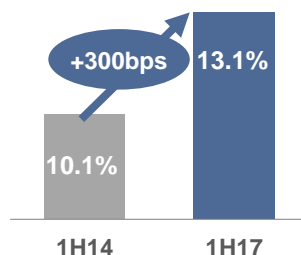
WE HAVE FOLLOWED A STRICT POLICY IN THE ALLOCATION OF CAPITAL TO SUSTAIN OUR SELECTIVE GROWTH

- ▶ Increase in weighting for Investment Solutions to 35% at end-June 2017 vs. 29% at end-2013
- ▶ Asset-light model strengthened with an 18% drop in CIB RWA and a 6% decline for Natixis since end-2013
- ▶ Launch of O2D² and expansion of businesses with low RWA consumption in CIB (GSCS and Advisory)
- ▶ More than €1bn in acquisitions only in asset-light businesses (Asset management, Insurance, M&A and Payment business)

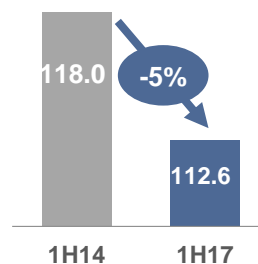
Net revenues⁽¹⁾ in €bn



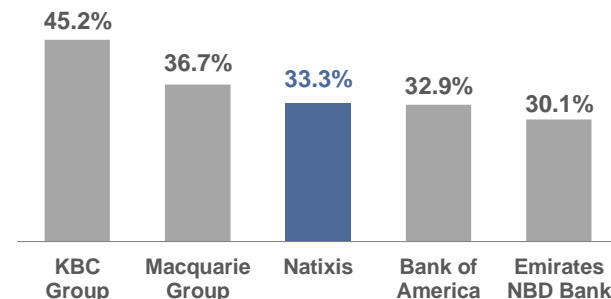
ROTE⁽¹⁾



RWA in €bn



Natixis: 3rd in top value creators ranking based on the TSR between 2012-16 ⁽²⁾



(1) See note on methodology (2) Sources: S&P Global Market Intelligence, Thomson Reuters Eikon, Bloomberg, company disclosures, BCG Value Creators report 2017, BCG analysis

Appendix – Detailed Results (2Q17)

Contents

Natixis' income statement

2Q17 results: from data excluding non-operating items to reported data	27
1H7 results: from data excluding non-operating items to reported data	28
Natixis – Consolidated	29
Natixis – Breakdown by Business division	30
IFRIC 21 effects by business line	31

Business line income statement

Investment Solutions	32
Corporate & Investment Banking	33
Specialized Financial Services	34
Financial Investments	35
Corporate center	36

Financial structure and balance sheet

Regulatory capital in 2Q17 & financial structure Basel 3	37
Leverage ratio	38
Normative capital allocation	39
ROE & ROTE Natixis	40
Refinancing	41-42
Balance sheet	43

Risks

EAD	44
VaR	45
Doubtful loans	46

Note on methodology	47-48
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2Q17 results: from data excluding non-operating items to reported data

<i>in €m</i>	2Q17 excl. exceptional items	Exchange rate fluctuations on DSN in currencies	Transformation & Business Efficiency Investment costs	2Q17 reported
Net revenues	2,458	(49)		2,410
Expenses	(1,584)		(11)	(1,594)
Gross operating income	875	(49)	(11)	815
Provision for credit losses	(67)			(67)
Associates	6			6
Gain or loss on other assets	18			18
Change in value of goodwill	0			0
Pre-tax profit	831	(49)	(11)	772
Tax	(274)	16	3	(255)
Minority interest	(29)			(29)
Net income (group share)	528	(33)	(7)	487

1H17 results: from data excluding non-operating items to reported data

<i>in €m</i>	1H17 excl. exceptional items	Exchange rate fluctuations on DSN in currencies	Transformation & Business Efficiency Investment costs	Non-recurring additional Corporate Social Solidarity Contribution resulting from agreement with CNP	1H17 reported
Net revenues	4,816	(60)			4,756
Expenses	(3,327)		(20)	(19)	(3,365)
Gross operating income	1,490	(60)	(20)	(19)	1,391
Provision for credit losses	(138)				(138)
Associates	13				13
Gain or loss on other assets	27				27
Pre-tax profit	1,392	(60)	(20)	(19)	1,294
Tax	(501)	19	6	6	(469)
Minority interest	(57)				(57)
Net income (group share)	834	(40)	(13)	(13)	768

Natixis Consolidated

<i>in €m</i>	1Q16	2Q16	3Q16	4Q16	1Q17	2Q17	2Q17 vs. 2Q16	1H16	1H17	1H17 vs. 1H16
Net revenues	2,063	2,211	1,924	2,520	2,347	2,410	9%	4,274	4,756	11%
Expenses	(1,605)	(1,522)	(1,447)	(1,664)	(1,771)	(1,594)	5%	(3,127)	(3,365)	8%
Gross operating income	458	689	477	856	576	815	18%	1,147	1,391	21%
Provision for credit losses	(88)	(88)	(69)	(60)	(70)	(67)	(23)%	(176)	(138)	(22)%
Associates	8	7	4	(6)	7	6	(12)%	14	13	(7)%
Gain or loss on other assets	29	31	104	12	9	18	(42)%	60	27	(55)%
Change in value of goodwill	0	(75)	0	0	0	0		(75)	0	
Pre-tax profit	407	564	516	801	523	772	37%	970	1,294	33%
Tax	(172)	(211)	(184)	(255)	(214)	(255)	21%	(383)	(469)	23%
Minority interest	(34)	28	(34)	(50)	(28)	(29)		(6)	(57)	
Net income (group share)	200	381	298	496	280	487	28%	581	768	32%

