

2Q16 Results

///////// July 28, 2016

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Strong rebound in business in 2Q16 on the back of balanced business model, safeguarding profitability of core businesses



- Asset management: AuM stood at €787bn at June 30 2016, up €10bn vs. end-March with limited outflows of €2bn in 2Q16. Improvement in margins excluding perf. fees in USA and Europe in 1H16 vs. 1H15
- **Insurance**: momentum was driven by all segments with overall turnover up 12% vs. 2Q15 to €1.7bn, excluding reinsurance agreement with CNP

CIB

- Capital markets: FIC-T posted excellent performances in 2Q16, soaring 35% vs. 2Q15, while Equities continued to grow (up 4% vs. 2Q15 in revenues)
- **Structured financing**: increased contribution of fees in Structured financing revenues to 39% in 2Q16 vs. 37% in 2015

SFS

Noteworthy performance for Specialized financing: dynamic new production for Leasing (+7% vs. 2Q15) and 22% jump in factored turnover YoY

NATIXIS

2Q16 and
1H16(1)

- Natixis' revenues gained 7% in 2Q16 vs. 1Q16 to more than €2.2bn (+2% vs. 2Q15), mainly buoyed by all CIB activities. Increase in expenses kept under control (excluding IFRIC 21), up 3% vs. 1Q16
- Earnings capacity for the quarter increased 5% to €400m. Reported net income (group share) stood at €381m in 2Q16, factoring in goodwill impairment on Coface (impact of -€31m)
- Generation of 65bp of CET1 ratio since start of 2016, equivalent to €730m (€0.24 per share), of which €440m above the minimum 50% pay out, for distribution in the absence of external growth

2Q16 ROTE(2)

11.7% (+70bps YoY)

CET1(3)

11.0%

Leverage⁽¹⁾

4,1%

1H16 EPS €0.17

3 | July 28 2016



Agenda

1. 2Q16 and 1H16 results

2. Business division results

3. Conclusion



Exceptional items(1)

In €m	2Q16	2Q15	1H16	1H15
FV adjustment on own senior debt Corporate Center (Net revenues)	(20)	125	(26)	130
Restatement for exchange rate fluctuations on DSN in currencies Corporate Center (Net revenues)	8	(11)	(7)	24
Goodwill impairment on Coface Financial investments (change in value of goodwill)	(75)		(75)	
Disposal of Corporate Data Solutions entity (Kompass International) Financial investments (Gain or loss on other assets)		(30)		(30)
Impact in income tax	4	(39)	11	(53)
Impact in minority interest	44		44	
Impact in net income	(39)	45	(53)	72

ROTE⁽²⁾ up **70**bps to **11.7**% in **2Q16**

- Clear recovery in net revenues, up 7% vs. 1Q16, mainly driven by CIB, while operating expenses rose only 3% excluding IFRIC 21 over the same period
- Net revenues for Natixis and its core business lines gained 2% YoY, buoyed by CIB Capital markets activities and Specialized financing
- Operating expenses up 4% YoY excluding addition to Single Resolution Fund of €35m booked in 2Q16
- Pre-tax profit for core businesses up 2% YoY in 2Q16
- 2Q16 ROTE⁽²⁾ improved by 70bps to 11.7% vs. 2Q15

Pro forma and excluding exceptional items $^{(1)}$ in $\mathbf{\in}$ m	2Q16	2Q15	2Q16 vs. 2Q15
Net revenues	2,224	2,187	2%
of which core businesses	2,060	2,023	2%
Expenses	(1,522)	(1,431)	6%
Gross operating income	702	756	(7)%
Provision for credit losses	(88)	(64)	38%
Pre-tax profit	651	705	(8)%
Income tax	(215)	(273)	(21)%
Minority interest	(16)	(27)	(41)%
Net income (gs) - restated	420	405	4%

in €m	2Q16	2Q15	2Q16 vs. 2Q15
Restatement of IFRIC 21 impact	(20)	(26)	
Net income (gs) – restated excl. impact IFRIC	400	379	5%
ROTE excluding IFRIC 21 impact	11.7%	11.0%	

in €m	2Q16	2Q15	2Q16 vs. 2Q15
Exceptional items	(39)	45	
Reinstatement of IFRIC 21 impact	20	26	
Net income (gs) - reported	381	450	(15)%



Solid resilience from core businesses in 1H16

- Despite a tough start to 2016, net revenues from core businesses increased 1% YoY, mainly driven by Capital markets activities, Insurance and Specialized financing
- Operating expenses rose 3% vs. 1H15, excluding the contribution to the Single Resolution Fund (€114m in 1H16 vs. €48m in 1H15)
- Cost of risk was primarily affected by end to additional provisioning efforts on Oil & Gas sector of €72m
- Pre-tax profit for core businesses came out at €1.3bn in 1H16, virtually flat YoY
- Earnings capacity almost stable YoY to €711m and flat ROTE⁽²⁾ YoY despite sharp increase in cost of contribution to Single Resolution Fund
- ROE⁽²⁾ for core businesses improved 20bps vs. 1H15 to 13.4%

Pro forma and excluding exceptional items ⁽¹⁾ in €m	1H16	1H15	1H16 vs. 1H15
Net revenues	4,307	4,336	(1)%
of which core businesses	4,009	3,976	1%
Expenses	(3,127)	(2,984)	5%
Gross operating income	1,180	1,352	(13)%
Provision for credit losses	(176)	(141)	25%
Pre-tax profit	1,078	1,232	(13)%
Income tax	(395)	(498)	(21)%
Minority interest	(50)	(69)	(27)%
Net income (gs) - restated	633	665	(5)%

in €m	1H16	1H15	1H16 vs. 1H15
Restatement of IFRIC 21 impact	78	52	51%
Net income (gs) – restated excl. impact IFRIC	711	717	-1%
ROTE excluding IFRIC 21 impact	10.4%	10.4%	

in €m	1H16	1H15	1H16 vs. 1H15
Exceptional items	(53)	72	
Reinstatement of IFRIC 21 impact	(78)	(52)	51%
Net income (gs) - reported	581	737	(21)%



Cost of risk for core businesses flat in 2Q16 on 12 months rolling basis

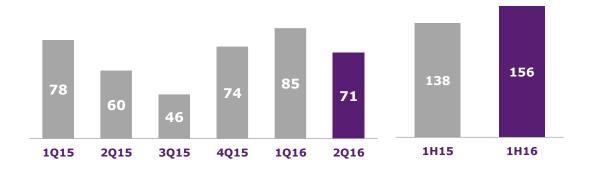
- Cost of risk⁽¹⁾ for core businesses improved sharply to 37bps in 2Q16 vs. 1Q16
- Cost of risk for core businesses down 17% to €84m in 1H16, excluding Oil & Gas sector, confirming the underlying improvement across all businesses