Natixis

Breakdown by Business division in 2Q17

<i>in €m</i>	Investment Solutions	CIB	SFS	Financial Investments	Corporate Center	2Q17 reported
Net revenues	920	1,032	347	156	(45)	2,410
Expenses	(620)	(552)	(227)	(147)	(48)	(1,594)
Gross operating income	299	481	120	9	(93)	815
Provision for credit losses	0	(48)	(14)	(5)	0	(67)
Net operating income	300	432	105	4	(93)	748
Associates	3	3	0	0	0	6
Other items	0	0	0	22	(4)	18
Pre-tax profit	302	435	105	26	(97)	772
					Tax	(255)
					Minority interest	(29)
					Net income (gs)	487

Natixis

IFRIC 21 effects by business line

Effect in Expenses

<i>in €m</i>	1Q16	2Q16	3Q16	4Q16	1Q17	2Q17	1H16	1H17
Investment Solutions	(11)	4	4	4	(28) ⁽¹⁾	9 ⁽²⁾	(8)	(19)
CIB	(31)	10	10	10	(28)	9	(21)	(18)
Specialized Financial Services	(7)	2	2	2	(6)	2	(5)	(4)
Financial Investments	(2)	1	1	1	(1)	0	(1)	(1)
Corporate center	(57)	1	28	28	(92)	34	(55)	(59)
Total Natixis	(107)	18	45	45	(156)	55	(89)	(101)

Effect in Net Revenues

<i>in €m</i>	1Q16	2Q16	3Q16	4Q16	1Q17	2Q17	1H16	1H17
Specialized Financial Services (Leasing)	(2)	1	1	1	(1)	0	(1)	(1)
Total Natixis	(2)	1	1	1	(1)	0	(1)	(1)

(1) -€14m in recurring expenses and -€14m in non recurring expenses linked to the additional Corporate Social Solidarity Contribution resulting from agreement with CNP

(2) 4.7m in recurring expenses and €4.7m in non recurring expenses linked to the additional Corporate Social Solidarity Contribution resulting from agreement with CNP

Natixis Investment Solutions

in €m	1Q16	2Q16	3Q16	4Q16	1Q17	2Q17	2Q17 vs. 2Q16	1H16	1H17	1H17 vs. 1H16
Net revenues	825	832	804	904	891	920	11%	1,656	1,811	9%
<i>Asset Management</i>	626	623	609	689	667	696	12%	1,249	1,363	9%
<i>Private Banking</i>	34	33	34	35	34	30	(9)%	67	64	(6)%
<i>Insurance</i>	167	156	155	169	187	177	13%	322	364	13%
Expenses	(590)	(579)	(558)	(623)	(645)	(620)	7%	(1,169)	(1,266)	8%
Gross operating income	234	253	246	280	246	299	18%	487	545	12%
Provision for credit losses	0	0	0	0	0	0		0	0	
Net operating income	234	253	246	281	246	300	18%	487	545	12%
Associates	4	2	5	(10)	4	3	32%	6	7	23%
Other items	18	(2)	(2)	2	9	0		16	8	(49)%
Pre-tax profit	256	253	249	273	259	302	19%	509	561	10%
Cost/Income ratio	71.6%	69.6%	69.4%	69.0%	72.4%	67.5%		70.6%	69.9%	
Cost/Income ratio excluding IFRIC 21 effect	70.2%	70.0%	69.8%	69.4%	69.3%	68.5%		70.1%	68.9%	
RWA (Basel 3 – in €bn)	16.4	17.0	17.3	18.1	18.0	17.4	2%	17.0	17.4	2%
Normative capital allocation (Basel 3)	4,350	4,381	4,467	4,491	4,641	4,609	5%	4,366	4,625	6%
ROE after tax (Basel 3) ⁽¹⁾	13.9%	14.0%	13.1%	12.3%	12.6%	14.4%		13.9%	13.5%	
ROE after tax (Basel 3) excluding IFRIC 21 effect ⁽¹⁾	14.5%	13.8%	12.9%	12.1%	14.3%	13.8%		14.2%	14.1%	

(1) Normative capital allocation methodology based on 10% of the average RWA-including goodwill and intangibles

Natixis

Corporate & Investment Banking

<i>in €m</i>	1Q16	2Q16	3Q16	4Q16	1Q17	2Q17	2Q17 vs. 2Q16	1H16	1H17	1H17 vs. 1H16
Net revenues	782	887	757	896	984	1,032	16%	1,668	2,016	21%
<i>Global Markets</i>	<i>407</i>	<i>507</i>	<i>410</i>	<i>477</i>	<i>608</i>	<i>553</i>	<i>9%</i>	<i>914</i>	<i>1,161</i>	<i>27%</i>
FIC-T	291	319	291	317	397	361	13%	610	758	24%
Equity	123	154	106	150	176	205	33%	278	380	37%
CVA/DVA desk	(7)	33	13	10	36	(13)		26	22	(14)%
<i>Global Finance & Investment Banking</i>	<i>362</i>	<i>407</i>	<i>412</i>	<i>412</i>	<i>400</i>	<i>472</i>	<i>16%</i>	<i>768</i>	<i>872</i>	<i>14%</i>
<i>Other</i>	<i>12</i>	<i>(26)</i>	<i>(65)</i>	<i>7</i>	<i>(25)</i>	<i>7</i>		<i>(14)</i>	<i>(17)</i>	<i>23%</i>
Expenses	(512)	(482)	(468)	(569)	(563)	(552)	14%	(994)	(1,114)	12%
Gross operating income	270	405	289	327	421	481	19%	675	902	34%
Provision for credit losses	(71)	(53)	(50)	(21)	(29)	(48)	(8)%	(124)	(78)	(37)%
Net operating income	198	352	239	306	392	432	23%	550	824	50%
Associates	3	4	3	3	3	3	(36)%	8	5	(31)%
Other items	0	0	0	0	0	0		0	0	
Pre-tax profit	202	356	242	309	394	435	22%	558	829	49%
Cost/Income ratio	65.5%	54.4%	61.8%	63.5%	57.2%	53.4%		59.6%	55.3%	
Cost/Income ratio excluding IFRIC 21 effect	61.5%	55.5%	63.2%	64.7%	54.4%	54.3%		58.3%	54.4%	
RWA (Basel 3 – in €bn)	67.0	68.8	64.9	66.1	64.4	61.3	(11)%	68.8	61.3	(11)%
Normative capital allocation (Basel 3)	6,935	6,772	7,064	6,672	6,805	6,641	(2)%	6,854	6,723	(2)%
ROE after tax (Basel 3) ⁽¹⁾	7.9%	14.2%	9.3%	13.6%	16.1%	18.0%		11.0%	17.0%	
ROE after tax (Basel 3) excluding IFRIC 21 effect ⁽¹⁾	9.1%	13.8%	8.9%	13.2%	17.2%	17.6%		11.4%	17.4%	

(1) Normative capital allocation methodology based on 10% of the average RWA-including goodwill and intangibles

Natixis

Specialized Financial Services

in €m	1Q16	2Q16	3Q16	4Q16	1Q17	2Q17	2Q17 vs. 2Q16	1H16	1H17	1H17 vs. 1H16
Net revenues	343	341	325	341	344	347	2%	684	691	1%
Specialized Financing	214	211	203	210	219	217	3%	425	436	3%
Factoring	38	39	40	43	40	40	2%	77	79	3%
Sureties & Financial Guarantees	55	43	46	45	54	46	7%	98	100	2%
Leasing	51	58	48	53	54	60	3%	109	114	4%
Consumer Financing	65	66	64	64	66	66	(1)%	131	132	1%
Film Industry Financing	5	6	5	6	5	7	16%	11	12	12%
Financial Services	129	130	122	131	125	129	Flat	258	254	(2)%
Employee savings plans	22	25	20	21	21	22	(11)%	47	43	(8)%
Payments	83	81	80	86	81	83	3%	164	165	Flat
Securities Services	24	23	23	24	23	23	Flat	47	46	(2)%
Expenses	(225)	(220)	(215)	(220)	(232)	(227)	3%	(446)	(459)	3%
Gross operating income	118	121	110	122	113	120	(1)%	238	232	(3)%
Provision for credit losses	(13)	(17)	(12)	(16)	(21)	(14)	(15)%	(29)	(35)	20%
Net operating income	105	104	98	106	92	105	1%	209	197	(6)%
Associates	0	0	0	0	0	0		0	0	
Other items	0	31	0	0	0	0		31	0	
Pre-tax profit	105	135	98	106	91	105	(22)%	240	197	(18)%
Cost/Income ratio	65.7%	64.6%	66.2%	64.4%	67.3%	65.5%		65.2%	66.4%	
Cost/Income ratio excluding IFRIC 21 effect	63.4%	65.4%	67.0%	65.1%	65.3%	66.2%		64.4%	65.7%	
RWA (Basel 3 – in €bn)	13.7	14.8	14.6	15.4	15.2	16.0	8%	14.8	16.0	8%
Normative capital allocation (Basel 3)	1,629	1,626	1,730	1,709	1,885	1,813	12%	1,628	1,849	14%
ROE after tax (Basel 3) ⁽¹⁾	16.9%	21.8%	14.8%	16.2%	13.2%	15.8%		19.3%	14.5%	
ROE after tax (Basel 3) excluding IFRIC 21 effect ⁽¹⁾	18.3%	21.3%	14.4%	15.8%	14.3%	15.5%		19.8%	14.9%	

(1) Normative capital allocation methodology based on 10% of the average RWA-including goodwill and intangibles