Cost of $risk^{(1)}$ of core businesses expressed in bps of loans outstanding



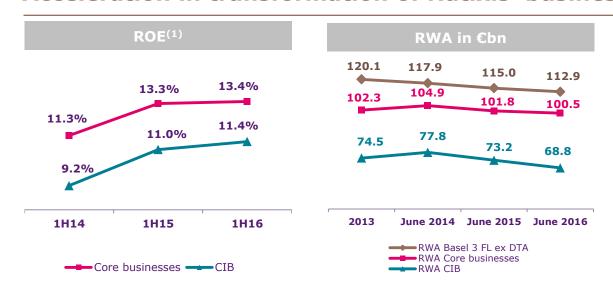
Cost of risk of core businesses, *in* €*m*

 Confirmation of cost of risk guidance of 30-35bps through the cycle on the New Frontier plan

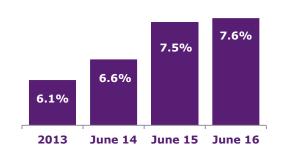




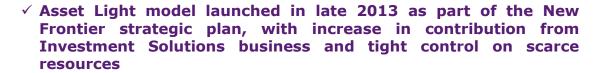
Acceleration in transformation of Natixis' business model



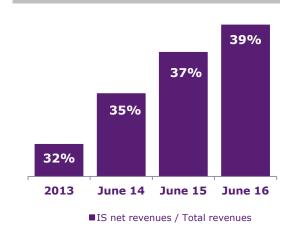




Weight of Investment Solutions



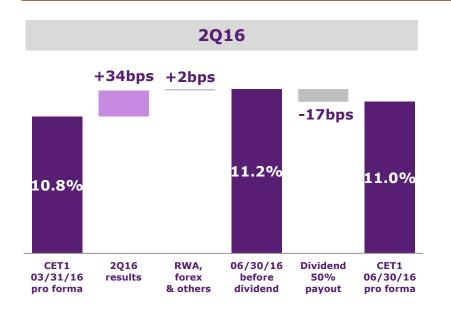
- ✓ Acceleration in transformation of CIB operations with recent acquisitions in advisory sector (Natixis Partners France and Spain, PJSC) and business reorganization with the creation of two new divisions Global Finance and Investment Banking in 3Q16
- ✓ Detailed presentation in 3Q16 of the transformation and business efficiency program

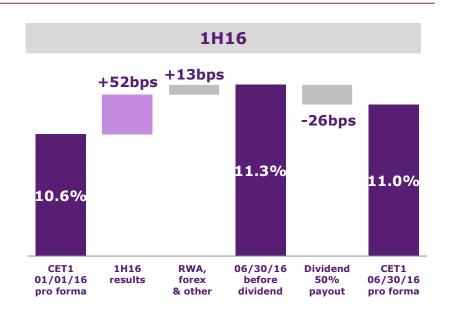






Solvency strengthened with pro forma CET1⁽¹⁾ ratio of 11.3% before dividend





- 36bps increase in CET1 ratio⁽¹⁾ in 2Q16 and 65bps expansion since start of 2016, of which 52bps due to results
- CET1 capital and risk-weighted assets under Basel 3⁽¹⁾ came out at €12.4bn and €112.9bn respectively at end-June 2016. Continued strict management of RWA (-2% YoY and flat since the start of the year)
- CET1 ratio FL came out at 10.2% at end-June 2016 vs. 9.9% at end-March 2016
- Leverage ratio above 4%⁽²⁾ at end-June 2016



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Asset management resilience, and Insurance offering continues to be rolled out in Caisses d'Epargne network

Investment Solutions

- Net revenues in 1H16 close to €1.7bn with:
 - ✓ Asset management revenues holding up well in Europe on the back of the expansion of the multi-affiliate model offsetting the slowdown in the US
 - ✓ Diversification of business and asset allocation policy in Insurance in order to limit impact of low interest rates

Insurance

- Overall turnover of €3.5bn in 1H16, up 16% vs. 1H15 (excluding reinsurance agreement with CNP)
- <u>Life insurance</u> (excluding reinsurance agreement with CNP):
 - ✓ Roll-out of offering in half of Caisses d'Epargne network (2,300 branches) with net inflows of €344m in 1H16
 - ✓ 19% jump in life insurance turnover in 1H16 vs. 1H15
 - ✓ AuM of €45.5bn at end-June 2016, up 5% YoY, including 18% in unit-linked policies
 - ✓ Net inflows of more than €1bn in 1H16 vs. €0.7bn in 1H15
 - ✓ Unit-linked policies made up 39% of net inflows in 2Q16 (37% in 1H16)
- <u>P&C</u>:
 - ✓ 8% rise in turnover in 1H16 vs. 1H15
 - ✓ Combined ratio of 92.8% in 1H16
- Personal protection and Borrower's insurance:
 - ✓ 9% growth in turnover in 1H16 vs. 1H15

In €m	2Q16	2Q15	2Q16 vs. 2Q15	1H16	1H16 vs. 1H15	1H16 vs. 1H15 constant exchange rate
Net revenues	832	846	(2)%	1,656	(1)%	(1)%
o/w Asset management	623	633	(2)%	1,249	(2)%	(2)%
o/w Insurance	156	156	flat	322	9%	
o/w Private banking	33	36	(8)%	67	(3)%	
Expenses	(579)	(576)	1%	(1,169)	1%	1%
Gross operating income	253	270	(6)%	487	(4)%	(5)%
Provision for credit losses	0	0		0		
Gain or loss on other assets	(1)	0		19		
Pre-tax profit	253	275	(8)%	509	(2)%	(2)%

Cost/Income ratio ⁽¹⁾	70.0%	68.5%	+1.5pp	70.1%	+1.1pp
ROE after tax ⁽¹⁾	13.8%	17.0%	(3.2)pp	14.2%	(2.2)pp



Asset management: pre-tax profit up 3% in 1H16

- · Limited decline in net revenues in 2Q16 and 1H16 despite a drop in AuM in the US (-10% YoY). Increase in perf. fees to €30m in 2016 vs. €20m in 2015
- Europe: limited net outflows in 2Q16 (€0.9bn) due to MMF. Net inflows of close to €7bn in 1H16. Low exposure of AEW Europe to commercial real estate in the UK with two dedicated funds (£350m in AuM at 06/30)
- US: outflows of €1.6bn in 2016 mainly concentrated on Harris equity products (-€5.1bn). Inflows recovered at **Loomis Sayles** on FI products in 2016 (+€3.1bn) and momentum continued on equities (+€1.3bn)
- Improvement in margins excluding perf. fees in 1H16 vs. 1H15 in the US (disposal of MMF in 2015) and in Europe (consolidation of DNCA)

Change per geographical area

Per asset manager, excluding distribution platform and Holding

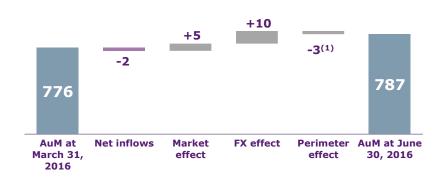


Net revenues in 1H16 and AuM at end-June 2016 (x%) 1H16 vs. 1H15

Asset management

In €m	2Q16	2Q15	2Q16 vs. 2Q15	1H16	1H16 vs. 1H15	1H16 vs. 1H15 constant exchang e rate
Net revenues	623	633	(2)%	1,249	(2)%	(2)%
Expenses	(456)	(464)	(2)%	(909)	(2)%	(2)%
Gross operating income	167	169	(1)%	339	(2)%	(2)%
Provision for credit losses	0	0		0		
Gain or loss on other assets	(1)	0		19		
Pre-tax profit	166	170	(2)%	358	3%	2%