Natixis

Financial Investments

<i>in €m</i>	1Q16	2Q16	3Q16	4Q16	1Q17	2Q17	2Q17 vs. 2Q16	1H16	1H17	1H17 vs. 1H16
Net revenues	183	155	137	224	153	156	(1)%	338	309	(9)%
<i>Coface</i>	156	133	119	197	131	146	10%	289	277	(4)%
<i>Corporate data solutions</i>	15	9	8	10	10	0		24	10	(58)%
<i>Others</i>	12	12	10	18	11	10	(17)%	25	21	(12)%
Expenses	(162)	(153)	(151)	(174)	(151)	(147)	(4)%	(315)	(298)	(5)%
Gross operating income	21	1	(14)	50	2	9		23	11	(51)%
Provision for credit losses	(6)	(18)	(7)	(6)	(5)	(5)		(24)	(10)	(59)%
Net operating income	15	(17)	(20)	44	(3)	4		(2)	1	
Associates	0	0	(3)	1	0	0		1	1	flat
Other items	11	(75)	7	0	0	22		(64)	22	
Pre-tax profit	27	(91)	(17)	45	(2)	26		(65)	24	

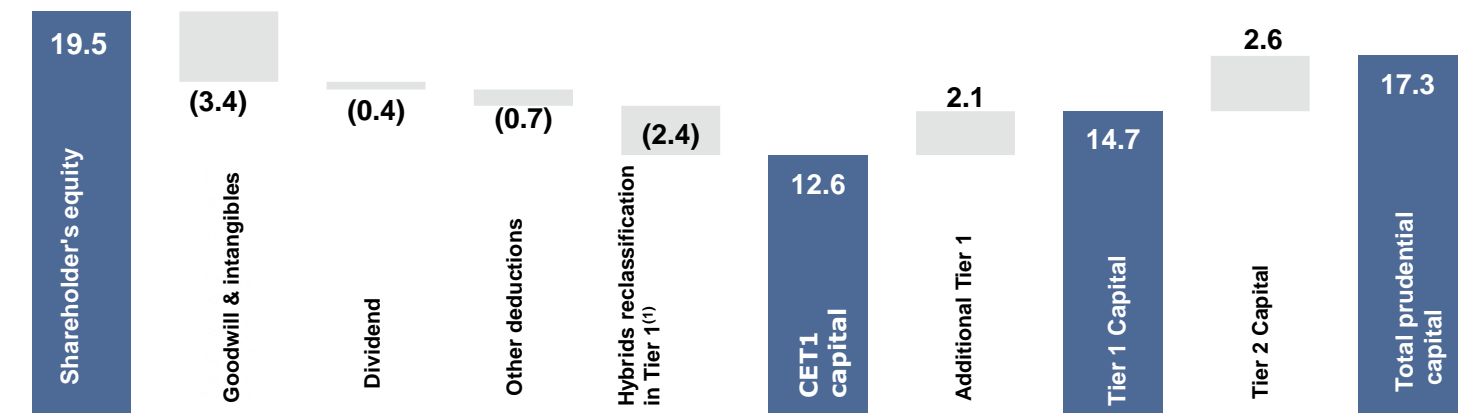
Natixis

Corporate center

<i>in €m</i>	1Q16	2Q16	3Q16	4Q16	1Q17	2Q17	1H16	1H17
Net revenues	(69)	(3)	(100)	155	(25)	(45)	(72)	(70)
Expenses	(116)	(87)	(55)	(78)	(180)	(48)	(204)	(228)
Gross operating income	(185)	(91)	(155)	77	(205)	(93)	(276)	(299)
Provision for credit losses	2	0	0	(18)	(15)	0	2	(15)
Net operating income	(183)	(91)	(155)	59	(220)	(93)	(274)	(314)
Associates	0	0	0	0	0	0	0	0
Other items	0	2	99	10	1	(4)	2	(3)
Pre-tax profit	(183)	(89)	(56)	68	(220)	(97)	(272)	(317)

Regulatory capital in 2Q17 & financial structure Basel 3

Regulatory reporting, in €bn



In €bn	2Q16 CRD4 phased	3Q16 CRD4 phased	4Q16 CRD4 phased	1Q17 CRD4 phased	2Q17 CRD4 phased
CET1 Ratio	11.1%	11.3%	10.8%	10.9%	11.2%
Tier 1 Ratio	12.6%	12.8%	12.3%	12.8%	13.1%
Solvency Ratio	15.0%	15.1%	14.5%	15.1%	15.4%
Tier 1 capital	14.3	14.5	14.2	14.6	14.7
RWA	112.9	113.1	115.5	114.1	112.6

In €bn	2Q16	3Q16	4Q16	1Q17	2Q17
Equity group share	18.8	19.1	19.8	20.5	19.5
Total assets ⁽²⁾	535	522	528	509	510

Breakdown of risk-weighted assets

In €bn

06/30/2017

Credit risk	79.1
Internal approach	63.3
Standard approach	15.8
Counterparty risk	7.0
Internal approach	6.1
Standard approach	0.9
Market risk	10.8
Internal approach	4.8
Standard approach	6.0
CVA	1.7
Operational risk - Standard approach	14.0
Total RWA	112.6

(1) Including capital gain following reclassification of hybrids as equity instruments (2) Statutory balance sheet