Assets under management, in €bn







Asset management: consolidation in Real Estate

Completion of AEW Europe shareholding restructuring:

- ✓ Buyout of "Caisse des Dépôts et Consignation" shareholding (40%)
- ✓ Contribution of Ciloger (REIM activities of « La Banque Postale €5.2bn of AuM as of June 2016) to AEW Europe:
 - Creation of a new leader in the French retail market (#3 for Retail €4.6bn of combined assets (2)) with European investment capabilities and backed by three major Retail Banking networks: Caisses d'Epargne, Banque Populaire and La Banque Postale
 - AEW Europe shareholding structure post transaction: 60% for NGAM and 40% for La Banque Postale
 - Transaction remains subject to regulatory approval expected by end-2016

Strong organic growth across the platform:

- ✓ Dynamic inflows mainly in Europe with close to €1bn of net flows during the first 6 months
- ✓ Launch of new funds :
 - Real estate debt fund
 - Residential fund

→ Strong organic growth combined with this acquisition making AEW a top 10 global real estate investment manager

Real Estate Manager by AuM

Dec 2015 in Bn\$ - Willis Tower Watson Survey 2016

#		AuM
1	Blackstone RE	93.9
2	CBRE Global Investors	79.8
3	UBS AM Real Estate	72.9
4	TIAA RE	72.0
5	JP Morgan AM RE	57.1
6	LaSalle IM	55.1
7	Principal	53.4
8	AXA IM RE	52.8
9	Brookfield AM	49.8
10	AEW (1)	47.8
11	Hines RE	47.6
12	Aviva Investors	45.8
13	Deutsche Bank RE	45.4
14	Cornerstone	45.1
15	Credit Suisse AM	43.3



2Q16 ROE up 220bps YoY to 13.8% on the back of O2D and Capital markets activities

- Strong rebound in Capital markets and Structured financing activities in 2Q16 vs. 1Q16 with CIB net revenues up 8% (excl. CVA/DVA)
- Despite a tougher backdrop at the start of 2016, net revenues were flat in 1H16 (excl. CVA/DVA) on the back of an excellent performance from Fixed income and solid diversification of the business portfolio
- Momentum remained excellent in Asia, with net revenues soaring 13% in 1H16 vs. 1H15
- Operating expenses rose 4% YoY in 1H16 as a result of the transformation in business model and ramp-up of international platforms
- Cost of risk up to €53m in 2Q16 including end to additional provisioning efforts on Oil & Gas sector for €26m
- O2D strategy: improvement in RWA profitability with net revenues/RWA⁽²⁾ ratio of 4.9% in 1H16 vs. 4.5% in 1H15

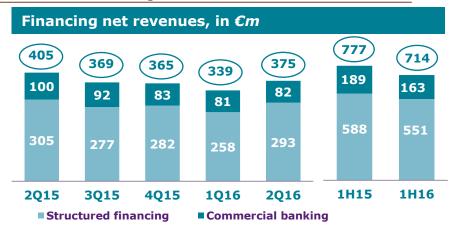
In €m	2Q16	2Q15	2Q16 vs. 2Q15	1H16	1H16 vs. 1H15
Net revenues	887	842	5%	1,668	1%
Net revenues excl. CVA/DVA	854	845	1%	1,642	flat
Expenses	(482)	(459)	5%	(994)	4%
Gross operating income	405	383	6%	675	(3)%
Provision for credit losses	(53)	(40)	32%	(124)	18%
Pre-tax profit	356	348	2%	558	(7)%

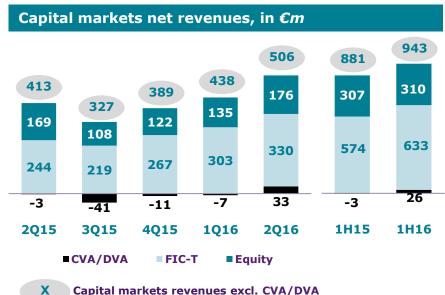
Cost/Income ratio ⁽¹⁾	55.5%	55.8%	(0.3)pp	58.3%	+1.9pp
ROE after tax ⁽¹⁾	13.8%	11.6%	+2.2pp	11.4%	+0.4pp



Excellent momentum on Capital markets since early 2016

- Net revenues for Structured financing down 4% YoY in 2Q16 and down 6% in 1H16
 - ✓ New loan production down 7% in 2Q16 to €7.5bn vs. very demanding 2Q15 for Aviation, Export & Infrastructure finance
 - ✓ Global Energy & Commodities (GEC) held up well in 2Q16 on the back of Trade finance and robust activity for Acquisition & Strategic Finance (ASF) and Real Estate Finance in Europe
 - ✓ Proportion of revenues generated from fees continued to increase: 39% in 2Q16 vs. 37% in 1Q16
- Commercial banking: new loan production contracted by 23% to €6.2bn in 1H16
- FIC-T: net revenues soared in 2Q16 (+35% vs. 2Q15) and 1H16 (+10% vs. 1H15), excl. CVA/DVA
 - ✓ Very solid performances for Fixed income operations, particularly Rates and Forex (+64% in 2Q16/2Q15 and +27% in 1H16/1H15)
 - ✓ GSCS remained very dynamic (revenues +14% in 2Q16/2Q15)
- Equity: net revenues gained 4% in 2Q16 vs. 2Q15 and 1% in 1H16 vs. 1H15
 - ✓ Expansion of Equity derivatives continued with net revenues up 1% in 1H16 buoyed by the Solutions business
 - ✓ Strong momentum in M&A, driven by Natixis Partners
 - ✓ Natixis ranked 3rd for M&A advisory in France in terms of number of deals concluded in 1H16 (Dealogic)







Very sound performances from Specialized financing

- ROE⁽¹⁾ gained 200bps to 17.3% in 1H16 YoY, excluding real estate capital gains for CEGC:
 - √ 1H16 revenues buoyed in particular by Leasing (+12%), Sureties & guarantees (+12%) and Factoring (+10%)
 - ✓ Cost of risk kept well under control, down 13% YoY to €29m
 - ✓ Allocated capital down 4% YoY

Specialized financing

- ✓ **Leasing**: new production was very steady once again in 2Q16 (+7% vs. 2Q15 after +72% in 1Q16 vs. 1Q15), chiefly with Groupe BPCE's retail network on Equipment Leasing
- √Factoring: factored turnover up 22% YoY in 2Q16 and 17% in 1H16, buoyed primarily by the large corporates segment

Financial services

- ✓ Employee benefit schemes: steady growth in number of Chèque de Table® vouchers issued in 2Q16 (+9%) and 1H16 (+7%). Market share ~16% at end-June 2016
- ✓ **Payments**: 8% increase in number of electronic banking transactions processed over the quarter, and 9% over the half-year