Natixis

Leverage ratio

According to the rules of the Delegated Act published by the European Commission on October 10, 2014, including the effect of intragroup cancelation - pending ECB authorization

€bn	06/30/2017
Tier 1 capital ⁽¹⁾	14.9
Total prudential balance sheet	420.5
Adjustment on derivatives	(50.3)
Adjustment on repos ⁽²⁾	(27.5)
Other exposures to affiliates	(26.5)
Off balance sheet commitments	36.8
Regulatory adjustments	(4.1)
Total leverage exposures	349.0
Leverage ratio	4.3%

(1) Without phase-in except for DTAs on tax loss carryforwards - supposing replacement of existing subordinated issuances when they become ineligible (2) Repos with clearing houses cleared according to IAS32 standard, without maturity or currency criteria

Natixis

Normative capital allocation

Normative capital allocation and RWA breakdown at end-June 2017 – under Basel 3

<i>in €bn</i>	RWA (end of period)	In % of the total	Average Goodwill and intangibles	Average capital allocation beginning of period	ROE after tax in 1H17
CIB	61.3	61%	0.2	6.7	17.0%
Investment Solutions	17.4	17%	2.8	4.6	13.5%
SFS	16.0	16%	0.3	1.8	14.5%
Financial Investments	6.1	6%	0.2	0.8	
TOTAL (excl. Corporate Center)	100.7	100%	3.5	13.9	

Net book value as of June 30, 2017

<i>in €bn</i>	06/30/2017
Shareholders' equity (group share)	19.5
Deduction of hybrid capital instruments	(2.1)
Deduction of gain on hybrid instruments	(0.3)
Net book value	17.2
Restated intangible assets ⁽¹⁾	0.7
Restated goodwill ⁽¹⁾	2.9
Net tangible book value⁽²⁾	13.6
<i>in €</i>	
Net book value per share⁽³⁾	5.48
Net tangible book value per share⁽³⁾	4.35

Earnings per share (1H17)

<i>in €m</i>	06/30/2017
Net income (gs)	768
DSN interest expenses on preferred shares after tax	(47)
Net income attributable to shareholders	721
Average number of shares over the period, excluding treasury shares	3,135,558,616
Earnings per share (€)	0.23

(1) See note on methodology (2) Net tangible book value = Book value – goodwill - intangible assets (3) Calculated on the basis of 3,135,383,861 shares - end of period

Natixis

ROE & ROTE Natixis⁽¹⁾

Net income attributable to shareholders

in €m	2Q17	1H17
Net income (gs)	487	768
DSN interest expenses on preferred shares after tax	(25)	(47)
ROE & ROTE numerator	462	721

ROTE

in €m	06/30/2017
Shareholders' equity (group share)	19,520
DSN deduction	(2,342)
Dividends provision ⁽²⁾	(361)
Intangible assets	(679)
Goodwill	(2,851)
ROTE Equity end of period	13,287
Average ROTE equity (2Q17)	13,310
2Q17 ROTE annualized	13.9%
Average ROTE equity (1H17)	13,294
1H17 ROTE annualized	10.8%

ROE

in €m	06/30/2017
Shareholders' equity (group share)	19,520
DSN deduction	(2,342)
Dividends provision ⁽²⁾	(361)
Exclusion of unrealized or deferred gains and losses recognized in equity (OCI)	(444)
ROE Equity end of period	16,373
Average ROE equity (2Q17)	16,472
2Q17 ROE annualized	11.2%
Average ROE equity (1H17)	16,503
1H17 ROE annualized	8.7%

(1) See note on methodology

(2) Dividend based on 50% of the net income attributable to shareholders

Groupe BPCE's MLT refinancing⁽¹⁾

2017 wholesale medium-long term funding plan 102% completed at June 30, 2017

102% of the 2017 wholesale MLT funding plan completed at June 30, 2017

- €20.5bn⁽²⁾ raised for a €20bn plan
- Average maturity at issue: 7.3 years
- Average rate: mid-swap +28bps
- 55% in public issues and 45% in private placements

Unsecured bond segment: €14.3bn raised

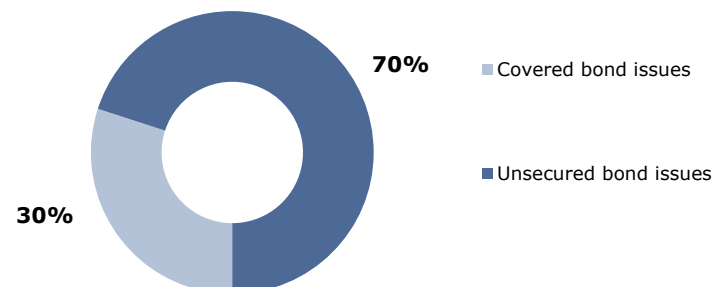
- Senior preferred debt: €10.3bn
- Senior non-preferred debt: €4bn