In €m	2Q16	2Q15	2Q16 vs. 2Q15	1H16	1H16 vs. 1H15
Net revenues	341	335	2%	684	4%
Specialized financing	211	203	4%	425	8%
Financial services	130	133	(2)%	258	(2)%
Expenses	(220)	(211)	5%	(446)	4%
Gross operating income	121	125	(3)%	238	4%
Provision for credit losses	(17)	(20)	(16)%	(29)	(13)%
Gain or loss on other assets	31	0		31	
Pre-tax profit	135	105	29%	240	22%

Cost/Income ratio ⁽¹⁾	65.4%	63.7%	+1.7pp	64.4%	+0.2pp
ROE after tax ⁽¹⁾⁽²⁾	16.3%	15.4%	+0.9pp	17.3%	+2.0pp



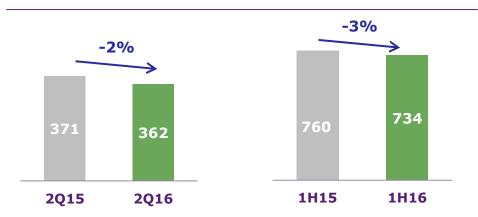
Adjustment to business model under way against tough backdrop



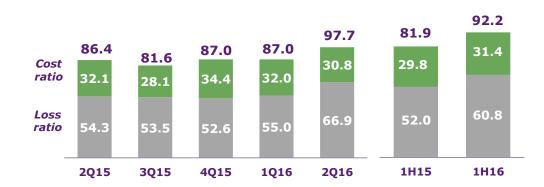
- Turnover⁽¹⁾ down 2% vs. 2Q15
- Net revenues⁽¹⁾ fell 16% YoY in 2Q16 to €135m
- Expenses flat at €277m in 1H16 vs. 1H15⁽¹⁾

- Improvement in cost ratio to 30.8% in 2Q16 vs. 32% in 1Q16 and 32.1% in 2Q15
- Loss ratio affected in 2Q16 by increase in risks in emerging countries.
 Continued adjustment of risk management policies and projected net loss ratio of 63% to 66% in 2016

Turnover⁽¹⁾, in €m



Credit insurance, ratios - net of reinsurance, in %





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Conclusion

Very sound resilience from core business lines (ROE of 13.4% in 1H16, up 20bps vs. 1H15) against tough economic backdrop

- ✓ Clear rebound from CIB in 2Q16 vs. 1Q16 with revenues up 8%⁽¹⁾
- ✓ Sharp slowdown in outflows in AM in the US in 2Q16 and net inflows of €16bn in Europe for the last 12 months
- ✓ Strong growth in Insurance business, in line with New Frontier plan, with net revenues up 9% vs. 1H15
- ✓ Momentum in synergies with Groupe BPCE's networks, driving growth in Specialized financing (net revenues gained 8% vs. 1H15)

Ability to meet ROE targets set out in New Frontier plan

- ✓ Cost of risk for core businesses kept under control at 37bps on 12 months rolling basis, despite additional provisioning efforts on Oil & Gas sector
- ✓ Acceleration in implementation of Asset Light model, with RWA under Basel 3 down 2% YoY and
 flat since end-2015
- ✓ Natixis' earnings capacity came to €711m (almost stable vs. 1H15) with flat ROTE⁽²⁾ YoY to 10.4% despite contribution to SRF more than doubling YoY (€114m in 1H16 vs. €48m in 1H15)

Dividend payout policy confirmed

✓ Generation of 65bp of CET1 ratio since start of 2016, equivalent to €730m (€0.24 per share), of which €440m above the minimum 50% pay out, for distribution in the absence of external growth



Appendix – Detailed Results (2Q16)

Contents

Fo	cus on Oil & Gas exposures	23	Financial structure and balance-sheet	
			Regulatory capital and financial structure – Basel 3	34
Na	tixis' income statement		Leverage ratio	35
	2Q16: from data excluding non-operating items to reported data	24	Capital Allocation	36
	1H16 results: from data excluding non-operating items to reported data	25	ROE & ROTE Natixis	37
	Natixis - Consolidated	26	Consolidated balance sheet	38
	2Q16 breakdown by business line	27		
	IFRIC 21 effects	28		
			Risks	
			EAD	39
Bu	siness line income statement		VaR	40
	Investment Solutions	29	Doubtful loans	41
	Corporate & Investment Banking	30		
	Specialized Financial Services	31	Specific information on exposures (FSB Recommendation)	42-46
	Financial Investments	32		
	Corporate Center	33	Note on methodology	47-48



Limited exposure on customers with high sensitivity to oil & gas prices

Breakdown of the €12.5bn Exposure at Default (EAD) by customer segment for SAF (Structured financing)(1)

Trade finance	Trade financing is inherently at very short term (< 90 days). Natixis transactions were originated with oil prices already down sharply. Financing lines are uncommitted which allow Natixis to refuse some of them. Traders are systematically hedged on price variation risk. Natixis is not exposed to the oil price variation risk	47%	53% of lending not exposed to oil price risk
Midstream	Transportation (pipeline), storage and wholesale marketing of crude oil, petroleum products and gas. Most resilient segment as revenues are generally based on carried volume and not linked to oil price	6%	price risk
Refining / Petrochemicals	Mainly secured transactions (Asset Back Facilities) to US refiners which enjoy a favorable refining margin environment	5%	25% of lending
LNG	Mainly long term contracts with Majors companies in a "take or pay" or "Tolling" basis	3%	not directly exposed to oil
Majors & NOCs	National oil companies and international integrated oil companies with strong balance sheet and/or strategic companies for oil producing countries	17%	price risk or with a low sensitivity to oil price risk
Offshore Infrastructure	Mainly operational offshore platforms with Majors/Nocs & investment grade companies in secured lending basis only	4%	Absorption capacity of lower oil price
Independent producers & services companies	Strong mitigation effects for the US producers with: i) collateral coverage from proved reserves, ii) significant commodity hedging, iii) semi-annual borrowing base redetermination. Senior secured lending (RBL) with significant amount of cushion of equity and junior debt Companies involved in drilling rigs, in assistance to production, pipe laying, heavy lifting, etc. Oil services in the US has been almost exited since 2011 (from 37 counterparties to 3)	18%	More limited absorption capacity of lower oil price

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2Q16 results: from data excluding non-operating items(1) to reported data

in €m	2Q16 excl. exceptional items	FV Adjustment on own senior debt	Exchange rate fluctuations on DSN in currencies	Impairment in Coface goodwill	2Q16 reported
Net revenues	2,224	(20)	8		2,21:
Expenses	(1,522)				(1,522
Gross operating income	702	(20)	8		689
Provision for credit losses	(88)				(88)
Associates	7				-
Gain or loss on other assets	31				3:
Change in value of goodwill	0			(75)	(75
Pre-tax profit	651	(20)	8	(75)	564
Tax	(215)	7	(3)		(211
Minority interest	(16)			44	28
Net income (group share)	420	(13)	5	(31)	38:



1H16 results: from data excluding non-operating items⁽¹⁾ to reported data

in €m	1H16 excl. non exceptional items	FV Adjustment on own senior debt	Exchange rate fluctuations on DSN in currencies	Impairment in Coface goodwill	1H16 reported
Net revenues	4,307	(26)	(7)		4,274
Expenses	(3,127)				(3,127)
Gross operating income	1,180	(26)	(7)		1,147
Provision for credit losses	(176)				(176)
Associates	14				14
Gain or loss on other assets	60				60
Change in value of goodwill	0			(75)	(75)
Pre-tax profit	1,078	(26)	(7)	(75)	970
Tax	(395)	9	2		(383)
Minority interest	(50)			44	(6)
Net income (group share)	633	(17)	(5)	(31)	581

Natixis - Consolidated

in €m	1Q15	2Q15	3Q15	4Q15	1Q16	2Q16	2Q16 vs. 2Q15	1H15	1H16	1H16 vs. 1H15
Net revenues	2,190	2,301	1,969	2,244	2,063	2,211	(4)%	4,491	4,274	(5)%
Expenses	(1,553)	(1,431)	(1,393)	(1,578)	(1,605)	(1,522)	6%	(2,984)	(3,127)	5%
Gross operating income	637	870	576	666	458	689	(21)%	1,507	1,147	(24)%
Provision for credit losses	(78)	(64)	(83)	(66)	(88)	(88)	38%	(141)	(176)	25%
Associates	9	13	8	16	8	7	(49)%	22	14	(36)%
Gain or loss on other assets	0	(30)	2	(3)	29	31		(30)	60	
Change in value of goodwill	0	0	0	0	0	(75)		0	(75)	
Pre-tax profit	568	789	502	614	407	564	(29)%	1,357	970	(29)%
Tax	(239)	(312)	(190)	(230)	(172)	(211)	(32)%	(551)	(383)	(30)%
Minority interest	(42)	(27)	(20)	(68)	(34)	28		(69)	(6)	(91)%
Net income (group share)	287	450	291	316	200	381	(15)%	737	581	(21)%

Natixis – Breakdown by Business division

		2Q:	L 6			
in €m	Investment Solutions	CIB	SFS	Financial Investments	Corporate Center	Natixis reported
Net revenues	832	887	341	155	(3)	2,211
Expenses	(579)	(482)	(220)	(153)	(87)	(1,522)
Gross operating income	253	405	121	1	(91)	689
Provision for credit losses	0	(53)	(17)	(18)	0	(88)
Net operating income	253	352	104	(17)	(91)	601
Associates	2	4	0	0	0	7
Other items	(2)	0	31	(75)	2	(44)
Pre-tax profit	253	356	135	(91)	(89)	564
					Tax	(211)
					Minority interest	28
				Ne	et income (gs)	381

IFRIC 21 effects by business line

in €m	1Q15	2Q15	3Q15	4Q15	1Q16	2Q16	1H15	1H16
Investment Solutions	(10)	3	3	3	(11)	4	(7)	(8)
CIB	(33)	11	11	11	(31)	10	(22)	(21)
Specialized Financial Services	(7)	2	2	2	(7)	2	(5)	(5)
Financial Investments	(2)	1	1	1	(2)	1	(1)	(1)
Corporate center	(33)	11	11	11	(57)	1	(22)	(55)
Total Natixis	(86)	29	29	29	(107)	18	(57)	(89)

in €m	1Q15	2Q15	3Q15	4Q15	1Q16	2Q16	1H15	1H16
Specialized Financial Services (Leasing)	(2)	1	1	1	(2)	1	(1)	(1)
Total Natixis	(2)	1	1	1	(2)	1	(1)	(1)

Investment Solutions

in €m	1Q15	2Q15	3Q15	4Q15	1Q16	2Q16	2Q16 vs. 2Q15	1H15	1H16	1H16 vs. 1H15
Net revenues	823	846	840	1,006	825	832	(2)%	1,669	1,656	(1)%
Asset Management	639	633	666	817	626	623	(2)%	1,272	1,249	(2)%
Private Banking	34	36	34	41	34	33	(8)%	70	67	(3)%
Insurance	140	156	141	146	167	156	flat	296	322	9%
Expenses	(583)	(576)	(569)	(648)	(590)	(579)	1%	(1,159)	(1,169)	1%
Gross operating income	240	270	271	357	234	253	(6)%	510	487	(4)%
Provision for credit losses	(1)	0	3	1	0	0		(1)	0	
Net operating income	239	270	274	358	234	253	(6)%	510	487	(4)%
Associates	5	7	4	6	4	2	(69)%	12	6	(49)%
Other items	(2)	(2)	(2)	(2)	18	(2)	23%	(4)	16	
Pre-tax profit	242	275	276	362	256	253	(8)%	518	509	(2)%
Cost/Income ratio	70.8 %			64.5 %				69.4 %	70.6 %	
Cost/Income ratio excluding IFRIC 21 effect	69.6 %	68.5 %	68.1 %	64.8 %	70.2 %	70.0 %		69.0 %	70.1 %	
RWA (Basel 3 – in €bn)	14.7	14.3	14.4	15.3	16.4	17.0	19%	14.3	17.0	19%
Normative capital allocation (Basel 3)	3,899	4,170	4,666	4,672	4,350	4,381	5%	4,034	4,366	8%
ROE after tax (Basel 3) ⁽¹⁾	15.1 %	17.2 %	14.4 %	16.6 %	13.9 %	14.0 %		16.2 %	13.9 %	
ROE after tax (Basel 3) excluding IFRIC 21 $effect^{(1)}$	15.8 %	17.0 %	14.2 %	16.4 %	14.5 %	13.8 %		16.4 %	14.2 %	



Corporate & Investment Banking

in €m	1Q15	2Q15	3Q15	4Q15	1Q16	2Q16	2Q16 vs. 2Q15	1H15	1H16	1H16 vs. 1H15
Net revenues	806	842	665	742	782	887	5%	1,648	1,668	1%
Commercial Banking	89	100	92	83	81	82	(18)%	189	163	(14)%
Structured Financing	284	305	277	282	258	293	(4)%	588	551	(6)%
Capital Markets	468	410	286	<i>378</i>	430	539	31%	878	969	10%
FIC-T	331	241	178	256	296	363	51%	571	659	15%
Equity	138	169	108	122	135	176	4%	307	310	1%
Other	(35)	27	11	(1)	12	(26)		(7)	(14)	90%
Expenses	(492)	(459)	(416)	(494)	(512)	(482)	5%	(951)	(994)	4%
Gross operating income	314	383	250	248	270	405	6%	697	675	(3)%
Provision for credit losses	(65)	(40)	(36)	(57)	(71)	(53)	32%	(105)	(124)	18%
Net operating income	249	343	214	191	198	352	3%	591	550	(7)%
Associates	4	5	3	14	3	4	(24)%	10	8	(21)%
Other items	0	0	0	0	0	0	(98)%	0	0	(98)%
Pre-tax profit	253	348	217	205	202	356	2%	601	558	(7)%
Cost/Income ratio	61.0 %	54.5 %	62.5 %	66.6 %	65.5 %	54.4 %		57.7 %	59.6 %	
Cost/Income ratio excluding IFRIC 21 effect	57.0 %	55.8 %	64.1 %	68.1 %	61.5 %	55.5 %		56.4 %	58.3 %	
RWA (Basel 3 – in €bn)	76.1	73.2	70.9	69.4	67.0	68.8	(6)%	73.2	68.8	(6)%
Normative capital allocation (Basel 3)	7,318	7,712	7,426	7,195	6,935	6,772	(12)%	7,515	6,854	(9)%
ROE after tax (Basel 3) ⁽¹⁾	9.2 %	12.0 %	7.8 %	7.8 %	7.9 %	14.2 %		10.6 %	11.0 %	
ROE after tax (Basel 3) excluding IFRIC 21 effect ⁽¹⁾	10.4 %	11.6 %	7.4 %	7.4 %	9.1 %	13.8 %		11.0 %	11.4 %	



Specialized Financial Services

in €m	1Q15	2Q15	3Q15	4Q15	1Q16	2Q16	2Q16 vs. 2Q15	1H15	1H16	1H16 vs. 1H15
Net revenues	324	335	315	334	343	341	2%	659	684	4%
Specialized Financing	193	203	191	206	214	211	4%	395	425	8%
Factoring	35	35	35	38	38	39	9%	70	77	10%
Sureties & Financial Guarantees	40	47	35	<i>37</i>	55	43	(9)%	87	98	12%
Leasing	48	49	51	60	51	58	18%	97	109	12%
Consumer Financing	65	66	65	65	65	66	flat	131	131	flat
Film Industry Financing	4	5	5	5	5	6	11%	9	11	14%
Financial Services	131	133	124	128	129	130	(2)%	264	258	(2)%
Employee Savings Scheme	32	35	28	33	33	35	(2)%	67	67	flat
Payments	72	72	72	71	72	<i>7</i> 2	(1)%	145	144	flat
Securities Services	27	25	24	25	24	23	(6)%	52	47	(9)%
Expenses	(218)	(211)	(209)	(218)	(225)	(220)	5%	(429)	(446)	4%
Gross operating income	105	125	107	116	118	121	(3)%	230	238	4%
Provision for credit losses	(14)	(20)	(15)	(10)	(13)	(17)	(16)%	(34)	(29)	(13)%
Net operating income	91	105	92	106	105	104	(1)%	196	209	6%
Associates	0	0	0	0	0	0		0	0	
Other items	0	0	0	0	0	31		0	31	
Pre-tax profit	91	105	92	105	105	135	29%	196	240	22%
Cost/Income ratio	67.5 %	62.8 %	66.2 %	65.4 %	65.7 %	64.6 %		65.1 %	65.2 %	
Cost/Income ratio excluding IFRIC 21 effect	64.7 %	63.7 %	67.1 %	66.3 %	63.4 %	65.4 %		64.2 %	64.4 %	
RWA (Basel 3 - in €bn)	14.4	14.3	13.0	13.6	13.7	14.8	3%	14.3	14.8	3%
Normative capital allocation (Basel 3)	1,692	1,689	1,680	1,551	1,629	1,626	(4)%	1,691	1,628	(4)%
ROE after tax (Basel 3) ⁽¹⁾	13.8 %	15.9 %	14.0 %	17.3 %	16.9 %	21.8 %		14.9 %	19.3 %	
ROE after tax (Basel 3) excluding IFRIC 21 effect $^{(1)}$	15.2 %	15.4 %	13.5 %	16.7 %	18.3 %	21.3 %		15.3 %	19.8 %	



Financial Investments

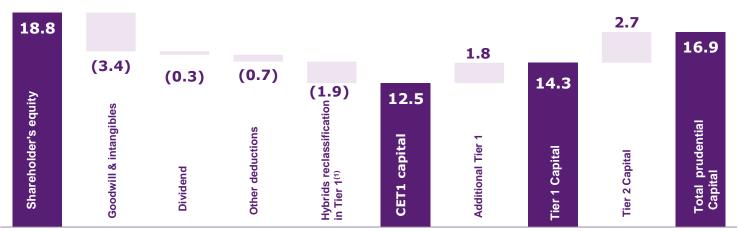
in €m	1Q15	2Q15	3Q15	4Q15	1Q16	2Q16	2Q16 vs. 2Q15	1H15	1H16	1H16 vs. 1H15
Net revenues	227	197	215	190	183	155	(21)%	423	338	(20)%
Coface	187	161	173	160	156	133	(17)%	347	289	(17)%
Corporate data solutions	20	20	23	19	15	9	(54)%	40	24	(40)%
Others	20	16	19	10	12	12	(22)%	36	25	(32)%
Expenses	(178)	(167)	(171)	(165)	(162)	(153)	(8)%	(345)	(315)	(9)%
Gross operating income	48	30	44	24	21	1	(95)%	78	23	(71)%
Provision for credit losses	(3)	(4)	(6)	(5)	(6)	(18)		(7)	(24)	
Net operating income	46	26	38	19	15	(17)		71	(2)	
Associates	0	1	0	(4)	0	0	(35)%	1	1	(1)%
Other items	0	(30)	2	(1)	11	(75)		(30)	(64)	
Pre-tax profit	46	(3)	40	15	27	(91)		43	(65)	

Corporate center

1Q15	2Q15	3Q15	4Q15	1Q16	2Q16	2Q16 vs. 2Q15	1H15	1H16	1H16 vs. 1H15
10	82	(67)	(27)	(69)	(3)		91	(72)	
(81)	(19)	(29)	(52)	(116)	(87)		(100)	(204)	
(71)	63	(96)	(79)	(185)	(91)		(8)	(276)	
5	0	(30)	5	2	0	(40)%	5	2	(65)%
(66)	62	(125)	(74)	(183)	(91)		(4)	(274)	
0	0	0	0	0	0	(34)%	0	0	(24)%
2	2	2	1	0	2	(19)%	4	2	(56)%
(64)	64	(124)	(73)	(183)	(89)		0	(272)	
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Regulatory capital in 2Q16 & financial structure Basel 3

Regulatory reporting, in €bn



In €bn	2Q15 CRD4 phased	3Q15 CRD4 phased	4Q15 CRD4 phased	1Q16 CRD4 phased	2Q16 CRD4 phased
CET1 Ratio	10.8%	11.0%	11.0%	11.1%	11.1%
Tier 1 Ratio	11.5%	12.1%	12.1%	12.6%	12.6%
Solvency Ratio	12.9%	14.4%	14.3%	15.1%	15.0%
Tier 1 capital	13.2	13.9	13.7	14.1	14.3
RWA	115.1	114.4	113.3	111.4	112.9

In €bn	2Q15	3Q15	4Q15	1Q16	2Q16
Equity group share	18.3	18.6	19.2	19.5	18.8
Total assets ⁽²⁾	512	513	500	514	535