Covered bond segment: €6.2bn raised

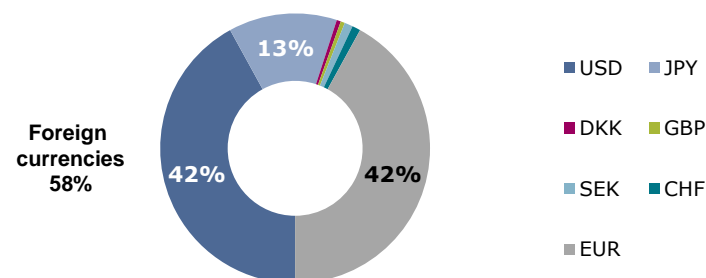
Landmark bond issues completed in May and June 2017

- **Inaugural issue of BPCE's USD-denominated senior non-preferred debt:** \$1.5bn of 5-year bonds issued under very tight conditions and with a record-breaking order book
- **Long issue of BPCE SFH covered bonds:** €1bn of 12-year bonds issued with a 1.08% return for investors, contributing to the optimal funding of home loans granted by the Group
- **Inaugural issue of BPCE's social bonds and a new innovation for the Group on the Japanese market:** a JPY58.1bn (€468m) issue, maturing in 5, 7, 10 and 15 years under tight conditions; a mechanism making it possible to fund eligible BP and CE loans granted in the social and health sectors

Structure of MLT funding at June 30, 2017 in line with objectives



Diversification of the investor base at June 30, 2017 (in unsecured bond issues)



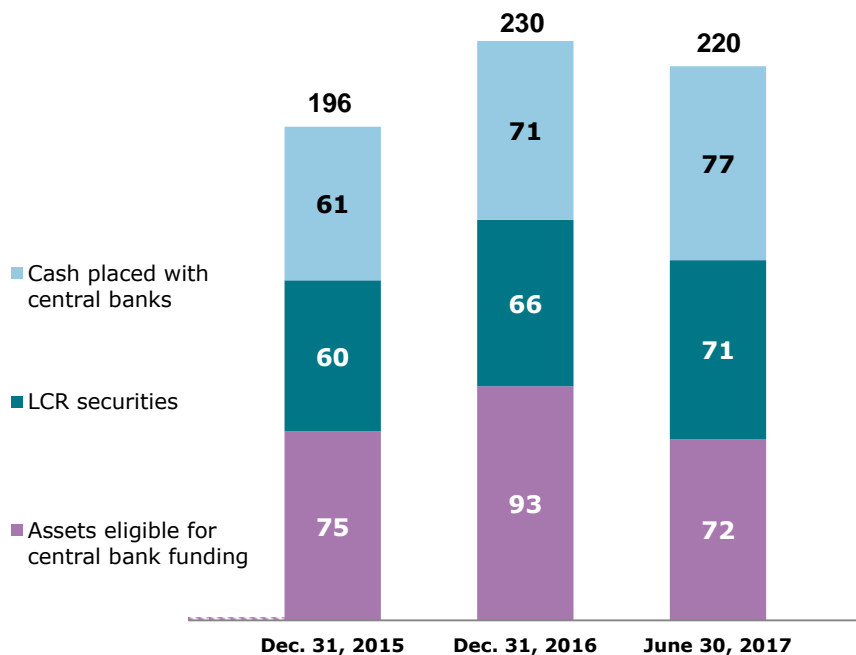
(1) Natixis' MLT refinancing is managed at BPCE level

(2) Including the issue on November 29, 2016 of \$1.85bn as pre-funding for 2017

Groupe BPCE's MLT refinancing⁽¹⁾

Liquidity reserves and short-term funding at June 30, 2017

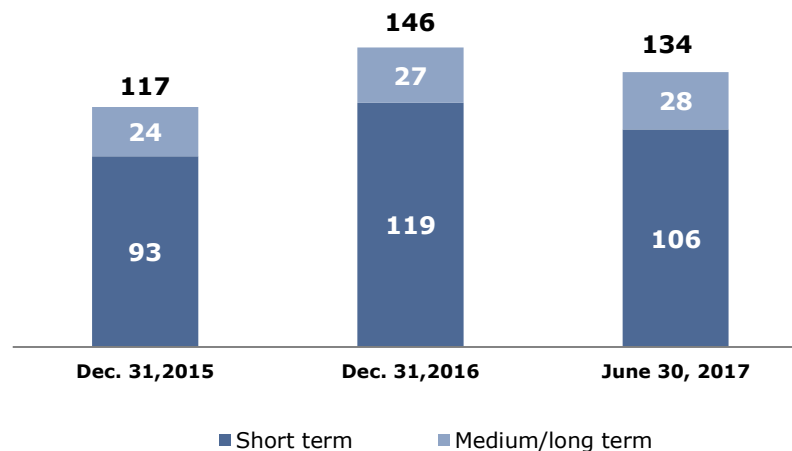
Total liquidity reserves of Groupe BPCE⁽²⁾
(in €bn)



Coverage ratio of short-term funding + MLT debt maturing in the short term by liquidity reserves⁽³⁾



Short-term funding and MLT debt maturing in the short term (in €bn)



(1) Natixis' MLT refinancing is managed at BPCE level

(2) Excluding US Natixis MMF deposits

(3) Coverage ratio = Total liquidity reserves of Groupe BPCE / [short-term funding + MLT debt maturing in the short term]