Breakdown of risk-weighted assets In €bn	06/30/2016
Credit risk	75.8
Internal approach	64.8
Standard approach	11.0
Counterparty risk	8.7
Internal approach	7.9
Standard approach	0.8
Market risk	12.0
Internal approach	6.7
Standard approach	5.3
CVA	3.7
Operational risk - Standard approach	12.7
Total RWA	112.9

34 | July 28, 2016



⁽¹⁾ Including capital gain following reclassification of hybrids as equity instruments

Leverage ratio

According to the rules of the Delegated Act published by the European Commission on October 10, 2014

€bn	06/30/2016
Tier 1 capital (1)	14.6
Total prudential balance sheet	452.7
Adjustment on derivatives ⁽²⁾	(62.5)
Adjustment on repos (2)(3)	(25.7)
Other exposures to affiliates	(42.0)
Off balance sheet commitments ⁽²⁾	36.0
Regulatory adjustments	(3.9)
Total leverage exposures	354.6
Leverage ratio	4.1%



Normative capital allocation

Normative capital allocation and RWA breakdown at end-June 2016 - under Basel 3

In €bn	RWA (end of period)	In % of the total	Average Goodwill and intangibles	Average capital allocation beginning of period	ROE after tax 1H16
СІВ	68.8	65%	0.1	6.9	11.0%
Investment Solutions	17.0	16%	2.8	4.4	13.9%
SFS	14.8	14%	0.3	1.6	19.3%
Financial Investments	5.5	5%	0.2	0.7	
TOTAL (excl. Corporate Center)	106.0	100%	3.4	13.6	

Net book value as of June 30, 2016

06/30/2016
18.8
(1.6)
(0.3)
16.9
0.7
2.9
13.3
5.40
4.25

Earnings per share (1H16)

in €m	06/30/2016
Net income (gs)	581
DSN interest expenses on preferred shares after tax	(37)
Net income attributable to shareholders	544
Average number of shares over the period, excluding treasury shares	3,126,170,760
Earnings per share (€)	0.17

36 July 28, 2016



⁽¹⁾ Net tangible book value = Book value - goodwill - intangible assets

⁽²⁾ Calculated on the basis of 3,126,429,212 shares - end of period

⁽³⁾ See note on methodology

ROE & ROTE Natixis⁽¹⁾

Net income attributable to shareholders

en M€	2Q16	1H16
Net income (gs)	381	581
DSN interest expenses on preferred shares after tax	(20)	(37)
ROE & ROTE numerator	361	544

<u>ROTE</u>		<u>ROE</u>	
in €m	06/30/2016	in €m	06/30/2016
Shareholders' equity (group share)	18,764	Shareholders' equity (group share)	18,764
DSN deduction	(1,868)	DSN deduction	(1,868)
Dividends ⁽²⁾ provision	(280)	Dividends ⁽²⁾ provision	(280)
Intangible assets	(716)	Exclusion of unrealized or deferred gains and losses	(250)
Goodwill	(2,882)	recognized in equity (OCI)	(230)
ROTE Equity end of period	13,018	ROE Equity end of period	16,365
Average ROTE equity (2Q16)	12,976	Average ROE equity (2Q16)	16,317
2Q16 ROTE annualized	11.1%	2Q16 ROE annualized	8.8%
Average ROTE equity (1H16)	12,962	Average ROE equity (1H16)	16,332
1H16 ROTE annualized	8.4%	1H16 ROE annualized	

37 | July 28, 2016



⁽¹⁾ See note on methodology

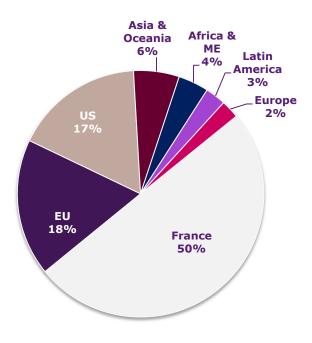
⁽²⁾ Dividend based on 50% of the net income attributable to shareholders excluding FV adjustement on own debt

Balance sheet

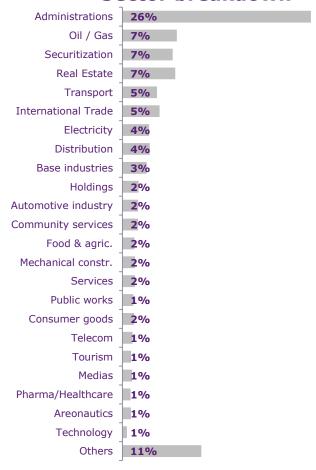
Assets (in €bn)	06/30/2016	12/31/2015	Liabilities and equity (in €bn)	06/30/2016	12/31/2015
Cash and balances with central banks	27.9	21.2	Due to central banks	0.0	0.0
Financial assets at fair value through profit and loss	192.1	191.6	Financial liabilities at fair value through profit and loss		159.0
Available-for-sale financial assets	55.3	52.7	Customer deposits and deposits from financial institutions	191.2	177.8
Loans and receivables	198.4	178.7	Debt securities	35.5	40.4
Held-to-maturity financial assets	2.2	2.3	Accruals and other liabilities	49.2	43.1
Accruals and other assets	52.2	46.7	Insurance companies' technical reserves	67.3	52.9
Investments in associates	0.7	0.7	Contingency reserves	1.7	1.7
			Subordinated debt	5.2	4.9
Tangible and intangible assets	2.6	2.8	Equity attributable to equity holders of the parent	18.8	19.2
Goodwill	3.5	3.6	Minority interests	1.2	1.3
Total	534.9	500.3	Total	534.9	500.3

EAD (Exposure at Default) at June 30, 2016

Regional breakdown⁽¹⁾

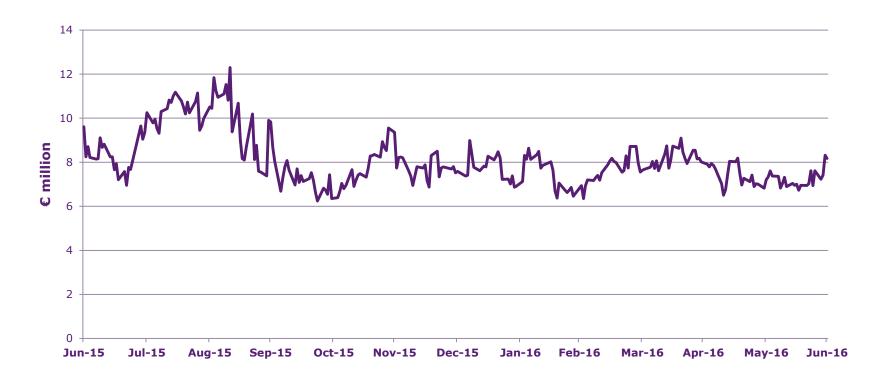


Sector breakdown⁽²⁾





VaR⁽¹⁾



2Q16 average VaR of €7.6m stable vs. 1Q16



Doubtful loans (inc. financial institutions)

In €bn	2Q15	3Q15	4Q15	1Q16	2Q16
Doubtful loans ⁽¹⁾	4.2	4.1	4.0	3.8	4.1
Collateral relating to loans written-down ⁽¹⁾	(1.5)	(1.5)	(1.3)	(1.3)	(1.4)
Provisionable commitments ⁽¹⁾	2.7	2.7	2.7	2.6	2.6
Specific provisions ⁽¹⁾	(1.8)	(1.8)	(1.8)	(1.7)	(1.7)
Portfolio-based provisions (1)	(0.4)	(0.4)	(0.4)	(0.4)	(0.4)
Provisionable commitments ⁽¹⁾ / Gross debt	2.1%	2.2%	1.9%	1.9%	2.0%
Specific provisions/Provisionable commitments ⁽¹⁾	67%	67%	65%	64%	64%
Overall provisions/Provisionable commitments ⁽¹⁾	81%	82%	79%	79%	80%

⁽¹⁾ Excluding securities and repos

Appendix – Specific information on exposures (FSB Recommendation)

Protection

Protection purchased from Monoline

in €bn	Gross notional Amount	Exposure before value adjustment as of 06/30/2016	Exposure before value adjustment as of 12/31/2015
Protection for CLO	0.1	0.0	0.0
Protection for RMBS	0.0	0.0	0.0
Other risks	2.1	0.4	0.4
TOTAL	2.2		0.4
Val	ue adjustment	(0.1)	(0.1)
Residual exposure to counterparty risk		0.3	0.3
	26%	24%	

Residual exposure to counterparty risk as of 06/30/2016



Protection purchased from CDPC

Gross exposure: non-significant as of 06/30/2016

No net notional as of 06/30/2016 Gross notional amount: €3.4bn

Other non-hedged CDOs and non-hedged Mortgage Backed Securities

CDO not exposed to US housing market

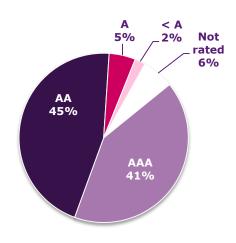
• Value adjustment 1H16: nm

• Residual exposure: €1.0bn

Non-hedged Mortgage Backed Securities

- Gross exposure : non-significant as of 06/30/2016
- Value adjustment 1H16: nm

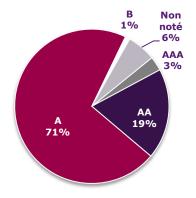
Residual exposure





Sponsored conduit

naures spe	nsored by Natixis, in Con	MAGENTA – conduits sponsored by Natixis, in €bn			
Eranco	Automobile leans	19%			
		67%			
		6%			
1.9		7%			
30%		7 70			
	, ·	1%			
	France 1.5 1.9 30% 27% 44%	1.5 Business loans 1.9 Mortgage loans Consumer credit Non US RMBS 27% CDO / CLO			







Monoline Valuation assumptions

Monoline

Fair value of protection before value adjustments

- Economic exposure of ABS CDOs including subprime determined using the same method
- Economic exposure of other types of assets was determined based using either the Mark-to-Market or Mark-to-Model method

Value adjustment

- The valuation model used to measure write-downs on CDS contracted with monoline insurers changed on December 31, 2015
- The method uses DCF to allow a better discrimination of the different exposures in terms of maturity and amortization profile
- The projected future cash flows are weighted by the monoline insurers' probability of default, deduced from the CDS spreads by means of a proxy curve when the spread is not available
- A market recovery rate is used for this purpose



Note on methodology (1/2)

The results at 06/30/2016 were examined by the board of directors at their meeting on 07/28/2016.

Figures at 06/30/2016 are presented in accordance with IAS/IFRS accounting standards and IFRS Interpretation Committee (IFRIC) rulings as adopted in the European Union and applicable at this date.

2015 figures are presented pro forma:

- (1) For the reclassification of the contribution to the Single Resolution Fund to current profit (previously booked under exceptional items). The contribution is registered under Corporate Center expenses. The 2015 quarterly series have been restated accordingly.
- (2) For the transfer of some expenses from Corporate Center to SFS. The 2015 series have been restated accordingly.

Changes in rules as of January 1, 2016:

The cost of subordination of Tier 2 debt issued, previously allocated to Corporate Center, is now reallocated to the business lines based on their normative capital. Application of an accounting change in 2015 due to the recognition of tax amortization of goodwill under deferred tax liability in the Investment Solutions division leading to an increase of the normative tax rate, and conversely to a decrease of the normative capital allocation.

Business line performances using Basel 3 standards:

- The performances of Natixis business lines are presented using Basel 3 standards. Basel 3 risk-weighted assets are based on CRR-CRD4 rules as published on June 26th, 2013 (including the Danish compromise treatment for qualified entities).
- Natixis' ROTE is calculated by taking as the numerator net income (group share) excluding DSN interest expenses on preferred shares
 after tax. Equity capital is average shareholders' equity group share as defined by IFRS, after payout of dividends, excluding average
 hybrid debt, average intangible assets and average goodwill.
- **Natixis' ROE**: results used for calculations are net income (group share), deducting DSN interest expenses on preferred shares after tax. Equity capital is average shareholders' equity group share as defined by IFRS, after payout of dividends, excluding average hybrid debt, and excluding unrealized or deferred gains and losses recognized in equity (OCI).
- ROE for business lines is calculated based on normative capital to which are added goodwill and intangible assets for the business line. Normative capital allocation to Natixis' business lines is carried out on the basis of 10% of their average Basel 3 risk-weighted assets. Business lines benefit from remuneration of normative capital allocated to them. By convention, the remuneration rate on normative capital is maintained at 3%.



Note on methodology (2/2)

Net book value: calculated by taking shareholders' equity group share, restated for hybrids and capital gains on reclassification of hybrids as equity instruments. Net tangible book value is adjusted for intangible assets and goodwill restated as follows:

In €m	06/30/2016
Intangible assets	756
Restatement for Coface minority interest	(39)
Restated intangible assets	716

In €m	06/30/2016
Goodwill	3,524
Restatement for Coface minority interest	(165)
Restatement for Investment Solutions deferred tax liability	(504)
Restated goodwill	2,855

Own senior debt fair-value adjustment: calculated using a discounted cash-flow model, contract by contract, including parameters such as swaps curve, and revaluation spread (based on the BPCE reoffer curve).

Leverage ratio: based on delegated act rules, without phase-in except for DTAs on tax-loss carryforwards and with the hypothesis of a rollout for non-eligible subordinated notes under Basel 3 by eligible notes. Repo transactions with central counterparties are offset in accordance with IAS 32 rules without maturity or currency criteria.

Exceptional items: figures and comments on this presentation are based on Natixis and its businesses' income statements excluding non-operating and/or exceptional items detailed page 5. Natixis and its businesses' income statements including these items are available in the appendix of this presentation.

Restatement for IFRIC 21 impact: the cost/income ratio and the ROE excluding IFRIC 21 impact calculation take into account as of June 30th 2016, ½ of the annual duties and levies concerned by this new accounting rule. The impact for the quarter is calculated by difference with the former quarter.

Earnings capacity: net income (group share) restated for exceptional items and the IFRIC 21 impact.