The size of the part of the reserves eligible for central bank funding was equal to €210bn at Dec. 31, 2016 and €161bn at Dec. 31, 2015; the ratio of coverage by these reserves was 144% at Dec. 31, 2016 and 138% at Dec. 31, 2015

Natixis

Balance sheet

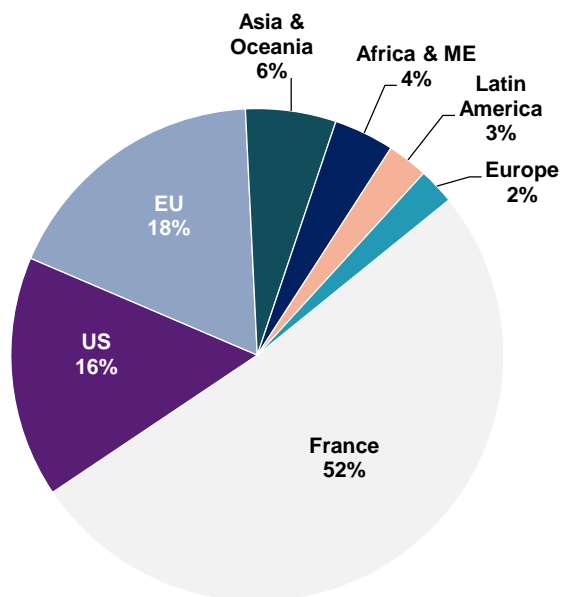
Assets (in €bn)	06/30/2017	12/31/2016
Cash and balances with central banks	41.9	26.7
Financial assets at fair value through profit and loss	186.2	187.6
Available-for-sale financial assets	55.4	55.0
Loans and receivables	167.6	199.1
Held-to-maturity financial assets	1.9	2.1
Accruals and other assets	51.0	50.5
Investments in associates	0.6	0.7
Tangible and intangible assets	2.3	2.5
Goodwill	3.5	3.6
Total	510.4	527.8

Liabilities and equity (in €bn)	06/30/2017	12/31/2016
Due to central banks	0.0	0.0
Financial liabilities at fair value through profit and loss	138.5	146.2
Customer deposits and deposits from financial institutions	189.7	187.9
Debt securities	38.1	48.9
Accruals and other liabilities	44.5	48.7
Insurance companies' technical reserves	73.2	68.8
Contingency reserves	1.9	2.0
Subordinated debt	3.7	4.2
Equity attributable to equity holders of the parent	19.5	19.8
Minority interests	1.3	1.3
Total	510.4	527.8

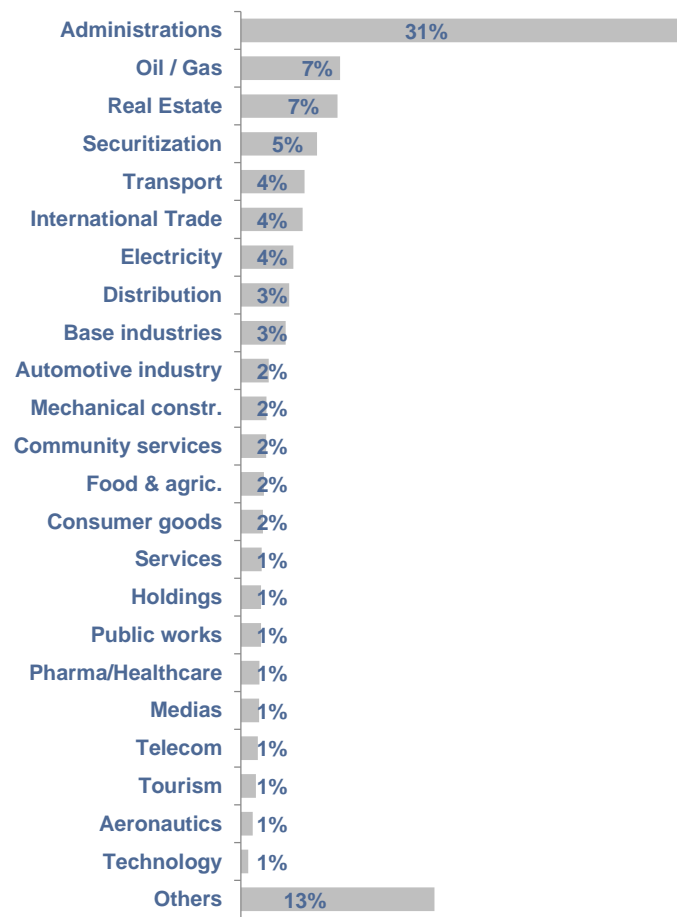
Natixis

EAD (Exposure at Default) at June 30, 2017

Regional breakdown⁽¹⁾



Sector breakdown⁽²⁾



(1) Outstanding: €294bn (2) Outstanding excl. financial sector: €192bn

Natixis VaR



- **2Q17 average VaR of €7.0m increasing by 6% vs. 1Q17**

Natixis

Doubtful loans (inc. financial institutions)

In €bn	2Q16	3Q16	4Q16	1Q17	2Q17
Doubtful loans ⁽¹⁾	4.1	4.2	4.1	4.0	3.8
Collateral relating to loans written-down ⁽¹⁾	(1.4)	(1.6)	(1.5)	(1.4)	(1.2)
Provisionable commitments ⁽¹⁾	2.6	2.6	2.6	2.6	2.6
Specific provisions ⁽¹⁾	(1.7)	(1.7)	(1.7)	(1.6)	(1.7)
Portfolio-based provisions ⁽¹⁾	(0.4)	(0.4)	(0.4)	(0.4)	(0.4)
<i>Provisionable commitments⁽¹⁾/ Gross debt</i>	2.0%	2.2%	2.0%	2.1%	2.4%
<i>Specific provisions/Provisionable commitments⁽¹⁾</i>	64%	64%	65%	64%	64%
Overall provisions/Provisionable commitments⁽¹⁾	80%	79%	81%	79%	80%

(1) Excluding securities and repos

Note on methodology (1/2)

The results at 06/30/2017 were examined by the board of directors at their meeting on 08/01/2017.

Figures at 06/30/2017 are presented in accordance with IAS/IFRS accounting standards and IFRS Interpretation Committee (IFRIC) rulings as adopted in the European Union and applicable at this date.

2016 figures are presented pro forma of new intra-pole organizations:

- (1) CIB: the 1H16 quarterly series have been restated for the change in CIB organization announced on March 15 2016. The new presentation of businesses within CIB mainly takes into account the creation of a new business line: Global Finance & Investment banking housing all financing businesses (structured & plain vanilla financing), as well as M&A, Equity Capital Markets, and Debt Capital Markets.
- (2) SFS: within Financial services, transfer of the Intertitres activity from Employee savings scheme to the Payments business. Employee savings scheme becomes Employee savings plans. The 2016 series have been restated accordingly to this new organization.

2017 presentation: transfer of short term treasury activities run by Treasury & collateral management department from FIC-T in CIB to Financial Management Division in 04/01/2017 in accordance with the French banking law. To ensure comparability, in this presentation CIB refers to CIB including Treasury & collateral management.

Business line performances using Basel 3 standards:

- The performances of Natixis business lines are presented using Basel 3 standards. Basel 3 risk-weighted assets are based on CRR-CRD4 rules as published on June 26th, 2013 (including the Danish compromise treatment for qualified entities).
- **Natixis' ROTE** is calculated by taking as the numerator net income (group share) excluding DSN interest expenses on preferred shares after tax. Equity capital is average shareholders' equity group share as defined by IFRS, after payout of dividends, excluding average hybrid debt, average intangible assets and average goodwill.
- **Natixis' ROE**: results used for calculations are net income (group share), deducting DSN interest expenses on preferred shares after tax. Equity capital is average shareholders' equity group share as defined by IFRS, after payout of dividends, excluding average hybrid debt, and excluding unrealized or deferred gains and losses recognized in equity (OCI).
- **ROE for business lines** is calculated based on normative capital to which are added goodwill and intangible assets for the business line. Normative capital allocation to Natixis' business lines is carried out on the basis of 10% of their average Basel 3 risk-weighted assets. Business lines benefit from remuneration of normative capital allocated to them. By convention, the remuneration rate on normative capital is maintained at 3%.

Note on methodology (2/2)

Net book value: calculated by taking shareholders' equity group share, restated for hybrids and capital gains on reclassification of hybrids as equity instruments. Net tangible book value is adjusted for goodwill relating to equity affiliates, restated goodwill and intangible assets as follows:

<i>In €m</i>	<i>06/30/2017</i>
Intangible assets	728
Restatement for Coface minority interest & others	(49)
Restated intangible assets	679

<i>In €m</i>	<i>06/30/2017</i>
Goodwill	3,504
Restatement for Coface minority interest	(165)
Restatement for Investment Solutions deferred tax liability & others	(491)
Restated goodwill	2,848

Own senior debt fair-value adjustment: calculated using a discounted cash-flow model, contract by contract, including parameters such as swaps curve, and revaluation spread (based on the BPCE reoffer curve). Adoption of IFRS 9 standards, on November 22, 2016, authorizing the early application of provisions relating to own credit risk as of FY2016 closing. All impacts since the beginning of the financial year 2016 are recognized in equity, even those that had impacted the income statement in the interim financial statements for March, June and September 2016.

Leverage ratio: based on delegated act rules, without phase-in except for DTAs on tax-loss carryforwards and with the hypothesis of a roll-out for non-eligible subordinated notes under Basel 3 by eligible notes. Repo transactions with central counterparties are offset in accordance with IAS 32 rules without maturity or currency criteria. Leverage ratio disclosed including the effect of intragroup cancelation - pending ECB authorization.

Exceptional items: figures and comments on this presentation are based on Natixis and its businesses' income statements excluding non- operating and/or exceptional items detailed page 6. Natixis and its businesses' income statements including these items are available in the appendix of this presentation.

Restatement for IFRIC 21 impact: the cost/income ratio and the ROE excluding IFRIC 21 impact calculation in 1H17 take into account ½ of the annual duties and levies concerned by this new accounting rule. The impact for the quarter is calculated by difference with the former quarter.

Earnings capacity: net income (group share) restated for exceptional items and the IFRIC 21 impact.

Expenses: sum of operating expenses and depreciation, amortization and impairment on property, plant and equipment and intangible assets.

